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World News

Bush to ask Congress for \$200m aid for Poland

President George Bush will ask Congress for an additional \$200m loan for Poland to help with the restructuring of its economy. Mr. Bush's spokesman, the White House spokesman, said the decision to increase American aid reflected "the dramatic changes in Poland over the past two months."

Panama accuses US
Panama's president accused US Army troops of blocking roads during Tuesday's attempted coup to keep Panamanian troops from rescuing Defence Forces chief Gen. Manuel Antonio Noriega. US reaction: Page 18

Israeli delay
Israel's inner cabinet is likely to delay its reaction to Egyptian proposals for Israeli-Palestinian peace talks, despite pressure from the US to reach a decision. Page 6

EC taxation
The European Commission decided on confrontation, rather than concession, in the increasingly tense battle with EC governments over how to levy indirect taxes in a frontier-free Community. Page 2

US resists sanctions
THE Bush Administration is seeking to get off Congressional pressure for additional sanctions against South Africa. Page 4

Chinese warning
The Chinese Government warned that its future co-operation with Hong Kong had been "marred" because the British colony had allowed a Chinese swimmer to fly to the US instead of sending him home. Page 6

Drug extradition
Columbia's Supreme Court judges have approved the extradition procedure introduced by the Government in its anti-drug package on August 18. Page 4

Natal clashes
About 100 people have died in clashes between rival black political groups in Natal since peace talks between the two sides broke down. Page 6

Norwegian blast
An unexplained gas explosion at an oil refinery in southern Norway has indefinitely halted processing of some 90,000 barrels of oil per day of the country's North Sea oil.

Soviet reform
A close adviser to President Gorbachev said perestroika had turned out to be a more difficult process than was expected. Page 2

Hijack sentence
Convicted Lebanese hijacker Fawaz Yunis was sentenced to 30 years in a US prison for the 1985 seizure of a Pan Am jetliner in Beirut with two Americans on board.

Famous hotel fire
Langham Hotel, once the most popular in London, which served as home to the exiled Emperor Napoleon III and to American Wallis Simpson, was gutted by fire.

Computer crime
International co-operation is essential to tackle the menace of computer crime, the International Bar Association conference was told. Page 2

Business Summary

Ciba-Geigy pulls out of battle for Connaught

CIBA-GEIGY, Swiss chemicals group, withdrew from the battle for Connaught BioSciences, Canadian vaccine maker, leaving the way open for a \$80m bid by Institut Mérieux, French biotechnology company controlled by Rhône-Poulenc. Page 19

SEARS, international retail group, reported that high interest rates hit its retailing and homebuilding. First half profit fell 13 per cent. Page 19

FSA, Financial Security Assurance, US company providing credit guarantees on corporate debt issues, agreed to \$348m takeover by US West, the telecommunications group. Page 26

STANDARD CHARTERED, UK-based international commercial bank, and Westdeutsche Landesbank (West LB), West Germany's biggest public-sector financial institution, reached agreement for co-operation in international markets. Page 19

SGIC, Western Australian State Government Insurance Commission, is to sell its stake in Bell Group, which could trigger a hefty indemnity payment from debt-burdened Bond Corporation. Page 20

PRUDENTIAL, Europe's third largest car insurer, won court ruling that 400 strikers end their 10-day occupation of a plant at the heart of a month-long pay dispute. Page 2

LEADS Permanent, fifth largest UK building society, plans sweeping changes in commercial strategy with the closure of many of its branches. Its rival Halifax, largest UK building society, reported higher first half profits. Page 9

US Senate Finance Committee rejected any reduction in capital gains tax, forcing a Senate floor debate. Page 4

OSLO board plans to make itself more attractive to international shipping companies. Page 24

UNITED Australia moved to allow investor access to the media market in the \$1.5bn acquisition of MCM/UA Communications, the Hollywood film production group. Page 22

WORLD BANK and International Monetary Fund may provide extra financial support to developing countries following agreement to reform world farm trade in the Uruguay Round. Page 7

UK accountants Coopers & Lybrand and Deloitte, Haskins & Sells confirmed plans to merge UK practices to form Britain's largest professional services group.

COCOM, Co-ordinating Committee on Multilateral Export Controls, is to review efforts to streamline Western restrictions on high-technology exports to Communist countries. Page 7

EUROPEAN Commission vice-president Sir Leon Brittan urged Japanese businessmen to abandon their trade cartels. Page 7

NEW ZEALAND financial markets made light of collapse of DFC New Zealand, merchant bank in which Salomon Brothers, US investment bank, has a 20 per cent shareholding. Page 25

US Federal Reserve has asked for public comment on rule changes which would allow certain foreign debt and equity securities to be traded in same way as US securities. Page 28

AXA-MIN, French insurance company attempting to buy Farmers Insurance as part of Sir James Goldsmith's breakup bid for BAT Industries, is to submit new filings to US insurance commissioners to clarify the financing of the proposed acquisition. Page 20

East Germans head West after day of uncertainty

By Judy Dempsey in Prague

MORE THAN 7,000 jubilant East Germans were last night heading out of Czechoslovakia towards the West German border after a long day of uncertainty over whether they would be allowed to leave at all.

Only late in the afternoon did the East German authorities finally provide the trains to take the refugees to the West.

Thousands of tired, but clearly delighted, young people filed into dozens of East German buses in Prague's old quarter in the early evening.

As each bus pulled up in front of the crowds of East Germans, hundreds of Czechoslovak citizens, some leaning out from windows, waved, shouted, applauded and wished them good luck.

The queue to board the buses stretched through the old town up to the West German embassy on Vlasova street.

Since Sunday, more than 6,000 people had waited in the grounds of the embassy to travel to the West, while about 2,000 more waited outside on the square with exemplary patience.

As the week wore on, conditions in the beautiful baroque Lobkovic Palace, which houses the embassy, became critical.

The large garden, once the envy of other embassies, was turned into a muddy camping site. Rows of mud beds filled the small courtyard and even

Honecker's 'tougher line' likely

THE EAST GERMAN leadership is likely to revert to a tough, "law and order" regime after the refugee crisis, according to a prominent East German Protestant church official.

Mr Manfred Stolpe, the church's most senior lay official, said the party apparatus was leaning "very strongly" toward increased internal repression instead of reforms.

"Pragmatic policies with short-term results" would continue to prevail as long as Mr Erich Honecker, East Germany's 77-year-old leader, remained in power.

"It might be that Honecker will only remain in power for a few more weeks," Mr Stolpe said.

The East German leader had a gall bladder operation in August and in his first speech afterwards appeared frail.

Prague's Liben railway station, West German and Czech officials conceded that the problem was far from over.

"Closing off the border with Czechoslovakia will not solve the problem. It will boil up the internal pressure in East Germany," said a Western diplomat closely involved in the refugee crisis. His remarks were echoed by his Czech colleagues.

No sooner had they said this, when unconfirmed reports from East Germany claimed that the East German police were preparing to seal off those railway stations where the trains will stop.

Last Sunday night, when 5,500 refugees were allowed to leave Czechoslovakia, western officials travelling with them said several East Germans simply boarded the west bound trains as soon as they pulled into stations in East Germany.

It remains to be seen if the East German authorities will expel all 7,000 people.

In return for passage through East Germany, it was agreed between Mr Hans-Dietrich Genscher, the West German Foreign Minister, and his counterparts in East Berlin, that the young East Germans would, on the train, be given legitimate exit papers to leave for the West and then they would hand over their identity papers.

In the event, they received no such legal exit papers. They were simply expelled.

As the calvacade of Hungarian-made East German buses wound their way through the rush hour to

UK concern over EC pilots plan

By Tim Dickson in Brussels and Paul Betts in London

A EUROPEAN Community plan which would require member states to recognise each other's airline pilot licences, provoked concern in the UK Government last night.

Fears were being voiced in London that relatively high UK standards of air safety could be compromised by the proposal, designed as an important part of the EC's emerging air transport deregulation policy.

Transport Department officials in London said they had not seen the proposals and emphasised that they were open to negotiation. "But we would obviously have reservations about any lowering of the current high standards in the UK," the department said.

Mr Karel van Miert, the EC's Transport Commissioner, insisted that the European

Commission's initiative - which also applies to air traffic control staff and maintenance engineers - "reconciles the objectives of the free circulation of workers and the highest safety standards in air transport."

At a press conference in Brussels he referred specifically to the recent spate of airline disasters and the way in which these put the "human factor" into perspective.

Under the Commission's proposal there would be a system of mutual recognition of valid qualifications in the member states, provided that at the minimum these conformed with conditions laid down in the latest edition of the Chicago Convention due to take effect next month.

A European Commission official said last night that the new directive, which has to be agreed by member states, would only require Britain to recognise licences issued by

other Community countries. Non-British pilots would still have to conform with Britain's so-called "validation" requirements, which fix the number of hours which have to be flown before a pilot can start work.

Britain's Civil Aviation Authority said it was already working with the European Civil Aviation Conference - of 25 member states - to devise common standards.

UK standards were more rigorous than those of many other countries, the CAA said. The CAA required a minimum of 700 hours of flying experience before granting a commercial pilot licence in the UK, it said.

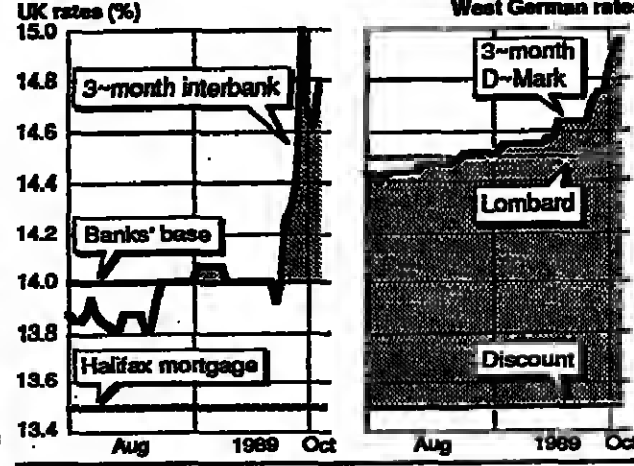
In contrast, some countries issued licences with only 200 hours of flying experience although these licences carried some restrictions.

Mr Akers was cautious in offering his views on IBM's current commercial performance, which has seen its growth slow to well below the industry average and its share price slump to around \$105.

He attributed the third quarter problems to difficulties with a new high capacity memory system to a switch among customers from outright sales to leasing and to currency fluctuations.

He believed the measures IBM had implemented over the past three years would prove adequate to solve the problem.

The pressure for a rise in interest rates



Bank steps in to bolster £

By Simon Holberton, Economics Staff, in London

THE BANK of England intervened repeatedly and heavily in foreign exchange markets yesterday to bolster a flagging pound as the West German Bundesbank prepared the way for a rise in domestic rates today through its money market operations.

The Bank bought sterling for dollars and for European Currency Units throughout trading yesterday but its efforts were not enough to stop the pound ending at its lowest level against the D-Mark for 19 months.

The Bundesbank's Frankfurt directorate favours a rise in interest rates and a narrowing of the differential between its discount rate and its Lombard rate, currently 5 and 7 per cent, respectively.

The magnitude of the rate rise, however, will have to be decided by the Bundesbank's policy-making council when it meets this morning. However it is possible the Lombard rate will rise by 0.5 percentage points and the discount rate by a full point.

Yesterday, short-term West German interest rates rose to 7.5 per cent after the Bundesbank's morning money market operations.

Many Continental European countries are expected to follow suit to preserve the existing exchange rate parities within the European Monetary System, Austria and Switzerland may also join in.

A rise in European rates could provide Mr Nigel Lawson, the UK Chancellor of the Exchequer, with an excuse for raising the cost of borrowing as part of a general upwards move in interest rates throughout Europe.

Interest rates in UK money markets ended yesterday at 14.75 per cent, well above the prevailing level of bank base rates at 14 per cent.

Analysts believe UK rates will have to rise by 1 point if the pound weakens significantly in reaction to the West German rate rise.

Last week the Bank was Continued on Page 18

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IBM applies to join European semiconductor research project

By Alan Cane in Brussels

INTERNATIONAL Business Machines, the world's largest computer company, is anxious to join Western Europe's \$4bn joint research project into semiconductor technology, Mr John Akers, chairman of the US-based group, said yesterday.

Confirming speculation that IBM had applied for membership of the Joint European Semiconductor Silicon (JESS) project, Mr Akers said it was important for Europe to be independent in semiconductor technology.

His remarks are bound to stimulate further suggestions of link ups between members of the JESS consortium and Sematech, the equivalent research body in the US.

JESS, which was set up in response to the large-scale investment programmes in semiconductors in both the US and Japan, has attracted wide corporate and government backing.

The European Commission has recently agreed to contribute to the funding, alongside several national governments and most of the leading West European information technology companies.

Some European-based semiconductor companies have shown an interest in the past in joining Sematech on the grounds that they manufacture chips in North America.

These overtures have been rejected, leading to a reluctance to allow US membership of JESS.

But many semiconductor companies in both Western Europe and the US can see advantages from greater co-operation to meet the powerful challenge from Japan.

IBM is the biggest semiconductor manufacturer in the world and has unparalleled technological strengths in certain aspects of semiconductor design.

This puts it in a key position in determining the future of research co-operation. Moreover its heavy investments in Western Europe give it greater

credibility.

Giving a rare European press conference only a week after he warned Wall Street analysts that IBM's third quarter figures would be below analysts' expectations, Mr Akers said that IBM was negotiating with JESS authorities for a role in the overall project.

He was not able to say whether IBM's proposals had met with a favourable response.

Mr Akers was cautious in offering his views on IBM's current commercial performance, which has seen its growth slow to well below the industry average and its share price slump to around \$105.

He attributed the third quarter problems to difficulties with a new high capacity memory system to a switch among customers from outright sales to leasing and to currency fluctuations.

He believed the measures IBM had implemented over the past three years would prove adequate to solve the problem.

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FF110.22 (102.75)
SF2.6105 (2.625)
Y226.25 (226.75)
£ index 90.9 (91.2)
GOLD
New York: Comex Dec: \$371.8 (371.9)
London: \$362.25 (365.75)
N SEA OIL (Argus)
Brent 15-day Oct: \$18.80 (+0.05)

DOLLAR
New York: London: DM1.7595
London: SF1.6275
Y141.13
London: DM1.5775 (1.588)
FF16.37 (16.40)
SF1.627 (1.638)
Y141.35 (141.2)
£ index 90.9 (name)
Tokyo close: Y140.5
US LUNCHTIME
BATES
Fed Funds 9%
3-mo Treasury Bill: yield: 8.025%
90%
yield: 8.165%

STOCK INDEXES
FT-SE 100: 2,312.1 (-6.5)
FT Ordinary: 1,880.2 (-9.1)
FT-A All Share: 1,772.89 (-0.3%)
FT-A long gilt yield: 11.72%
Index: high compo: 9.77 (9.7)
New York: London: 35,382.8 (+16.43)
Tokyo: Nikkei: 2,763.66 (+9.12)
DJ Ind. Av.: 2,763.66 (+9.12)
LONDON MONEY
3-mo interbank close: 14.75% (14.2)

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South Korea's politicians face testing time in Assembly



Members of Seoul's National Assembly face perhaps the most crucial parliamentary session in the country's recent history. President Roh Tae Woo (left) is determined to push through land and tax reform. Page 6

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Washington: Capital gains cut proposal goes to the Senate floor. Page 4
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EUROPEAN NEWS

Bundesbank to raise interest rates in attempt to curb inflation

By David Marsh in Bonn

THE West German Bundesbank will today raise official interest rates to the highest level for seven years after sending a firm signal yesterday to financial markets of its wish to tighten credit.

The interest rate move, which will boost discount and Lombard rates by either ¼ or 1 percentage point from their present levels of 5 and 7 per cent respectively, will be decided above all on domestic counter-inflation grounds.

An increase by a full percentage point looked increasingly likely yesterday after the Bundesbank, in its latest regular round of repurchase lending to banks, pushed up money market rates by around half a percentage point compared with a week ago.

One month interest rates rose to between 7.4 and 7.7 per cent at yesterday's securities repurchase tender, while two months rates increased to between 7.55 and 7.8 per cent.

Today's official rates increase, the latest in a series of upward steps over the past 15 months since discount rate was at 2.5 per cent in 1987/88, will take the interest structure to the highest since autumn 1982.

By underpinning the D-Mark on the foreign exchanges, the likely tightening action could usher in a round of interest rate increases around Europe. In particular, it could spark a politically painful increase in base rates in the UK.

The interest rate move has been extensively foreshadowed by statements from Mr Karl Otto Pöhl, the Bundesbank president, at the International Monetary Fund meeting in Washington last week. It backs up international efforts to restrain the dollar through heavy intervention last week.

Bundesbank concern about possible overheating of the West German economy has been kindled by a range of optimistic news on growth this

year. Gross national product is now forecast to rise by more than 4 per cent, the best performance since the 1970s.

A further sign of economic buoyancy came yesterday with news of a further fall in unemployment to below 1.5m in September - the lowest, on a seasonally adjusted basis, for seven years.

A total of 1.88m people were without work last month, down 59,000 compared with August, representing a fall of

219,000 - or 10.5 per cent - over the past 12 months. According to the Federal Labour Office, unemployment fell to 7.3 per cent of the workforce from 7.5 per cent in August.

The Bundesbank has been at pains to point out that inflation - at present, close to 3 per cent - has been, if anything, less worrisome than expected this year as a result of sluggish energy and commodity prices. However, the Bundesbank's

policy-making council at its meeting today also wants to give a clear sign that it will ward off inflationary pressures. The Bundesbank is anxious about the extra stimulus given to the economy by a net DM25bn of tax cuts taking effect in the New Year.

It is also worried about the possibility of inflationary pay settlements resulting from a renegotiation of three year pay agreements in the key metal-workers' sector.

Japan-EC microchip agreement hits snag

By Lucy Kellaway in Brussels

THE CONTROVERSIAL anti-dumping deal on semiconductor agreed in principle between Japan and the European Community in August has hit a procedural snag.

Several member states, including Ireland, failed to provide the necessary unanimous support for the arrangement at an anti-dumping committee meeting held this week.

Dissenting members have asked for more information on the complex effects of the deal, which they fear could force up the cost of semiconductor technology and impose an unacceptably high cost to equipment manufacturers and consumers.

The arrangement, which would provide a floor price for dynamic random access memory chips, has been passed on to the Council of Ministers, where it is likely to be accepted on a qualified majority vote at a meeting later this month.

Eleven chip makers in Japan have already signed the agreement, which would put an end to a long-running dumping war.

It would provide a single price for all manufacturers and would cover the 256k and 1 megabit chips, as well as the 4 and 16 megabit chips.

The UK had technical objections to the deal which have recently been resolved with the firm provision that the terms of the agreement will be reviewed when the US/Japanese semiconductor accord expires at the end of 1991.

D-Ram dumping, Page 25

Brussels confronts EC members over indirect taxes

By David Buchan in Brussels

THE European Commission yesterday decided on confrontation, rather than concession, in the increasingly tense battle with EC governments over how to levy indirect taxes in a frontier-free Community.

In the face of a plan drawn up by finance ministry officials of the Twelve to stick to their present practice of taking value added tax off exports and reimposing it on imports - even after 1992 - Mrs Christine Scrivener, the EC tax

commissioner, horrified many of her Brussels colleagues by proposing that the current system stay until the end of 1995.

She was overruled by the rest of the 17-person Commission, who argued that Brussels should not give any ground on the 1992 deadline for the removal of all intra-EC border checks, including fiscal controls. The Commission decided that Mrs Scrivener should confront EC finance ministers at their meeting next Monday and

asked how they intend to deal with the possibility of increased tax fraud and bureaucratic red tape, which Brussels feels will be the result of the governments' preferred solution.

The new clash does not centre on Brussels' plan to harmonise the Twelve's widely differing VAT and excise rates - though that is still in strong contention - but on the Commission proposal for VAT to be levied among states just as it is

within an individual country. This would involve levying it at every stage of production across the Community. By this means the Commission aims to do away with the chief fiscal rationale of border controls, which is to check that exported goods do not fraudulently re-enter the home market.

The particular objection of all countries, bar West Germany, is to the Commission's further plan to reapportion

VAT receipts so that the cash remains, as at present, in the coffers of the country of sale. Instead, the report by officials of the Twelve opts to replace controls at borders with controls at both the point of export and import.

In the eyes of some of her colleagues, Mrs Scrivener runs the risk of proving too flexible to EC governments' demands, just as her predecessor in charge of tax, Lord Cockfield, was accused of being too rigid.

Strikers ordered to end Peugeot sit-in

By William Dawkins in Paris

THE TEMPERATURE of the month-long pay dispute at Peugeot, Europe's third largest car maker, rose again yesterday as a French court gave 400 strikers 12 hours to end their 10-day occupation of the plant at the heart of the conflict.

The forgers at Mulhouse, north-eastern France, make gearbox and engine parts for use in Peugeot's own plant and for export to West Germany. The strikers were given until 4.30am today to leave or face police eviction.

They are the hard core among the estimated 1,000 to 2,000 workers who have been either on strike or making some form of protest in the month-long dispute, the worst in Peugeot's history.

They have halved the output of the Mulhouse and nearby Sochaux assembly lines, Peugeot's biggest, which together employ 35,000 people. They account for just over 70 per cent of Peugeot's normal French output of 4,300 vehicles a day. Their impasse Peugeot's French plants are now running at just under 65 per cent of the

production levels they were achieving at the end of June.

Peugeot had asked the tribunal to order the strikers to leave the forges on the grounds that they were illegally invading private property and denying their non-striking colleagues the right to work.

In its first practical intervention in the row, the Paris Government yesterday announced plans to appoint a conciliator, which was greeted by Peugeot with a refusal to comment. His job would be to "bring together points of view and do everything to help a real negotiated solution to prevail," said Mr Jean-Pierre Solson, Minister of Labour.

Mr Jacques Calvet, Peugeot's chairman, had offered to open talks earlier this week, on condition that strikers left the Mulhouse forges. However, the strikers voted yesterday by 434 to 286 to continue the occupation.

Meanwhile, a minority of workers at four Renault plants across France staged two-hour stoppages yesterday in pursuit of a separate wage claim.

Perestroika 'likely to extend over 10-15 years'

By Martin Wolf

"PERESTROIKA has turned out to be a more difficult and attenuated process than was expected by the population at the beginning," so writes Mr Oleg Bogomolov, director of the Institute for World Socialism Economics of the Academy of Sciences and a close adviser to President Gorbachev, in his comments on a pamphlet on perestroika published today by The Group of Thirty.

The whole process will take 10-15 years, he argues, "and

will be accompanied by an acute debate, reflecting conflicts between the old and new modes of action."

Dr Bogomolov agrees with the authors, John P. Hardt and Sheila N. Heslin, respectively associate director for research co-ordination and senior research assistant in Soviet economics at the Congressional Research Service, that "tangible economic benefits have been minimal. Indeed, in 1988 the situation on the con-

sumer market noticeably deteriorated."

Yet Dr Bogomolov is convinced the "process of change is progressing, becoming stronger". He also perceives the process of renewal, described by the authors as "a return to the proper Leninist course", much more broadly as a process that "erases many demarcation lines" between socialism and capitalism. But authors and discussant do agree that Gorbachev's course seems to be

based on a reasonable assessment of the need for change and a sensible strategy for implementing perestroika.

Among many obstacles to reform noted by the authors and Dr Bogomolov, the latter notes that "up to now, unfortunately, co-operatives have given an additional impetus to inflation and corruption and enhanced an unearned differentiation in incomes. Under the pressure of public opinion, efforts are being made to

restrict and, in some cases, even prohibit co-operative activity." The Soviet Union wishes to participate far more fully in the international economy, adds Dr Bogomolov, but finds it difficult to do so.

John P. Hardt and Sheila N. Heslin, *Perestroika: A Sustainable Process for Change*, with commentary by Oleg Bogomolov, Group of Thirty, 377 Park Avenue, NY, NY 10173 and 22 St Mary at Hill, London EC3P 3AJ, \$15 or £10.

International Bar Association conference Nations urged to join ranks in war against computer crime

By Raymond Hughes in Strasbourg

INTERNATIONAL co-operation is essential to tackle the growing menace of computer crime, the conference was told yesterday. Sheriff Gordon Nicholson QC, a Scottish judge and member of the Scottish Law Commission, said such co-operation could confer benefits going far beyond the near control and regulation of trans-border computer-assisted crime.

"In an era of expanding international trade and commerce, increasingly conducted by electronic means, it can help to increase security awareness and to prevent the creation, or even the perpetuation, of laws which, by creating 'data havens' or 'computer crime havens', lead to the erection of national barriers restricting the free flow of information."

It might also help prevent a situation where, to avoid data protection laws, companies put

their data banks in countries where such laws were at present unknown.

"By promoting harmonisation of laws, international co-operation may bring about a situation where those engaged in international trade and commerce can conduct their business with a reasonable degree of confidence that their computer operations will be accorded a similar degree of legal recognition and protection wherever they are carried on," Sheriff Nicholson suggested.

It had to be recognised, he said, that there were limits to the extent to which criminal laws - at least at a purely national level - could be wholly effective. The mere existence of criminal offences was unlikely to have more than a minimal impact on the incidence of computer-assisted crime. It was even possible that the criminalising of an

activity which had not previously been illegal might simply ensure that perpetrators would take greater care to cover their tracks.

The second limiting factor was the problem of proof: a computer-assisted fraud might leave no visible evidence; the perpetrator might be thousands of miles from the scene of the crime when it was committed.

This meant that potential victims would have to take care to guard their property and protect their interests, Sheriff Nicholson said.

The cross-border nature of much computer crime meant that national rules of legal jurisdiction might have to be revised, he said. One solution would be to provide for the courts of a particular country to have jurisdiction to try a case if either end of the illicit activity had been in that country.

US fears linger over 'Fortress Europe'

By Robert Rice, Legal Correspondent, in Strasbourg

A STUDY by the US International Trade Commission of the effect of the European Single Market on the US economy has failed to dispel American fears of a "Fortress Europe" after 1992.

Mr Charles Ervin, head of the USITC, told the conference yesterday that although market integration in Europe might be a good idea it was not possible to be sure about the effect on US exports.

The Community as a unit accounted for approximately 24 per cent of US exports. This trade was very important to the US, especially as it had to increase its exports in the long run, he said. Access to the EC public sector market was vital to several US industries. Public sector purchases accounted for 30 per cent of US telecommunications equipment sales and up to a third of sales by computer and office machine manufacturers.

Overall government procurement constituted approximately 15 per cent of the Community's gross domestic product, compared with about 5 per cent in the US.

The possibility of opening up government procurement to the US, to the General Agreement on Tariffs and Trade, and even to internal competition was "good news". The EC had said repeatedly that this subject was open to multilateral negotiation on a reciprocal basis. But it had also added a local content standard, which was bad news for the US.

Reciprocity provisions relating to financial services were also causing some concern. US companies are worried about whether the adoption and implementation of the single

market legislation may directly or indirectly have the effect of restricting existing or future business activity.

The banking and securities industries feared they might be restricted from offering all the services that the European credit institutions offered, depending on which definition of "reciprocity" was applied.

There was also concern over the standards applied to more than 300 EC initiatives. Standards were not generally regarded as trade barriers, but barriers to trade could be created by the divergence of standards and regulations and the means employed to ensure conformity with them. Standards could be set unreasonably high, or at a very detailed level.

There were concerns relating to the expected standards in 15 areas from broadcasting activities to growth-promoting substances in meat, he said.

EC mergers and acquisitions policy had created fears that the European Commission would use anti-trust enforcement as a way to pursue industrial policy. For example, when evaluating a merger, it might look not only at what effect the merger would have on the market structure in the form of market share, price power and barriers to entry, but also at what role the companies concerned played in local or European employment, regional development and integration.

Residual quantitative restrictions might also become EC-wide questions and might affect future US manufactured exports, especially in cars, textiles, clothes and steel, the very categories prominent to US import concern, he said.

Dual action to stop 'hacking' proposed

By Raymond Hughes

A DUAL approach to the problem of computer "hacking" was proposed yesterday by a senior lawyer at the Serious Fraud Office.

Mr Mark Tarrant told the conference that the law, the police and the courts needed to distinguish between amateur hackers who simply accessed computer systems and people whose aim was to steal or to damage the system.

Mr Tarrant was critical of a suggestion by the UK Law Commission, which is due to publish next week its report on computer crime, that simple hacking should be an offence in respect of which the police would not have the power to arrest the offender or search his premises.

Without those powers, he said, hacking would be almost impossible to prove, short of a confession by the culprit.

Countries that already had computer crime laws seemed to have recognised the need to give the police full investigative powers as well as prosecuting simple hacking as a relatively serious offence.

Mr Tarrant said that as computers came to dominate the world of commerce, so organisations would tend to put all their trust in them - which would make those organisations vulnerable to an attack on their new technology.

The result of the European Single Market in 1992 and the advent of the paperless society with the introduction of electronic data interchange could only increase computer crime, he said. That would put increasing pressure on the law enforcement agencies in all European Community states to mount an effective response.



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EUROPEAN NEWS

Fallacy of a Marshall Plan for Eastern Europe

The lack of democracy and market forces in the Soviet bloc makes a re-run of 1948 a non-starter

WITH EVERY day that passes, it gets harder to avoid the feeling that events in the Soviet Union and Eastern Europe may be approaching some sort of crisis. At this stage it does not look like a brick-wall kind of crisis, but a question mark that is a disturbing number of recent tall-tales, both inside the Soviet Union and in relations between East and West, have been pointing ominously downwards.

Much has been made of the "snub" administered to Mr. Mikhail Gorbachev this week, when the Soviet Parliament scaled back his plan for a 15-month ban on all strikes.

What is more significant, however, is that there is now a ban in key industrial sectors, and that the Government has been authorised to use troops to re-open communications in and through Azerbaijan.

This outcome is a dramatic index of the problems facing perestroika, if any doubt remained. No one should be surprised if Moscow were progressively to respond to disturbances and anomalies, with historic Soviet (and Russian) reflexes of authoritarian discipline.

More spectacular and more telling is the mass exodus of East Germans. But the joy of those who have escaped to the West, needs to be set against the background of an insoluble dilemma for both of the German states, and pressing indications that Moscow regards the issue as a serious threat to the geostrategic

stability of central Europe.

The dilemma is insoluble, because East Germany can only staunch the flood by political reform; but reform would remove East Germany's sole raison d'être. Mr. Hans-Dietrich Genscher, the West German Foreign Minister, may have seemed to promise that last weekend's contingent would be the last; but if so, it was not a promise he could possibly keep.

Soviet anxiety is more worrying. In the UN last week, Mr. Edward Shevardnadze, the country's Foreign Minister, delivered a fierce attack on West Germany for making trouble in Europe.

The attack was coded in old-fashioned allusions to revanchism and fascism; but the tone was new and disturbing. This week, Pravda came right out and accused Bonn of threatening the stability of central Europe.

To these disturbing blips on the screen, an increasingly common reaction in the West is to argue that we should urgently mobilise a collective plan to sustain the process of economic and political reform.

The model most frequently invoked is the Marshall Plan, by which the United States helped Western Europe recover from the economic destruction of the Second World War.

The problem with the prescription is that Eastern Europe's circumstances are so different from those of Western Europe in 1948, that a re-run of the Marshall Plan simply could not be applied. Moreover, if perestroika is going seriously wrong, and if

it backfires to produce the danger of instability, benevolence by itself will be an entirely inadequate Western policy.

The implication of progressive failure of perestroika would not be a neutral absence of reform, but a state of widespread disturbance, which could prove dangerous. If there is an urgent need for the West to muster what help it can, to assist the process of reform where feasible, there is an equally

IAN DAVIDSON
ON EUROPE

urgent need to be politically prepared to face the repercussions of failure and instability.

In the Marshall Plan, which lasted 45 months from April 1948 to December 1951, the US allocated \$12.4bn to the European Recovery Programme.

In 1948, the recipient countries in Western Europe were established democracies, which made it possible to secure popular consent for transitional difficulties; they already had economic systems based mainly on market forces; and through multilateral negotiations, they were able to settle between themselves, and treat with the Americans, how the aid should be allocated.

These are not the circumstances of the countries of Eastern Europe today. Most of them have no democratic record, and democracy is not something you invent overnight. The

same goes for market forces. But without market forces, Western aid would be wasted once again; and without democracy, the transition from command economy to market forces will be either very bumpy or impossible.

Finally, a latter-day Marshall Plan would have to be targeted on one country, like Poland, because the Comecon countries are all at sixes and sevens, thus forfeiting any multiplier effect.

These discrepancies are almost bound to ensure that any Western aid package will be much more limited, in quality as well as in quantity, than the original Marshall Plan.

For one thing, it is already clear that no Western government or even group of governments will consider matching the post-war US effort, which amounted to well over 2 per cent of gross national product in 1948.

During this summer, the US Administration shamefacedly doubled its earlier offer of \$50m in food aid to Poland; and this week, European Community governments approved \$25m in aid to Poland.

Yet according to former French President Valéry Giscard d'Estaing, Poland's needs in urgent food aid alone over the next year will amount to \$1bn or \$1.2bn. But the broader measure of Poland's financial need is its \$40bn debt. This costs \$4bn a year to service, while Lech Walesa has asked for \$10bn over three years.

Moreover, it is hard to see how a conditional Western aid package

could be negotiated, even with a Warsaw Government of goodwill, without plunging into the quagmire of Poland's domestic political dilemmas.

Mr Giscard d'Estaing has proposed the creation of a Euro-Polish bank to help finance essential imports. But the main obstacle to Western aid is systemic. Poland needs a far more profound transformation of its politico-economic system than was ever required under the Marshall Plan; and the West is not well placed to know how far or how fast the Poles can really be expected to go.

Where East Germany is concerned, Western perplexity is even greater, since the feedback between East and West Germany risks setting up vibrations which could become increasingly perilous.

Moreover, the West is being tugged in contradictory directions: instinct welcomes the exodus and the discomfiture of the hard-liners in East Berlin, while reason shies away from any threat to the geo-strategic order stabilised in the Helsinki Agreement.

There can be no easy way to reconcile these contradictory impulses. By its record and its values, Western Europe exerts a vast existential influence.

But in operative terms, it is not so far from proving very impressive in developing either an economic or a political strategy, in the face of the complex rush of events in the Soviet Union and Eastern Europe. But in any event, let us hear no more talk of Marshall Plans.

Tougher line likely in East Germany

By Leslie Collitt in Berlin

THE East German leadership is likely to revert to a tough, "law and order" regime as a result of the refugee crisis, according to a prominent East German Protestant church official.

Mr Manfred Stolpe, the church's most senior lay official, said the party apparatus was leaning "very strongly" toward increased internal repression instead of reforms.

"Pragmatic policies with short-term results" would continue to prevail as long as Mr Erich Honecker, East Germany's 77-year-old leader, remained in power.

Mr Honecker took the decision to let thousands of East Germans in the West German embassy in Prague out to the West this week. At the same time the politburo clamped down on the main escape route by ending visa-free travel to Czechoslovakia.

"It might be that Honecker will only remain in power for a few more weeks," Mr Stolpe said. The East German leader had a gall bladder operation in August and in his first speech afterwards appeared frail.

Mr Stolpe, who has frequent contacts with the leadership, said he feared that if Mr Honecker stepped down, the politburo would not choose a

reform-minded successor. Instead, his successor would probably adopt a hardline policy of "making the Wall higher" and intimidating opposition groups as well as the population at large.

The outcome of repression would not be a revolution or mass strikes but instead a "growing desire" for reunification. Eventually, Mr Stolpe predicted, a period of tough rule would be followed by reforms. They would have to begin with an open dialogue in order to establish trust.

The church was one of the losers in the mass exodus of citizens to the West, he noted. It had been unable to explain to people that they had a responsibility for others and that everyone who fled left behind a gap.

Most of the young people who left came from vast new housing estates in the major cities. But Mr Stolpe suggested that the authorities could tap a reservoir of affection for the East German Heimat (native country).

"I just came from a church charity meeting in a small town near West Germany and of the 500 people attending no-one wanted to leave," he remarked.

Refugees face up to the harsh realities

By David Goodhart in Bonn

AFTER THE thrill of vanishing into the West, thousands of East Germans - mostly young and in some cases alone - have to face the difficulty of starting a new life in a half-foreign country.

Very few East German refugees over the past 20 years have regretted becoming West Germans; but few have found it a painless transition: access to West German TV programmes had not taught them much about their new home.

Except for dissenting voices in the Federal Labour Office, the West German economic establishment expects the latest newcomers to have few problems finding jobs - partly because there are shortages of skilled workers. It is believed they will act as a useful long-term economic stimulus.

Social workers and social scientists are not so sanguine about their integration. A study by two sociologists, Volker Ronge and Kristina Pratsch - who followed 30 East German families who arrived in the Wuppertal area in 1984 - found that they picked up jobs more easily than friends.

The study discovered that the refugees were usually ambitious and energetic and attracted the envy or irritation of compatriots by saving and working so hard. Spending priorities were foreign holidays and new cars and so they spent little in pubs or restaurants, where they might have met more people. They missed the intensity of personal relations in East Germany and found it hard to adapt to a culture where work and friendship are more divided. They often found West Germans at work cold and unfriendly.

West looks more closely at investment in Poland

By Peter Montagnon, World Trade Editor

WESTERN INTEREST in investing in Poland has grown noticeably since the liberalisation of its foreign investment law in January this year. Mr Zdzislaw Skakuj, president of the country's Foreign Investment Agency, said in London yesterday.

He said he had granted 500 individual investment authorisations, about half of them from West Germany, in the first nine months of this year. This compared with 52 joint venture registrations in the previous two and a half years.

However, the volume of investment inflow that could be expected from the new registrations remained relatively modest at \$10m or an average of only \$220,000 for each venture, he said. The companies concerned were also bringing

The Wuppertal group were partly protected from loneliness by bringing their families with them. Many nonetheless felt the wrench of cutting themselves off from their social network in East Germany.

According to Kristina Pratsch, women feel this wrench more than men. Women also face a more difficult time in the job market and make most men do not find jobs at their own qualification level. This may be one reason for a disproportionate number of marriage break-ups amongst refugees.

The current wave of younger refugees may have slightly different problems, according to Kristina Pratsch. Their youth, and in many cases lack of family ties, should make social integration easier.

The current excitement about refugees may have made them, at least temporarily, more popular among West Germans. A poll published yesterday said 51 per cent of West Germans positively welcome them, with 18 per cent hostile and 31 per cent undecided.

However, many of the current refugees have come on a whim and are relatively unprepared. By contrast the Wuppertal group, who all applied legally, had to wait five years, during which they suffered discrimination, making eventual escape more attractive.

The new refugees' lack of ties may make loneliness a bigger problem, especially if their new compatriots forget the already announced plans to think of the East Germans as competitors for flats and jobs - especially in West Berlin, where many newcomers are likely to settle.

In loan capital amounting to a further \$180m.

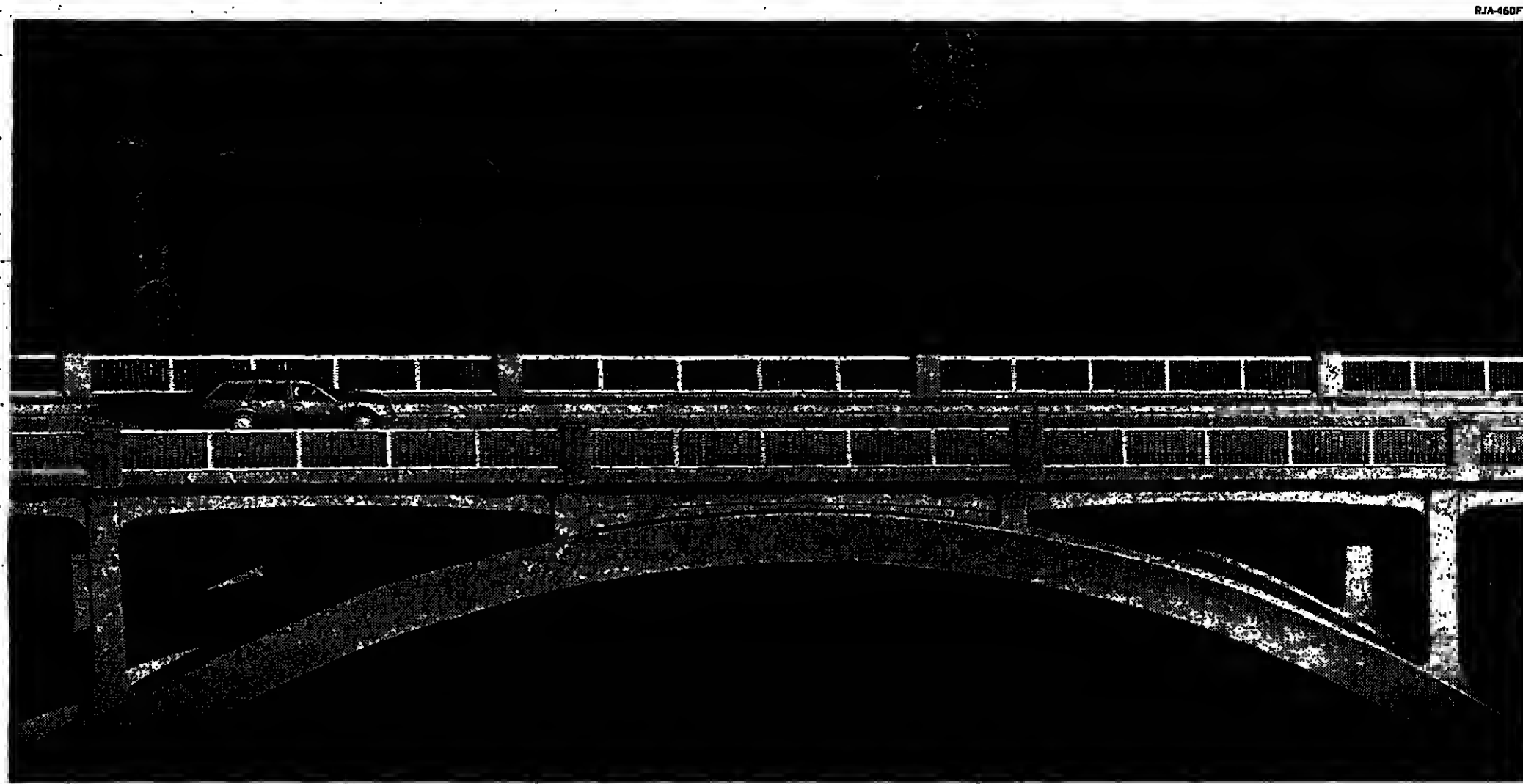
The more liberal foreign investment rules introduced by Poland at the start of the year allow, among other things for, 100 per cent foreign ownership of new ventures in Poland and preferential tax treatment, but potential foreign investors have said they remain concerned about access to raw materials and their ability to remit any profits earned by their venture.

Mr Skakuj, who was in London to drum up flagging UK interest in Polish investment, said additional investment opportunities would be created as Poland proceeded with its already announced plans to privatise state enterprises.

The Government would adopt a liberal approach to foreign investment which would be allowed even in sectors some countries reserve for their own nationals.

However, one area where the new Solidarity-led Government was still cautious was in permitting the use of debt-equity swaps to finance direct investment. Mr Skakuj said Poland was not rigidly opposed to such swaps, but it was concerned about the expansionary effect on the money supply of a large-scale swap programme at a time of high inflation.

The Government also wanted to avoid permitting private sector swaps which would raise the discount on its foreign debt and spoil its own potential profits from any debt buy-back programme it might want to institute.



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AMERICAN NEWS

Capital gains cut proposal goes to the Senate floor

By Peter Riddell, US Editor, in Washington

THE future of the proposed cut in US capital gains tax will now be decided on the floor of the Senate after its finance committee decided early yesterday morning, on the casting vote of its chairman, to reject any reduction.

Instead, the committee agreed a package of minor revenue changes to raise a total of \$5.4bn in the fiscal year which started last weekend. In addition, the senators backed a Democratic plan to extended tax concessions on savings via individual retirement accounts and to rein back the cost of Medicare by \$3.6bn through limiting payments to doctors.

Senator Bentsen maintained that his proposals were fairer to middle class Americans

The House of Representatives last week approved a temporary cut in capital gains tax until the end of 1991 from the current top range of 28-33 per cent to a maximum of 19.5 per cent.

However, after consultation with the administration, Senate Republicans proposed a permanent change with a sliding scale for taxing profits, starting at 26.6 per cent and falling to 19.5 per cent after six years.

This proposal, coupled with a limited concession on individual retirement accounts, attracted the support of one Democrat, so there was a tied 10-10 vote broken by Senator Lloyd Bentsen, the Democratic chairman.

Senator Bob Dole, the Republican minority leader, immediately promised "we're going to

have a tie and a play-off on the Senate floor".

The issue, which has become of great political importance between and within the parties, will not be fully resolved until the Senate and House versions are reconciled in a joint conference later this month.

Mr Bentsen maintained that his proposal for a 50 per cent tax deduction on contributions to individual retirement accounts up to \$2,000 annually, and penalty-free withdrawals for purchases of a first home and spending on higher education, were fairer to a broad group of middle-class Americans than lower capital gains taxes that favoured wealthy investors.

Among the revenue proposals in the package agreed by the committee are:

● Making permanent the 3 per cent excise tax on long-distance telephone calls, due to expire at the end of this year.

● Repealing a planned reduction in airport excise taxes.

● Preventing companies that have made leveraged buyouts from getting federal tax refunds resulting from losses caused by interest payments on debt issued to finance the buyouts.

● Cutting junk, or high-interest, bonds by ending tax benefits for securities such as zero-coupon bonds that postpone cash interest payments.

● Speeding the collection of payroll taxes from large companies.

● Restricting the ability of property developers to escape taxes by swapping one piece of property for another instead of selling for cash.

● Imposing a tax on ozone-depleting chemicals such as those used in air conditioners and in Styrofoam.

Caribbean grows weary of bitter economic medicine

Reorienting small, stricken economies through drastic measures can have a high political cost. In the first of a four-part series, Canute James looks at the search for alternatives

SEVERAL Caribbean countries, hit by weak markets for their commodity exports, have been forced to take sometimes drastic measures to stabilise their economies. But for many, the medicine has been bitter and the corrective measures have carried a political cost for some governments.

There is in the region a debate over the best ways to adjust the structure of weak economies, and over whether there is any viable alternative to the current structural adjustment formula. Adjustment programmes, based on credit agreements with the International Monetary Fund, have been implemented in Jamaica, Trinidad and Tobago and Guyana, all among the region's more troubled economies.

In all three, however, the governments have had to contend with widespread public disaffection with the austerity measures and other changes in policies which are intended to deal with top-sided economies. It is widely held that the defeat of Jamaica's conservative Labour Party in last February's election had much to do with the social cost of the structural adjustment programme implemented by Mr Edward Seaga, the former prime minister.

The popularity of Mr A N R Robinson, the Prime Minister of Trinidad and Tobago, has fallen since the start of the country's structural adjustment programme, while the government in Guyana has had to weather strikes in key economic sectors immediately after announcing details of its programme.

The changes were implemented when it was clear that economies could not continue on their narrow bases, where trouble for one sector threatened collapse of the economy.

Weak demand for exports in the early 1980s, combined with increased oil prices, unravelled Jamaica's economy. It was the subsequent fall in oil prices which damaged Trinidad and Tobago's petroleum-based economy, while Guyana, whose economy is also based on commodities, found it difficult to pull itself out of almost a decade of stagnation.

The countries faced increasing problems in financing their imports as their balance of payments deficits widened, and they could not expand exports

because they were not competitive.

Currency devaluations to increase competitiveness dampened consumption of imports, which became more expensive. In these small, open economies which have to import, prices rose, increasing the unpopularity of the measures.

The adjustment programmes also attempted to deal with imbalances in the fiscal accounts by bringing government spending in line with revenues.

Targets set for the reduction of the fiscal deficit — usually to single digits as a percentage

of gross domestic product — involve cuts in government spending in economies in which the government is a major employer.

The attempt to trim public expenditure has seen the sackings of government employees and the ending of budgetary support for state enterprises which are offered for divestment. There has also been — particularly in Jamaica — less money spent on social services such as public health and education, while the cost of private services has increased.

All these changes are programmed in periods agreed with the IMF, and this is one aspect, regional leaders argue, which has made structural adjustment painful for the region's economies. Mr Seaga has repeatedly claimed that structural adjustment can work, but that the programme has to be extended beyond three years, perhaps to seven years. This, he suggested, would give a country enough time to address imbalances in the economy and then to deal with restructuring the social services.

But the inevitable dislocation caused by the structural

adjustment programmes, and the political cost suffered by some governments, has fuelled thoughts about possible alternatives for the small embattled economies.

"There are no alternatives to structural adjustment for countries in this part of the world," says Mr Dehroy Lindsay, executive director of the Private Sector Organisation of Jamaica. "One can reduce consumption to match production. This involves reducing imports, which in turn reduces the standard of living. Or one can try to stimulate export production to match consumption, while using financial measures to make consumption expensive."

One alternative could be continued and increased foreign borrowing, but this clearly carries the danger of growing difficulty in servicing the debt while foreign earnings are falling. In the case of Guyana this difficulty led to an accumulation of arrears which led creditors to refuse new money until the structural adjustment programme was implemented.

"We are faced with an economy in disequilibrium," said Mr Carl Greenidge, Guyana's Finance Minister, when asked about possible alternatives. "We need to increase domestic output and foreign earnings. There is no alternative."

Yet economists in the region say there are ways of making structural adjustment less painful while achieving the objectives. They point to the currency devaluations in Jamaica and Guyana, both of 26 per cent. But Jamaica's was spread over three years while Guyana's was overnight.

"Caribbean governments have been making efforts to become more competitive and have been undertaking structural adjustment programmes with that objective, among others, in mind," said Mr Neville Nicholls, president of the Caribbean Development Bank. "There is evidence of serious efforts towards the improvement of economic, monetary and fiscal management. A review of national budgets reveals many measures directed to encouraging investment and promoting efficient use of resources."

Mr Nicholls argued that exchange rates have to be realistic and "chronic accumulation of deficits has to be arrested, whether it be on the current or capital account, or both."

George Bush meets Soviet Defence Minister Dmitry Yazov (centre) at the White House yesterday



George Bush meets Soviet Defence Minister Dmitry Yazov (centre) at the White House yesterday

Shining outlook for US gold mining

GOLD OUTPUT from the United States is projected to rise sharply in coming years and will enable the mining industry to export about \$5m worth of gold annually by 1992, a major trade association said yesterday. Reuter reports from Washington.

Billions of dollars in earnings expected from these projected exports are expected to help slash a massive, rising US trade deficit, the Washington-based Gold Institute said in a new survey.

The institute represents North American and Australian gold miners, refiners, fabricators and wholesalers. "The gold business is booming and the balance of trade impact stemming from increased production is dramatic," said Mr John Lutley, the institute's managing director.

Gold production in the United States, the second-largest producer in the non-communist world, should rise to 267m grams (9.43m ounces) next year from 243.5m grams

(8.59m ounces) this year and up to 286m grams (10.10m ounces) in 1992, the institute said.

A big increase in output is expected to result from six billion dollars worth of investment in gold exploration and mining begun in 1982, Mr Lutley added.

Until 1980, Washington imported about 82 per cent of the gold used by domestic manufacturers.

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Colombian judges back extradition procedure

By Sarita Kendall in Bogota

COLOMBIA'S Supreme Court judges have approved the extradition procedure introduced by the Government in its anti-drug package on August 18.

The court has also ratified most other measures for fighting traffickers, but ruled that the confiscation of properties without due legal process was unconstitutional.

It is not clear whether the authorities will have to give back ranches, offices and houses taken over in the last seven weeks. Ordinary court procedure, with the burden on the state to prove trafficking connections, must now be followed.

A debate on whether the Supreme Court ruling is retroactive has already added to the legal confusion. The Government may issue a new emergency decree to get round the constitutional problem.

The Supreme Court's decision on extradition is a surprise to many, and could cause an escalation in the bombing campaign.

Two "extraditables" are currently being held in Bogota — Ana Helena Rodriguez, who will probably be sent to the US for trial in the next few days, and Everisto Pizarro, the most important figure captured so far.

Dominican Republic general strike call

Sporadic street protests against an increase in petrol prices continued in the Dominican Republic yesterday, with some political parties and trade unions calling for a general strike. Canute James reports from Kingston.

The protests follow a government announcement at the weekend of a 67 per cent increase in gasoline prices. The government said the price rises were due to higher production costs.

Peru seeks IMF payment cut

Peru has asked the International Monetary Fund to reduce the size of a loan payment it seeks from the country as a first step to reducing its foreign debt. By agreement, the IMF is to provide a \$100m loan to the Peruvian government.

Economy Minister Cesar Vazquez Basm said the IMF had sought a token payment from Peru of special drawing rights equivalent to \$7m. He said the cabinet would consider an IMF proposal to send a technical mission to Peru later this month.

Gorbachev message for Ortega

Soviet Foreign Minister Eduard Shevardnadze was to meet Nicaraguan President Daniel Ortega yesterday, but an official report said they would not discuss Soviet aid to the leftist government, AP reports from Managua.

Mr Shevardnadze arrived on Tuesday for the 24-hour visit, saying he brought a message for Mr Ortega from President Mikhail Gorbachev and the Soviet leadership.

He did not immediately disclose its contents, but he is expected to discuss Nicaragua's general elections, set for February 25.

Canada plans to slash rail network by more than half

By Our Foreign Staff

THE Canadian government plans to cut the size of the country's passenger rail network by 51 per cent, Mr Benoit Bouchard, the Transport Minister, said yesterday.

The long-awaited cuts will involve a 38 per cent reduction in the workforce of Via Rail Canada, the government-owned company which operates the passenger rail system, Mr Bouchard said.

Via was formed from the passenger transport sections of Canadian Pacific and Canadian National, the country's two main rail networks.

Mr Bouchard said the government intends to cut its subsidy to Via in half, saving Canadian taxpayers \$31m (\$23.8m) over the next five years. The cuts will take effect from January 15.

Fares are to be increased to "market levels," Mr Bouchard said. The workforce reduction will total 2,751. The restructured network is expected to carry at least 60 per cent of

1988 passenger totals, or about 4m.

The federal government said it was prepared to turn over to a provincial government or others the operation of a rail passenger service. This applies to the current network of services as well as the new network.

Before the announcement, there had been considerable speculation that one of the best services — from Calgary via Banff to Vancouver across the Rocky Mountains — would be privatised, or given over to provincial operation.

Another service, the "Timmiscamie," which links Montreal with Vancouver and runs across nearly the breadth of Canada, now seems certain to be closed. Passenger rail services to be discontinued include several in the Maritime provinces, Quebec and Ontario. In 1988, federal expenditures for Via's rail passenger services totaled \$364m.

US considers tough line on Pretoria sanctions

By Peter Riddell, US Editor in Washington

THE BUSH Administration is seeking to put off Congressional pressure for additional sanctions against South Africa, though warning that these may have to be reconsidered next summer unless the Pretoria Government takes specific steps to dismantle apartheid.

Both in its annual report on South Africa and in evidence to Congress, the Bush Administration has adopted a tougher line against Pretoria than was taken during the Reagan era. This in part reflects the desire of Mr James Baker, the Secretary of State, to agree a bipartisan approach, avoiding earlier confrontations.

Mr Herman Cohen, the assistant secretary for African Affairs, has this week told the Senate Foreign Relations Committee that, while he opposes further sanctions now, "sanctions have played a role in stimulating new thinking within the white power structure."

He added that, "it is now increasingly clear that government (Pretoria) that the well-being of the white minority cannot be sustained without a negotiated political settlement that results in political equality for all South Africans."

The State Department report, required under the 1986 sanctions legislation, in effect argues for the de Klerk Government to be given time to prove itself. It says that, "further sanctions are not needed at this time and would be counterproductive in view of steps being taken within South Africa to bring about change by peaceful means."

Mr Cohen said the administration was committed to the effective enforcement of existing sanctions "in the hope and expectation that positive signs of a commitment to change will appear in the near future. For the first time in years it is possible to be somewhat hopeful that a negotiation scenario may be just beyond the horizon."

However, Mr Cohen combined this plea for a deferral of consideration of new sanctions with a statement that Washington was looking for definite

and early signs of an easing of apartheid, such as releasing political prisoners, ending the exclusion of blacks from political life, lifting the state of emergency, and repealing the Group Areas Act, which bans nonwhites from living in white areas. Such steps were, he said, an "absolute prerequisite for normal political life in South Africa."

He warned that if after the next South African parliamentary session, beginning in February and ending next June, there is "very little to show for it," then the Administration would consult with Congress and its European allies and Japan about what further measures might be appropriate.

Mr Cohen's remarks represent a significant shift of tone from those of the Reagan Administration and were welcomed by Senator Paul Simon, the Democratic chairman of the Foreign Relations subcommittee on Africa. "I cannot imagine your predecessor making that statement," he said to Mr Cohen.

However, Senator Edward Kennedy, a prominent Democratic supporter of comprehensive sanctions, accused the Administration of failing to show leadership on the issue. He and other Democrats are unwilling to give the de Klerk Government time.

It is still uncertain whether a bipartisan approach, as over Central America, can be agreed, but at the least any confrontation between the Administration and Congress over sanctions is unlikely until next year.

In his evidence, Mr Cohen expressed scepticism about calls for pressure to be applied by the US over the re-education of South Africa's foreign debts. He noted that all but \$700m of the \$2.5m owed to US banks has already been converted to medium-term loans which South Africa does not have to start repaying until 1992.

In addition, Mr Cohen claimed that the South African central bank was virtually "ditching" repayment terms to US banks. "I find it difficult to see how political leverage can be exercised through this particular mechanism."

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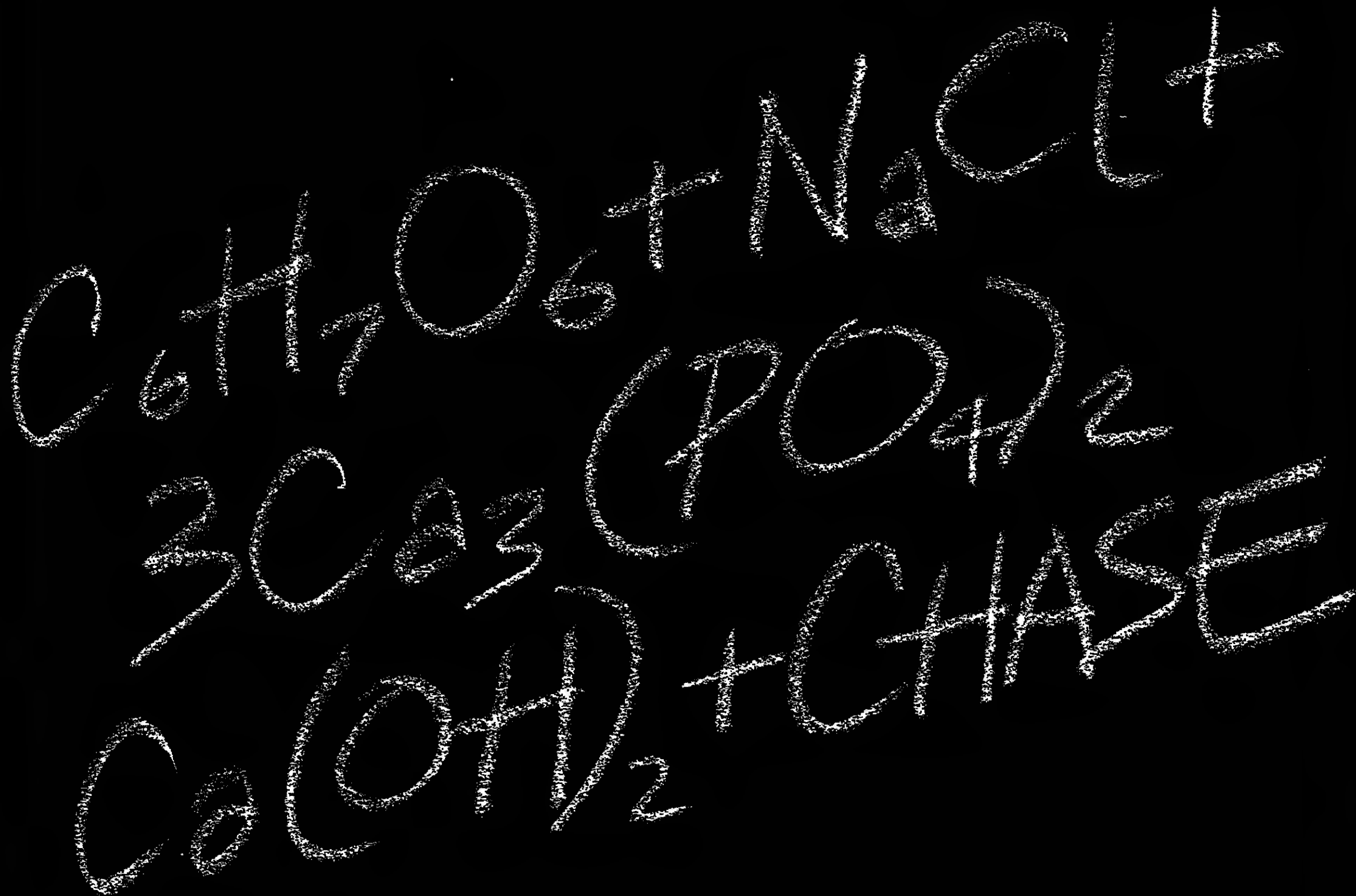
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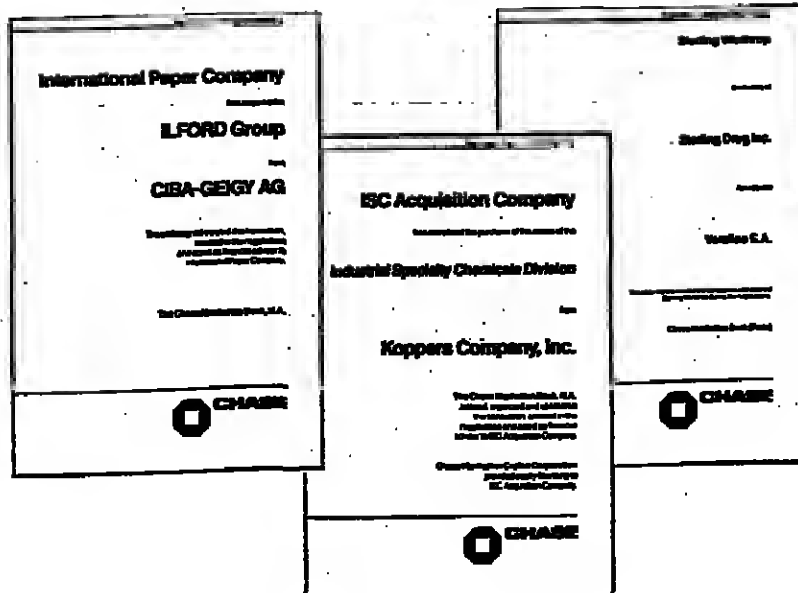
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OVERSEAS NEWS

Pakistan rejects Kabul charges on Geneva Accords

By Michael Littlejohns, UN Correspondent

PAKISTAN yesterday rejected the Kabul Government's charges of Pakistani violations of the Geneva Accords on Afghanistan calling them "false propaganda" that had been backed by military pressure through missile attacks and sabotage.

Mrs Nusrat Bhutto, mother of the Prime Minister, Mrs Benazir Bhutto and senior minister in her Cabinet, told the UN General Assembly that Pakistan would not be intimidated but would remain steadfast in seeking a comprehensive political settlement of the Afghanistan problem.

"The Kabul regime has been rejected by the Afghan people and is sustained within a few strongholds through massive infusions of foreign arms," she said.

She accused "the discredited Kabul regime" of having refused to transfer power peacefully and of hoodwinking its own people and the world in a desperate bid for survival.

As she spoke, foreign ministers of the Islamic Conference were meeting in New York to endorse a draft resolution initiated by Pakistan and formulated by a co-ordinating group of Islamic states. The proposal was for submission to the General Assembly when it takes up the Afghanistan question towards the end of October.

The draft was discussed over the weekend in a two-hour meeting between the Soviet Foreign Minister, Mr Eduard Shevardnadze, and his

Pakistani counterpart, Mr Sahabzada Yaqub-Khan, who said later he hoped the resolution would be adopted without dissent.

Islamic Conference sources said last night they believed further negotiations with the Soviet side might be necessary. Details of the draft were not disclosed, but Mrs Nusrat Bhutto hinted at what it might contain.

She told the Assembly Pakistan was confident members would reiterate their call for a comprehensive settlement including the establishment of a broad-based government in Kabul, voluntary return of Afghan refugees - 3.5m of whom are in Pakistan - and a free exercise of the right to self-determination.

The General Assembly is due to take up the Afghanistan question some time next month and the reported Soviet-Pakistan agreement on a draft resolution, details of which were not disclosed by either side, appeared to ensure a large majority for it - and perhaps a consensus.

Mr Yaqub-Khan himself spoke of a "consensus resolution" when he told a reporter that he hoped to make an announcement about it soon.

In the meantime, he said, the Soviet Union and Pakistan would report the results of their talks to the UN Secretary General, Mr Javier Perez de Cuellar.

Peking and HK clash over repatriation case

By John Elliott in Hong Kong

The Chinese government yesterday warned that its future co-operation with Hong Kong had been "impaired" because the British colony had allowed a Chinese swimmer to fly to the US on Tuesday night instead of repatriating him home.

This is the latest of a series of clashes between Peking and Hong Kong since the June crisis in China. It illustrates the sensitive relations between the two at a time when Peking is closely watching events in Hong Kong which reverts to Chinese sovereignty in 1997.

The swimmer, Mr Yang Yang, had been in Hong Kong as a legitimate visitor since March. According to local officials he had no known links with the Peking students' movement. His visa expired in August. He appealed for asylum and was then held in detention for 10 days for overstaying the visa limit.

He was offered refuge by Taiwan, which is planning to give resident permits to between 60 and 100 Chinese student activists believed to be in hiding in Hong Kong.

The Hong Kong authorities decided that world opinion would not allow it to send Yang back to China. But it did not want to encourage Peking unnecessarily by sending him

to Taiwan, which Peking regards as a breakaway province of China. Sending him to the US was regarded by the Hong Kong government as a reasonable compromise.

The Chinese authorities felt stung because they issued a statement last week saying people such as Yang would not be liable to prosecution if repatriated. Yesterday's statement was an unusually swift reaction for the Chinese authorities.

Typically it was issued by the local office of the Xinhua News Agency, which acts as a de facto embassy in the colony. It said the Hong Kong government had set a "bad precedent" which would "adversely affect the normal contacts" and would "cast its shadow" over co-operation.

A row which illustrates pre-1997 tensions in Hong Kong broke out yesterday over a police raid on the colony's two television stations on Tuesday night. Video recordings were seized of clashes last Friday between anti-China demonstrators and police outside a China National Day reception given by the Xinhua News Agency. The tapes were later returned. It was not known if the police decision to stage a raid had been authorised by the government.

Indian car maker shaken by confident workforce

David Housego on how Telco's previously tranquil industrial relations have broken down

THE STORY of how Telco, India's largest vehicle manufacturer and part of the Tata empire, with an almost unbroken record of good industrial relations, has been plunged into the worst labour conflict in its history, tells a lot about the changing face of industrial relations in India.

In a continuingly tense situation in Pune, Mr Rajan Nair, the charismatic young union leader at the heart of the conflict, was freed from custody on bail yesterday but denied entry to Pune. Telco management fear that at a meeting of workers outside the town today he will intensify the battle against the company.

Mr Nair's key demands are that he be recognised as the leader of the main union and that suspension notices be withdrawn against 138 employees.

Most of the 3,000 workers arrested last week in the wake of a 10-day hunger strike were also offered bail yesterday on promises of good behaviour. At the giant Telco plant on the outskirts of Pune, the management said 2,250 production workers had turned up for

work - marginally higher than on Tuesday and equivalent to about a quarter of the assembly-line labour force.

Telco is the biggest industrial group on the west coast of India and the outcome of the confrontation will affect industrial relations in other plants in the region. Bajaj Auto, India's largest motor scooter group, is now negotiating a three-year agreement with its workers.

The Telco management accepts that it has made mistakes in its handling of labour issues. Like many of the big companies in the region, its attitude towards labour has been benevolently authoritarian. It bought industrial peace by setting up a house union - the Telco Kamgar Sanghathana (TKS) that Mr Nair has now taken over - and switching union militants to different jobs at the first sign of trouble.

Mr Nair, articulate, courageous, bearded and with sharp, penetrating eyes, first won popularity in the 1970s by standing up to management. By winning concessions over such issues as loss of housing allowances for absenteeism, he showed that aggressiveness

could pay. Another union leader in Bombay, Dr Datta Samant, also working outside the main union movement, has blazed a similar trail.

Telco has been slow to adjust its labour practices to a workforce that is more confident because better off. The Telco plants at Pune were built on green-field sites 25 years ago and recruited migrant

centres of Pune - thus taking an industrial dispute out of the factory and on to the street - that has angered other industrialists.

Taken together, Mr N J Soonawala, Telco's deputy manager in charge of industrial relations, feels that all these elements add up to a situation comparable to the violent battle in the Japanese car

Company officials speak in awe of the speed at which Mr Nair stamped his influence on the shop-floor

labour desperate for jobs. These days, 80 per cent of the workers own their own homes and most have colour television and fridges. They are more demanding and less pliant. Mr Nair has shown that his tactics can deliver.

Mr Nair has had over 20 charges lodged against him, including murder, though he has never been convicted.

Telco dismissed him last year after alleging that he threatened to murder a security guard. It is his decision to organise a hunger strike in the

industry during its accelerating growth in the 1980s. "We are going through that phase," he says.

The serious stoppages at Telco's two Pune plants, which employ 13,000 people in all, began in May. Mr Nair had taken control of the union in 1987 after winning 94 of the 42 seats on the executive committee. He was elected working president in July last year, having already been suspended from the company. In February this year, the company backed the setting up of a new house

union, which Mr Nair had no trouble in branding as a creature of the management.

Company officials speak in awe of the speed at which Mr Nair stamped his influence on the shop-floor. Even from outside the plant, he established a system of communication that enabled his orders to be known through the factory and carried out within an hour. The workforce were forced to carry coloured badges which denoted their position in the union. Mr Nair began to halt direct communication between management and workers, thus making the union the only intermediary.

The crunch came on September 19 when the management signed a pay agreement with the new union. Mr Nair responded to this challenge by calling for an indefinite hunger strike in a main square in Pune. At the height, 5,000 workers participated.

The government had attempted mediation in an effort to keep the plant open. But when this failed and it looked as though the Mahatma Gandhi-style protest could end in deaths which would be blamed on the company or the

authorities, the police moved in and arrested the hunger strikers, including Mr Nair.

The tactic now is to keep up the pressure on Mr Nair and his militants in the hope of marginalising them. Pune is a conservative town in which he already appears to have lost some support. Telco also hopes its labour force will increasingly return to work, tempted by a pay offer with arrears of Rs7,000 (US\$5). But it knows the going will be tough.

Industry in the area has been caught off balance by the violence of the conflict. Unions in India, as elsewhere, have been losing strength and recent big strikes in the textiles industry and at Hindustan Lever all failed. In fact, as management's control over the workforce becomes more aggressive, more days have been recently lost in lock-outs than in strikes.

The lesson Telco's management is drawing is that when the dust settles they must encourage more worker-participation on Japanese lines and a more active information policy on company affairs. Within other companies, the hierarchical system still predominates.

Israelis cautious on peace talks

By Hugh Carnegie in Jerusalem

ISRAEL'S inner cabinet is today likely to delay its reaction to Egyptian proposals for Israeli-Palestinian peace talks, despite pressure from the US to reach a decision. The proposals have divided the main coalition partners.

President Haim Herzog's suggestion that Israeli and Palestinian delegations meet in Cairo to discuss elections to end the 21-month Palestinian uprising in the occupied territories has the backing of Washington and the Israeli Labour Party.

But the Likud party, led by Mr Yitzhak Shamir, the Prime Minister, has balked at the idea, seeing it as a concession to the PLO, the Palestine Liberation Organisation. Labour is reluctant to break up the government over the issue at present.

The two parties are thus expected to allow themselves more time to work on a compromise - perhaps involving further talks with Egypt on the make-up of any Palestinian delegation - although the delay could choke off the chances of a breakthrough.

Reuter adds from Cairo: Egypt, backed by the PLO, has put forward the names of 12 Palestinians to sit at the negotiating table in a proposed first meeting between Palestinians and Israelis, Palestinians said yesterday.

They said Mr Mohammed Milhem, former mayor of the West Bank town of Hebron, and Mr Akram Haniyeh, editor of Achaab newspaper, published in East Jerusalem, were the two non-resident Palestinian nominees.

Mr Milhem carried the names with him to Washington when he met President George Bush and Secretary of State James Baker this week, the Palestinians added.



Yasser Arafat, the PLO chairman, being welcomed to Peking by President Yang Shangkun with a review of troops yesterday

Israeli taxman called in to fight intifada

By Hugh Carnegie in Beit Sahour

WHEN Jamal Banura welcomed visitors to his home in the West Bank town of Beit Sahour yesterday he apologised for having to seat them on mattresses arranged neatly on his living room floor.

In the middle of the previous morning the Israeli tax man had arrived in mid-morning with a truck and three jeeps loaded with soldiers to cart off his sofas and chairs, tables, a television and a cabinet in lieu of unpaid income tax.

Mr Banura, whose family of six and five employees earn their living from his workshop making wooden souvenirs for the tourists in nearby Bethlehem and Jerusalem, is now expecting another raid because of unpaid VAT. In common with the majority of Beit Sahour's mainly Christian residents, he has refused to pay

his taxes as part of a campaign that has suddenly thrust the town to the forefront of the 21-month-old Palestinian uprising, or intifada, in the West Bank and Gaza Strip.

Over the last two weeks, the Israeli authorities have responded to Beit Sahour's civil disobedience - the townspeople's slogan is "no taxation under occupation" - by launching a systematic operation of property confiscation, accompanied by prolonged curfews, which has brought allegations of brutality and deprivation from Palestinian leaders and organisations.

The Beit Sahour campaign marks a significant development in the intifada. The emphasis by the town's middle-class - but traditionally militant - inhabitants on civil disobedience presents a very

different challenge to the Israelis from the staple uprising of stone-throwing, petrol bombs and rioting.

Some Palestinian leaders looking for ways of extending the uprising, without taking the drastic step of resorting to arms, consider civil disobedience the main option.

So far, the people of Beit Sahour show little sign of backing down, despite the confiscation of property from 80 houses, workshops, businesses and stores estimated in value at around half a million dollars or more.

Mr Michel Saleh, a 61-year-old carpentry workshop owner, 10 days ago had five wood-working machines, a paint compressor, two cars and an electric organ worth a total of \$15,000, confiscated from his business and home. But, like

Mr Banura, he says he has no intention of paying up. "We in Beit Sahour have decided that even if they confiscate everything - even our houses - we will not give in."

Feelings over the issue among Palestinians are exacerbated by what they see as arbitrary and unreasonable high tax demands from the authorities, by the lack of services they receive in return and by what they allege is the illegality of Israeli taxation in the territories. The authorities respond that they are simply enforcing the law.

But essentially the Palestinians regard the issue as much more fundamental than that. The tax boycott, says Mr Saleh, "is an inseparable part of the intifada. The Israeli aim is not really to collect taxes, but to break the back of the intifada."

Pope will find Catholic Church working to break down Korean barriers

By Maggie Ford in Seoul

THE VISIT of Pope John Paul II to South Korea, home to the second largest Christian population in Asia, could hardly come at a better time for both the church and the country.

Not only will the Polish Pope find South Korea in a state of democratic change not unlike that of his homeland, but he will also find his church engaged in helping Korea achieve its other great

goal - a breakdown in the barriers between the two halves of the peninsula.

It will be the Pope's second trip to South Korea. In the five years since his previous visit, he will find his flock has grown from 1.5m to 2.5m Catholics, Christians now make up 29 per cent of the population of 41m.

He will also find that the church has at last made a

breakthrough in improving relations with communist North Korea. The first two Christian churches opened in Pyongyang last year. He may even be able to meet delegates from the North who have been invited to the World Eucharistic Congress, the occasion of his visit to Seoul.

South Korea's Catholic Church has long been a supporter of democratic change in

South Korea, just as it has been in Poland. Mr Kim Dae Jung, the main opposition leader, is a Catholic and Seoul's main cathedral has often provided sanctuary for dissidents and students persecuted under military regimes.

But since the democratic demonstrations in 1987, when the government gave in to public demands for elections and other freedoms, the

church has devoted more effort to promoting better relations with the communist North, estranged from the South since the Korean war ended in 1953.

Senior bishops and Stephen Cardinal Kim Sou Hwan, have adopted a cautious approach, which has not always satisfied the desires of other church members for speedier movement towards reunification of

the two Koreas.

While the church has not been able to prevent some of its members from making independent visits, it has disapproved of their actions, preferring to go through government channels.

Last month these more cautious efforts bore fruit, when an official request to invite 20 North Korean Catholics to attend the congress was

approved by the South Korean Unification Ministry. If the North Koreans accept the invitation, it will be the first religious visit between the two sides for nearly 40 years.

Mr Lee Hong Koo, the Unification Minister, said the church's request was precisely the kind of approach the government wanted to encourage so as to build relations with the North.

Clouds gather as Seoul's politicians face difficult session

Maggie Ford reports on growing resistance to the institutions of democracy among those who wield power in S Korea

SOUTH of the Han River, which divides Seoul as the Thames does London, a new building dominates the skyline. Twice the size of the country's parliament and in a prominent position atop a hill, the building can be seen for miles around.

Decorated with the floral symbol of the Seoul Prosecutor General, the skyscraper symbolises the new confidence of the investigative arm of the South Korean judiciary. For several months this confidence has found new shape as police and security investigators cracked down on what was seen as an outburst of extremism.

Many of the victims were South Korea's politicians, now involved in the autumn session of the National Assembly. More than 21 of them are under investigation, one is in jail and the leader of the Opposition has been indicted for breaking the draconian national security law.

The assemblymen face perhaps the most crucial parliamentary session in the country's recent history. Fundamental decisions will have to

be taken about the future, and for many the task will be undertaken under a considerable cloud.

Mr Kim Dae Jung, the Opposition leader, is one of the politicians charged with wrongdoing in the last few months. He is alleged to have failed to inform the authorities about the plans of another MP to visit Communist North Korea. The MP, Mr Kim, strongly denied the charge during grueling interrogation by the security police, but it has tarnished his image.

Prosecutors claim the others have committed offences ranging from influence-peddling over agricultural legislation to taking bribes and smoking marijuana. All the Opposition parties have protested against what they see as a politically-motivated attack on their members.

During the Assembly session, the MPs will be battling over three major areas.

● The introduction of a revolutionary tax and land reform programme which will fundamentally alter the country's internal economic structure.

● The revision of anti-democratic laws, including the National Security Law, which derive from the old days of authoritarian rule.

● Reaching a settlement on two outstanding issues from the past: how to deal with the misdeeds of former President Chun Doo Hwan, now in internal exile, and his friends, and the treatment of the military massacre in the city of Kwangju in which at least 1,000 were killed in 1980.

The Government of President Roh Tae Woo has found itself at loggerheads with the ruling Democratic Justice Party, which Mr Roh leads, over the land and tax reform Bill. But because the three combined Opposition parties have a majority in the Assembly, the legislation may be approved.

The Bill will introduce tax penalties on companies and affluent people who speculate in land, along with a new domestic rating system based on the market value of property. The bill will also pave the way for an end to the use of false names in property and stock market trans-

actions, to enable the introduction of a fair tax system, including capital gains tax and an end to tax evasion.

The draft Bill has received overwhelming support from the public and the two main Opposition parties. But it has shocked the ruling party, many of whose supporters will be penalised by the Bill.

President Roh believes, however, that if social instability is to be avoided in South Korea the measure must be passed to stop the wealth gap from widening. The Bill is already being subjected to a back-room revision campaign and the President and the Opposition, following public opinion, are expected to push for radical change.

The revision of anti-democratic laws is likely to be a priority for the main Opposition party, Mr Kim Dae Jung's Party for Peace and Democracy.

The Seoul prosecutor's office has indicated that it plans to try to tighten the National Security Law, signalling a fierce battle with those who want to repeal it.

Other members may aim to revise it in a gradualist approach. Any efforts to drop it completely will be strongly resisted by conservatives who see it as protection against Communism.

The Assemblymen may also consider changes to the law governing education and labour. A bitter teachers' dispute has broken out over the right to form a union, presently banned, which has resulted in many demonstrations and the dismissal of more than a thousand teachers. Many of the labour laws applying to other workers are also antiquated and seen as unfair.

The most intractable problem over the last two years of democratisation in South Korea has been what to do about the previous regime. In November last year former President Chun Doo Hwan apologised for his wrongdoing, returned a substantial sum of money to the state and retired to a remote Buddhist monastery.

But Opposition parties say this is not enough. They are demanding that he testify, perhaps in private

to the National Assembly, and that at least two of his followers are removed from their present positions.

One ruling party assemblyman, Mr Chung Ho Yong, a former general who is held responsible for the Kwangju massacre, has adamantly refused to resign and several attempts by Mr Roh and the Opposition leaders to reach a settlement have failed.

The Opposition has demanded that the matter be dealt with by the end of the year, threatening to run a campaign to oust Mr Roh if he does not succeed.

Their anger has been heightened by the recent behaviour of the police and prosecutors, dubbed "security politics".

After years of authoritarianism, resistance by the powerful to the institutions of democracy is not surprising. But South Koreans are famous for their "can-do spirit," exemplified by the success of the Seoul Olympics one year ago. Step by difficult step, they are making progress towards their goal.

Ugandan mandate

Ugandan President Yoweri Museveni has proposed extending the mandate of his provisional government for a further five years. Recent reports from Kampala.

Museveni's National Resistance Movement (NRM), which fought its way to power in January 1986 after a five-year civil war, originally gave itself four years to return the country to civilian rule under a new constitution.

But the government did not appoint a commission to draft a new constitution until last February, and it has been apparent for some time that the NRM may be unable to meet its original January 1990 target date for return to civilian rule.

EC rule

Intel's

By Louise K...

WORLD TRADE NEWS

World Bank may cushion effect of farm trade reform

By William Duffice in Geneva

THE WORLD BANK and the International Monetary Fund may provide extra financial support to developing countries confronted with higher food import bills as a result of an agreement to reform world farm trade in the Uruguay Round.

This possibility has emerged from talks between Mr Arthur Dunkel, Director-General of the General Agreement on Tariffs and Trade, Mr Barber Conable, President of the World Bank, and Mr Michel Camdessus, IMF Managing Director.

Mr Dunkel was commissioned by trade ministers last December at their ministerial review of the Uruguay Round to explore ways of achieving greater coherence in global economic policy making through a strengthening of Gatt's links with the Bank and the Fund. He will submit his initial report to the Gatt Council next week.

Reform of agricultural trade, embodying a progressive reduction in government subsidies, is one of the key issues on which the success of Gatt's trade-liberalising Uruguay Round depends. Cuts in subsidies could cause increases in market prices for

cereals, meat and other foods.

Many food-importing developing countries, some of them highly indebted, worry about the effect on their balance of payments, if subsidised farm produce is no longer available. Thus, third World backing for farm trade reform can be enhanced by guarantees of contingency funding to offset rises in their food import bills.

The World Bank in particular has indicated readiness to provide financial support for this purpose and also for developing countries undertaking significant reductions in their import tariffs in the Round. The IMF already has special facilities to compensate countries for high grain import costs.

Temporary World Bank and IMF funding for countries which agree to liberalise their trade but are worried about the immediate impact on their payments balance is only one of several projects on which Mr Dunkel will report.

Debtors countries opening up their trade regimes under World Bank or IMF structural adjustment programmes may be able to obtain "negotiating credit" for their reforms in

Gatt. They could use this credit to win market-opening concessions from their trading partners.

Under Gatt rules their reforms would have to be "bound", i.e. carry guarantees that they will not be withdrawn. The three agencies are to step up their contacts at working level, to ensure that World Bank and IMF staff understand Gatt requirements.

The Bank and the Fund have also agreed to consider how to introduce consultation with Gatt on trade policy issues into their procedures for working out adjustment programmes for the countries to which they lend.

This is a more controversial measure, as developing countries argue that it would step up pressure on them to liberalise trade without applying similar pressure to the industrialised nations.

However, by launching Gatt's country-by-country trade policy review mechanism in December - with the US as the first country to be examined - trade ministers have reinforced the case for this type of co-operation between Gatt, the IMF and the World Bank.

India strives for a foothold in Europe

K.K.Sharma reports on efforts to ensure that Indian business keeps pace with 1992

ONE of India's largest consulting engineers has its eyes fixed on Europe. "We've got to get a foothold in Europe and then work like hell. Otherwise, there is no survival", says Mr Saurin Chatterjee, resident director of M.N. Dastur and Company.

Mr Chatterjee's company has its international headquarters in Dusseldorf and from this West German base it has won a number of prestigious engineering contracts all over the world. Dasturco, as the company is known, has successfully engineered over 120 industrial projects globally with a total capital investment of about \$24m.

Its experience is invaluable for Indian companies now being encouraged to launch enterprises in Europe as part of the strategy to deal with the Community's integration in 1992. A presence in Europe is considered essential by several official and private groups which have studied business prospects in Europe in the coming years.

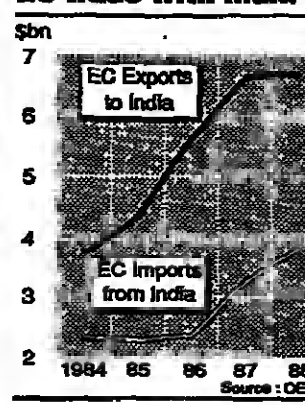
The second target is the production of various engineering components which are expensive to make in Europe because of high labour costs. Indian companies have the expertise to make these relatively cheaply and many have already made such exports. Prominent among

these are Larsen and Toubro, Secals India, Sivananda Steel and Mukund Iron and Steel.

The items seen to be potentially profitable are steel castings, forgings, industrial fasteners and the like - mostly products in the intermediate range. Other engineering products considered promising are hand tools, bicycles, machine tools, pump compressors, diesel engines and the like.

Sales of these in Europe would enable India to increase industrial exports and diversify trade. Companies like Bharat Forge and those belonging to the Tata group have already registered successes or are

EC trade with India



Source: CEEC

these are Larsen and Toubro, Secals India, Sivananda Steel and Mukund Iron and Steel.

The items seen to be potentially profitable are steel castings, forgings, industrial fasteners and the like - mostly products in the intermediate range. Other engineering products considered promising are hand tools, bicycles, machine tools, pump compressors, diesel engines and the like.

Brittan tells Japanese to end cartels

By Robert Thomson in Tokyo

ECHOING the newly popularised theme of Japan's structural problems and the plight of the Japanese consumer, Sir Leon Brittan, vice-president of the European Commission, yesterday urged Japanese business leaders to abandon cartels, which he suggested were "common-place".

Sir Leon said the root of the problems with Japan's distribution system was the "keiretsu", the large corporate groups that secure their businesses with strategic cross-holdings. The impact of these groups on trade is high on the agenda of the recently launched US-Japan Structural Impediments Initiative (SII) talks.

He also condemned barriers to parallel imports, products imported by companies outside the normal distribution channel and often sold at a discount. On Tuesday, officers of Japan's Fair Trade Commission raided the offices of Apple Computer Japan and Canon Sales as part of an investigation into alleged attempts by the two companies to stop parallel imports of Apple machines.

Sir Leon told the Keidaiun, the Japanese employers' federation: "My message to you would be, despite protests from official importers and their suppliers, do nothing to restrict this parallel trade, unless, of course the goods are counterfeit, or there are safety or other special reasons why the goods should be restricted to the official distribution channels."

He suggested that the Fair Trade Commission, the country's anti-monopoly body, be given more political and industrial backing to "start sinking its teeth into some of the restrictive practices which clog up the Japanese distribution system". The result of action against these practices would be a "far better deal to the Japanese public".

US trade negotiators at the SII talks have virtually described themselves as representatives of Japanese consumers in their efforts to convince the government that basic economic policy changes need to be made. Reflecting the growing US concern with structural problems, the European Commission has just notified the Japanese government that structural issues will be raised at Japan-EC talks to be held early next month.

CoCom to update restrictions

By Ian Davidson in Paris

EFFORTS to streamline Western restrictions on high-technology exports to Communist countries are being reviewed in Paris this week, at a meeting of senior officials from the 17 countries belonging to the Coordinating Committee on Multilateral Export Controls (CoCom).

This week's meeting, part of a process to update the list of restricted exports launched by CoCom governments in January 1988, is intended to report progress to a high-level meeting provisionally scheduled to be held on October 25 and 26.

The two main aims of the review are to simplify the lists of products whose export to Communist countries is banned, but at the same time to strengthen the mechanisms of enforcement. The review is also considering how the CoCom countries should treat the problem of non-member countries, which may be used as transit ports for onward shipment to Communist countries, or even be manufacturers of sensitive industrial products.

A fourth issue under consideration is how to facilitate trade in sensitive technology between CoCom members, a question which is of particular interest to the members of the European Community.

Officials are also expected to debate the position of China. In 1988, when China was in the throes of economic liberalisation, CoCom explicitly relaxed restrictions on export restrictions to China. The assumptions behind that relaxation have been called into question by the government-ordered massacre in Tiananmen Square in June of this year, but this week's meeting is unlikely to reverse the looser rules applicable to China.

The meeting is also expected to consider updating the restriction on exports of machine tools to the Communist countries, with West Germany pressing for liberalisation. No change of substance is likely to be taken this week.

Cessna picks R-R

The smallest civil jet engine developed by Rolls-Royce in partnership with Williams International of the US made its market debut yesterday when it was chosen by Cessna Aircraft to power its new twin-engine business jet, the Citation, writes Paul Betts, Aerospace Correspondent.

EC rulings prompted Intel's Irish move

By Louise Kehoe in San Francisco

THE announcement by Intel Corporation of plans to set up in Ireland a manufacturing centre - which may eventually include a world-class semiconductor fabrication plant - marks a change of course for the US chip maker.

For years, Intel had prevaricated over European manufacturing. But the approach of 1992 persuaded the company that it should seriously consider establishing a semiconductor "assembly and test" operation in Europe.

Intel says that it has been forced to change its plans by pressure from European customers, who feel obliged to find European sources for their

semiconductor components in the light of recent rulings by the European Commission on the "rules of origin" for semiconductor chips.

The new EC rules state that semiconductor chips must be "diffused" within the European Community if they are to be labelled "made in Europe". Diffusion is one of the most delicate and expensive processes in making semiconductor chips.

Previously, the country origin for semiconductor chips was determined by the location of the plant in which the devices underwent the final manufacturing process - assembly and test.

GLOBAL INTEGRATION THROUGH OVERSEAS INVESTMENT

Positioned for the Future

From its roots as a synthetic fibre manufacturer, Toray has diversified substantially into new areas. It now ranks, for example, as the leading carbon fibre maker worldwide. President Katsumasa Maeda outlines the group's activities.

By Brian Robins

Robins: Toray recently bought one of the oldest UK textile, Samuel Courtauld, which is a unit of Courtaulds PLC. What is the interest in this company?

Maeda: We acquired Samuel Courtauld in March in order to establish a good position in Europe. Also, we feel that with the market integration of Europe from 1992, this will provide new opportunities for expansion.

One of the key points of interest in this company is that it is one of the leading suppliers to the big Marks and Spencer retail chain and also to other major customers in Europe.

Clearly, Europeans want a better product at a better price, and we are aiming to achieve that by integrating the UK's traditionally outstanding technology and advanced Japanese technology.

Robins: What management approach do you intend to adopt for this new subsidiary?

Maeda: Samuel Courtauld was renamed Toray Textiles Europe and the employees have now become those of the Toray Group. Clearly, the senior management of this company were concerned, initially, over our plans for the company and for its employees. But now we have succeeded in achieving mutual understanding and Toray Textiles Europe employees seem to be quite satisfied with becoming members of the Toray Group.

Contributing to Society through Creating Value

Toray's corporate philosophy is summarised by the phrase "contributing to society through innovative ideas, technologies and products." In this we have six basic principles - promote safety in plants and maintain the neighbouring environment, place customers first, stay competitive in terms of quality and cost, be fair in treating fellow employees, enhance the cohesiveness within the Toray Group, and above all, act ethically.

So, from the start we are willing to support, in any way, production in the UK. As part of this, we have already sent a team of technical experts to give manufacturing advice.

Adopting improved technology from Japan, we want this subsidiary to grow quickly into a large and successful company.

Robins: Recently Toray has also lifted its presence in France.

Maeda: We took a large position in SOFICAR (Société des Fibres de Carbone). This venture was losing money and there was a strong request from the French side for Toray to increase its interest there.

The main reasons are to rationalise its operations, put the company into the right shape and establish a firm foothold in the European carbon fibre market.

Carbon Fibre Output Lift in Europe

Since March this year, SOFICAR has achieved full production and, just recently, its senior management requested that its capacity be increased. So we are now planning a capacity expansion for the production of high performance fibres, since this company is now trading profitably.

In the ACM (advanced composite materials) field, CFRP is expected to grow substantially as structural material for aircraft in the 1990s.

My future plan is to further strengthen operations at SOFICAR so that it can play an important role in our globalisation strategy and would be the strongest carbon fibre manufacturer in Europe.

Robins: How does your decision toward these two companies fit your European strategy?

Maeda: There are various concerns as to what will happen in Europe post-1992 - some see it as the start of a round of protectionism, and others as providing the opportunity of an expanded market.

In any event, with these two acquisitions, plus our ALCANTARA synthetic suede operation in Italy, we are well positioned in Europe.

At Toray we are involved in many other areas such as high-performance plastic films, engineering plastics, functional polymer materials, medical equipment, pharmaceuticals, fine chemicals and so on, but in Europe, for the time being, we are focussing on these two principle business areas.

Robins: Of course Europe comprises only a modest part of your global activities. What is the underlying strategy?

Maeda: I think that there are three ways of dividing it. First, to find new businesses, second to expand existing businesses and, third, to fully utilise our management resources abroad. We at Toray see globalisation as a policy of managing our resources.

Overseas, there are three principle elements. One is to establish strong points of production, where we can lower production costs while producing quality goods. This underlies our extensive operations in Southeast Asia.

The second is Toray in the USA, where we produce products close to the final market. There, for example, a new facility for the production of polyester film is now under construction.

And last, as in the case of SOFICAR and Toray Textiles Europe, we acquire the existing manufacturing business including local employees and strengthen the company by utilising our technology.

Robins: The company has experienced a strong revival of earnings recently. What is the profit outlook?

Maeda: Sales for this fiscal year ended March 31, 1990 are targeted at 1850 billion, with income before special credits and charges of ¥68 billion and net income of ¥38 billion. These are our targets, and we are trying to achieve them. In each sector, this represents a further modest improvement over last year's record performance.

Robins: How do you forecast the future of fibre and textile business?

Maeda: In the domestic market, more emphasis is put on higher-value-added products, while the production of unprofitable commodities is reduced.

On the other hand in the NIEs and ASEAN nations, production of commodity products has expanded remarkably.

Textile Industry Poised for Growth

In industrialised countries, the demand for consumption of fibres and textiles has reached maturity, but in developing countries, it is still growing. For example per capita consumption of textiles in China and Brazil is only four to five kilograms. In Japan it is 20 kg and in the USA and Europe 27/28 kg. So, clearly, the growth potential for textile consumption in other countries is enormous, and I am sure that there is long term growth potential in this industry worldwide.

Robins: What is the common theme underlying your diversification strategy?

Maeda: Diversification is very necessary to stabilise management. Without diversification, we cannot grow. Toray, until 25 years ago, was 100 per cent reliant on synthetic fibres - we were founded on this business, which is mainly based on organic and polymer chemistry. So the key to our successful diversification is these common technologies; they have been fused and combined to carry us into a range of new industry sectors including the supplying of carbon fibres for aircraft production in both Europe and the USA.

In the medical area, Toray invented natural interferon-β which is effective against tumours, and it became the world's first interferon approved for commercial production.

Recently, Toray started marketing consumer goods such as "TORAYSEE" - an innovative eyeglass cleaning cloth constructed of ultra-fine fibres, which became a big hit product in Japan. This "TORAYSEE" will soon be marketed in Europe.

Robins: And with the group's R&D programme, what are the main points of emphasis?

Maeda: Broadly speaking, high technology and soft technology, both with long term business plans.

The R&D activities in high technology are split into several areas; advanced composite materials, health care products, electronics, and fine chemicals based on biotechnology, where we are investing heavily at the moment.

Soft technology includes such service businesses as supporting R&D activities and supplying computer software.

Toray will promote R&D activities that will protect the environment, save energy and resources, and make a better living for mankind.

Robins: How would you describe your management style?

Maeda: As you know, there is one highly valued style of Japanese management which is called aggressive, and which involves sometimes a charismatic president. But I think that the president should work hard to develop a corporate culture creatively. I prefer that employees feel pleased when they retire, that they have worked hard to create something positive. If I can achieve this, then I think that I have been successful as president of the company.

Mr. Katsumasa Maeda, President, Toray Industries, Inc.

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'TORAY'

UK NEWS

Opposition Labour Party reveals leaked privatisation prospectus

Water sale 'at consumers' expense'

By Michael Cassell, Political Correspondent

BRITAIN'S privatised water companies will be given wide additional scope to raise charges, according to a draft of the industry's flotation prospectus leaked to the opposition Labour Party.

The party at once claimed that "catch-all" provisions meant water prices would rise "for the slightest reason."

Mr John Cunningham, the party's environment spokesman, said the arrangements handed unprecedented powers to private water monopolies at the expense of consumers.

Mr Cunningham said the projected figures in the document, which show some water companies expecting up to threefold increases in profits over the next 10 years, reveal that the industry expects to pay out about £54bn in dividends over the next decade. He stressed that, together with interest on the companies' borrowings, consumers faced a bill of £7bn.

The prospectus, setting out the conditions governing the activities of water and sewerage utilities after they are sold off in December, specifies the changes in circumstances under which they can apply to raise prices beyond those permitted under the Government's formula for regularly fixing charges.

The draft identifies changes in UK legislation, new European Community laws and alterations to regulations and grants as among the grounds for asking the director general of water services, who is responsible for the economic regulation of the industry, for higher prices.

The document, which includes a warning to potential investors that the UK faces EC legal proceedings over drinking water standards, also says that water companies may seek price changes in any circumstances which could not have been avoided by "prudent management action."

Mr Cunningham claimed that the qualifying conditions attached to applications for additional price rises had driven an avenue "as wide as the Channel tunnel" through the privatisation legislation.

He said the projected cash flows for the water companies showed there would have to be significant, extra price rises if they were to achieve required levels of returns. He warned that water consumers would pay very heavily for the "manic desire" of the Government to ensure a political success for the privatisation.

Mr Cunningham acknowledged that the sale of the water companies was likely to

prove successful, describing it as a give-away. He added: "The arrangements ensure that privatisation will be a success. I have no doubt that people will find it attractive."

Labour analysts at the Brighton party conference suggested that the draft prospectus showed the industry sell-off would raise £7.2bn, excluding the proceeds of the sale of South West Water, one of the 10 water companies, the figures for which are not included in the leaked draft. They also said dividends in the first year would range from 2.6 per cent to over 11 per cent. Dividends from all water companies in the first decade would average 6.5 per cent.

Mr Chris Patten, the Environment Secretary, said yesterday that Labour had not made any new disclosures. The ability of water companies to apply to raise prices had been public knowledge for months. He added: "It is not surprising if we want to raise quality they will have some need to finance investment."

Richard Evans adds: The draft confirms the view that water industry leaders secured big concessions from the Government in the final, fraught negotiations over charging policy for the next 10 years. The industry was deter-

mined to press for high charges to help pay for the £18bn of capital expenditure needed to bring water quality and the industry's assets up to standard. Ministers were equally determined to keep the K factor - the amount charges can rise above the retail price index - as low as possible for political reasons.

The draft prospectus confirms that the new water public limited companies will be allowed to lift charges well above the K figure, which averages about 5 per cent, by the so-called "cost pass through" arrangements which will take account of additional costs from EC regulations, the introduction of metering and essential costs that cannot at present be quantified.

The Government's financial and marketing advisers were philosophical about the leak, saying that its disclosure would not affect the success of the flotation.

Key facts on the flotation, such as the share price and whether 100 per cent or 51 per cent of the industry is to be sold off, will not be known until next month. The price will be revealed on November 22, final prospectuses published on November 28, and the offer will close on December 6.

Labour backs new employment law plan

By John Gapper, Labour Correspondent

THE LABOUR Party yesterday committed itself to a new framework on employment law extending the right of workers to take industrial action and probably involving a system of specialist labour law tribunals.

The party's conference in Brighton rejected a call from Mr Arthur Scargill, president of the National Union of Mineworkers, for industrial action with or without ballots and a return to mass picketing.

However, Mr Michael Meacher, Labour employment spokesman, emphasised that some secondary action would be allowed and some employees might be forced to recognise unions by a tribunal which could investigate recognition claims.

The conference decision was a further boost for the leadership's attempt to swing the party behind its policy review. However, it leaves unresolved details of how the new employment framework would work.

A motion calling for the complete removal of restrictions on rights to picket and strike was rejected by 3.8m votes to 2.2m.

Minister reverses new town decision in policy shake-up

By Andrew Taylor, Construction Correspondent

MR Chris Patten, Environment Secretary, yesterday proposed making radical changes to Government planning policies affecting rural and urban housebuilding.

Mr Patten, who has been given the task of improving the Government's image on green issues, rejected plans to build a new country town in north-east Hampshire.

This reversed the decision of the previous Environment Secretary, Mr Nicholas Ridley, who said in July that he was "minded" to approve development of the town, Foxley Wood, near Fleet.

Consortium Developments, a group of 10 housebuilders which proposed the settlement, would be reversed. Developers have been given three weeks to submit reasons why their plans should not be dismissed.

Lord Northfield chairman of Consortium Developments said: "Hampshire needs to provide an extra 25,000 homes in the 1990s. Foxley Wood is not going to go away. A new settlement will still be needed."

Mr Patten said that the Government proposed to withdraw planning guidelines which since the early 1980s had advised local authority plan-

ners to presume in favour of housing development.

He said local councils would be expected to take greater responsibility for deciding where houses should be built.

He had been influenced by Hampshire County Council's statement that it was considering housing plans for the whole county. It would have been wrong to prevent this local decision-making by allowing the Foxley Wood scheme to proceed.

Mr Patten stressed that he was only "minded" to dismiss the Foxley Wood plans - adopting the terms used by Mr Ridley. Officials, however, said it was highly unlikely this decision would be reversed. Developers have been given three weeks to submit reasons why their plans should not be dismissed.

Lord Northfield chairman of Consortium Developments said: "Hampshire needs to provide an extra 25,000 homes in the 1990s. Foxley Wood is not going to go away. A new settlement will still be needed."

Mr Patten said that the Government proposed to withdraw planning guidelines which since the early 1980s had advised local authority plan-

Council 'faces tough future'

By Robert Mauthner, Diplomatic Correspondent

THE British Council, the principal agency for developing Britain's cultural relations around the world, faces a difficult financial future despite a substantial increase in its earnings and efficiency savings.

Sir Richard Francis, the council's director-general, presenting his organisation's annual report for 1988-89, said yesterday that last year saw a record demand for the council's services.

An increasing number of countries wanted more British culture, educational services, technical skills and business know-how.

The council's total programme of just under £200m, increased by more than 8 per cent, a growth of 3 per cent in real terms. Total earnings reached £26m, of which £4m was in the form of revenue, mostly in foreign exchange, a rise of 15 per cent.

Those results, with efficiency gains of 1.5 per cent in staff and running costs - which were better than the general government target of 1.5 per cent - had not been sufficient to bridge the shortfall in funding.

Activities in Western Europe and other key areas have had to be reduced to close the gap.

The Government's announcement last November of an increase of £5m in the Government's grant, for 1989-90 has therefore been welcomed by the council.

The increase was a reward for the council's successful efforts to develop its revenue-earning activities and to become less dependent on the government grant.

The extra funds, the first increase in real terms for 13 years, will be spent largely on priority regions such as Western Europe, Eastern Europe, the Soviet Union and the Pacific Rim.

"We regard the new money as a gesture of confidence in the work of the British Council and in the value of investing in British culture abroad," Sir Richard said in the introduction of the council's annual report.

"It must be noted, however, that the present projections of inflation during the three years 1990 to 1993, the purchasing power of our government grant is set to fall by 8m."

Meeting such a shortfall would not be easy, he said.

Only if Britain's overseas investment was protected from the worst effects of UK inflation and the direct government grant was increased would the council be able to satisfy the expanding foreign demand for British culture, Sir Francis said.

The council's most successful and profitable activity remains the teaching of English to students abroad.

Its network of 52 overseas language centres had a turnover in 1988-89 of £25.5m and a record enrolment of 65,000 students, an increase of 23 per cent in the last five years.

Sponsorship from business for the council's activities more than doubled to £1.9m last year.

One of the most important new developments was a jointly funded programme with Rank Xerox, the US office equipment group, worth 1.6m for management training, scholarships and arts events in Eastern Europe, the Soviet Union, Africa and India.

Buyer sought for insolvent TV maker

By James Buxton, Scottish Correspondent

HINARI, a British consumer electronics company, yesterday called in administrators from the insolvency practitioners Cork Gully.

The administrators hope to find a buyer for the company, which appears to be insolvent and believed to have debts of about £30m. Administration allows a company to continue trading while a moratorium is placed on creditors, with a view to salvaging its business and avoiding receivership.

Hinari, which has annual sales of about £20m, has grown rapidly since it was founded in 1985 as a supplier of televisions, video recorders and audio equipment. It imports most of its products from the Far East but recently began manufacturing televisions at Cumbernauld, near Glasgow in Scotland. It also operates in Spain and West Germany.

The calling in of administrators will be seen as a result of a weakening of the consumer electronics market by high interest rates.

It emerged last week that Mr Brian Palmer, the founder of the privately owned company and its biggest shareholder, had resigned as chairman and managing director. He was replaced six weeks ago by Mr John Robinson, former managing director of Electromatics, a British electronic components supplier. Mr Palmer built up Hinari and selected a Japanese-sounding name for it to increase customer acceptance.

Last year a consortium led by Hill Samuel invested £4m in the company, taking a 14.4 per cent stake.

Mr Frank Blin of Cork Gully said every effort was being made to ensure continuation of the business while seeking a buyer.

In the Airline of the Year Awards who emerged victorious?

At the 1989 Executive Travel Airline of the Year Awards, it was Virgin Atlantic who won the day.

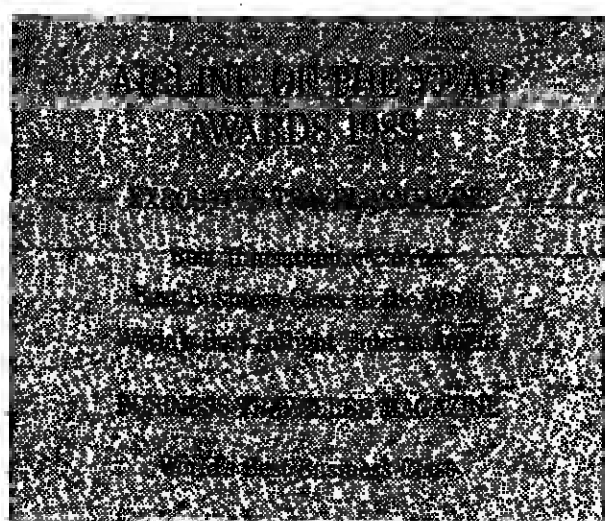
Those most demanding and, dare one say, discerning of people, the readers of Executive Travel Magazine voted Virgin Atlantic, Best Transatlantic Carrier.

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COMBAT STRESS

'Perhaps the bravest man I ever knew...' and now, he cannot bear to turn a corner

Six-foot-four Sergeant 'Toby' Gryn, DCM, was perhaps the bravest man in the British Army. But now, after seeing service in Aden, after being badly injured and ambushed in Northern Ireland, Sergeant 'Toby' cannot bear to turn a corner. For fear of what is on the other side.

It is the bravest men and women from the Services that suffer most from mental breakdown. For they have lived, each one of them, to give more, much more, than they could to the service of our Country.

We look upon them as brave men and women. We help them at home, and in hospital. We run our own Combat Stress Unit. For the old, there is our Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have help. Do please help us with a donation, and with a legacy too, perhaps. The debt is owed by all of us.

'They've given more than they could - please give as much as you can.'

Ex-Services Mental Welfare Society

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UK NEWS

Leeds Permanent to close 60 branches

Leeds Permanent, the fifth largest UK building society, plans sweeping changes in commercial strategy with the closure of many of its branches and the loss of 150 jobs, writes David Barchard.

Mr Mike Blackburn, chief executive, said yesterday that 60 of the society's 481 branches would be closed. Redundancies among Leeds Permanent's 4,500 staff will in many cases be achieved through voluntary redundancy or early retirement.

The closures follow similar moves last

week by Nationwide Anglia which is shutting down 150 of its more than 800 branches.

This unprecedented retrenchment among building societies reflects the recognition that the institutions must now operate in more competitive markets.

Leeds Permanent is to concentrate on areas where it is strongest, its traditional mortgage and savings business, and will probably avoid further diversification into retail banking.

This strategy contrasts with the launching of a Visa credit card by Leeds Permanent last year. Mr Blackburn said yesterday that this was not expected to make any profit in its first two years.

The cutback will be accompanied by a programme of increased investment on systems and technology. Leeds Permanent is planning to invest £23m in new technology next year in addition to £14.5m invested in the past year.

Halifax profits rise despite downturn

By David Barchard

DESPITE the downturn in the housing market, Halifax, the largest UK building society, yesterday reported higher first half profits.

The home loan institution made pre-tax profits of £287.7m in the six months ending July 31 compared to £283.3m a year ago. The result was described by Mr Jim Birrell, Halifax's Group Chief Executive, as "very satisfactory."

A week ago Abbey National, Halifax's chief rival, reported pre-tax profits of £201.1m virtually unchanged from a year ago. However Abbey National

achieved its result on a much smaller balance sheet. It has assets of £33.7bn compared to Halifax's £42.5bn.

Mr Birrell said that the result was pleasing because during the period Halifax had been hit by two exceptional losses. These include a lending of £22m for the Bursell Wharf project to Kentish Property Group, the Dockland developer and losses on estate agency operations of £14.5m.

However, the results show a dramatic downturn in the markets on which Halifax and other building societies rely.

The number of new mortgage loans made by the society fell from 150,000 a year ago to 97,000 this year, a drop of 35 per cent.

The number of loans to first time buyers - to whom much of Halifax's advertising is addressed - fell by 33 per cent, to 38,000. Total new mortgage lending by the society was £4.1m compared to £5.5m a year ago.

Halifax said that it had held its share of net mortgage lending in the building society market stable at around 13 per cent.

On the other side of its business, net receipts of wholesale funds and retail savings fell from £3.09bn in the first half of last year to £1.9bn this year.

Most of this inflow of funds was from savers rather than the money markets, although the building society did not provide specific details of savings inflows.

The society's capital ratios have improved slightly despite the depressed state of the market.

Its gross capital ratio rose from 4.79 per cent at the start of the year to 4.96 per cent.

Honda UK car plant 'to source mostly from Britain, Europe'

By John Griffiths

HONDA, Japan's second biggest carmaker, expects British and Continental suppliers to supply most of the components needs - worth £600m-£800m a year - for its UK car production plant Mr Tadashi Kume, the company president, said yesterday.

At the formal opening of an engine plant at Honda's 367-acre site - which is already making engines for the new Rover 200/Honda Concerto models - Mr Kume said he did not exclude the possibility that some Japanese component makers would set up plants in the UK to supply Honda.

But Honda was "completely satisfied" with the quality of components from European suppliers, which Mr Kume expected to remain the prime source for Honda's components after target production of 100,000 cars a year is reached in 1995.

Honda of the UK Manufacturing (HUM) is preparing to start construction of the £300m car plant beside the Swindon engine unit. In the 12 months from late 1991 it will assemble cars, mostly from Japanese parts, but HUM has promised to try to reach at least 50 per cent European content within 18 months of regular production starting in late 1992.

Mr Kume yesterday quashed speculation that the Swindon site would produce Honda's Accord model - it would build a "completely new" car developed solely by Honda, but carrying both Honda and Rover badges.

Both companies refused to discuss the financial aspects of their "statement of understanding" signed in July to strengthen their collaboration, part of which provides for Honda to acquire a 30 per cent stake in Rover Group and for

Rover to take a 20 per cent holding in HUM. Mr Kume said a formal agreement on the terms of the equity arrangements was expected to be completed by the year end. Only a small amount of cash is understood to be involved.

Both companies rejected any possibility that the shareholders might later be increased.

It remains unclear, though, if Honda plans eventually to raise UK output above the 100,000 cars a year target. Toyota's plant output of 200,000 cars a year from its plant at Derby, and Nissan executives have indicated that UK production is likely to double to 400,000 in the late 1990s.

Mr Kume said Honda had no plans to increase output beyond the stated level. But he added: "Ultimately we would like to make the plant capable of exporting to other parts of the world outside Europe."

Steering group prepares for clearing house

By Richard Waters

A STEERING GROUP of leading City of London institutions has been set up to prepare the way for a new independent clearing house for stock market transactions.

The clearing house is seen as one of the most important elements in London's range of services as a leading financial centre. It is planned in response to fears that the weakness of the current clearing and settlement systems, exposed in the run-up to the stock market crash two years ago, could undermine international confidence in the London equity market.

The formation committee, expected to be announced today, will decide on the ownership, structure and constitution of the clearing house. The decision to spin clearing and settlement off from the Stock Exchange, where it has traditionally been handled, was taken in July.

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UK NEWS

Anglo Irish Conference sticks on security issue

Kieran Cooke previews today's London meeting

TRY as it might, the Anglo Irish Conference never seems to get much beyond discussing security issues. The conference, set up under the 1985 Anglo Irish Agreement, meets again today in London — once again security questions will top the agenda.

Of immediate concern is the growing series of security leaks in Northern Ireland, mainly of documents about terrorist suspects in the nationalist community to loyalist organisations and the press.

The latest allegation is that an "Inner Circle" within the Royal Ulster Constabulary, the Northern Ireland police force, has drawn up lists of nationalist terrorist suspects and pledged to bring down the Anglo Irish Agreement.

Mr Hugh Annesley, the new chief constable of the RUC, has dismissed the reports as "arrant nonsense" but the matter is likely to form part of the widening enquiry on the leaks issue being conducted by Mr John Stevens, the Deputy Chief Constable of Cambridge.

The main bone of contention at today's London conference

meeting concerns the Ulster Defence Regiment, the mainly Protestant regiment which carries out more than 80 per cent of army duties in Northern Ireland. Dublin has frequently called for its activities to be limited and controlled — Mr Ray Burke, the Irish Minister for Justice, recently questioned the regiment's very existence.

Dublin politicians and leaders of the mainly Catholic Social and Democratic Labour party in Northern Ireland have been particularly upset by statements this week by Mr Peter Brooke, the Northern Ireland Secretary, confirming that the UDR will be issued with plastic bullets, a move which Dublin has always resisted strongly.

Mr Brooke said he was merely putting into practice a decision made by his predecessor Mr Tom King, and that the use of plastic bullets by the UDR would be subject to tight control. Dublin has described Mr Brooke's comments as "extremely unhelpful and regrettable" and feels its concerns, raised at the last conference meeting, have been brushed aside.

While Dublin has expressed

its worries about the security leaks allegations, it has been careful not to become directly involved until a fuller picture emerges.

Many in Northern Ireland feel that the whole question of the leaks has reached fairly ridiculous proportions. Much of the information seen so far has been relatively low-calibre and widely available — one theory is that it was released by hard-line loyalists to cause friction between London and Dublin and undermine the Anglo-Irish Agreement.

If this is so, the loyalists have had some success — relations between London and Dublin are more strained than for some time. But whatever the arguments at today's meeting it is likely that both British and Irish Governments will pledge themselves to continuing the Agreement.

Meanwhile, pressing issues such as discussions on reforms in the justice system in Northern Ireland and more cross border co-operation have been pushed to the sidelines by questions of security once again.

Pay for top executives in step with Europe

By Michael Shapiro

THE BASIC PAY of top UK executives is rising no faster than that of their European counterparts according to Charterhouse, the merchant and investment banking group. In its twice-yearly pay survey, Charterhouse said the pay of Britain's top managers is usually performance-linked. It added that the biggest increases are awarded in the largest companies, where competition for senior managers is most acute.

Charterhouse said that the typical senior UK manager saw basic pay rise by 12.1 per cent in the year to July — a net rise of 5.1 per cent after inflation. Belgian managers, by comparison, enjoyed a 4.9 per cent rise after inflation, while German and Dutch directors' pay rose 4.8 per cent after inflation and that of French directors went up by 4.5 per cent.

A quarter of all chairmen and chief executives won earnings rises of 7 per cent or less; a quarter won rises of 50 per cent or more.

Board members' pay rises were influenced largely by the size of the company. The typical base pay increase for all board directors was 12.6 per cent, and directors of companies with a turnover of less than £40m received 10 per cent. In large multinationals, directors received basic pay increases of between 15 and 20 per cent.

Charterhouse found 25 directors earning £500,000 a year or more. As its information is taken from published company accounts, it is not comprehensive and excludes most private companies.

Lord Hanson, chief executive of the eponymous UK conglomerate, is the highest earning executive with total earnings of £1,229,000. Second is Mr Tony Rowland of Lloyds, followed by the highest paid director of Robert Fleming, who has not been identified. Sir Ralph Halpern, chairman of the Burton Group, is fourth.

European arms industry 'may be reduced to few leading players'

By David White, Defence Correspondent

EUROPE'S arms industry might be reduced to three or four "major players" by the mid 1990s, Professor Roland Smith, chairman of British Aerospace, forecast yesterday.

In a lecture to the Royal Institute of International Affairs he said a series of cross-frontier amalgamations would take place "unless individual European governments take it upon themselves to interfere with the progression of market forces."

"It would not be difficult to forecast a situation in which the European defence equipment industry will be forced to move quickly into complementary alliances, mergers and acquisitions so as to gain the economies of scale and to be

able to afford the research programmes to sustain advancing technology without too substantial a contribution from European governments."

That prospect was set against the background of defence budgets expected, at most, to grow in line with inflation.

Prof Smith called for "pan-European solutions to defence procurement" to strengthen the market base and enable European contractors to compete with US rivals. "Business considerations must be given prominence over national pride."

Prof Smith described it as a "tragedy" that France should have stayed outside the Tornado and European Fighter

Aircraft programmes. French aerospace companies had some of the most advanced technology and manufacturing processes in Europe, and European business could not afford to duplicate scarce resources in developing different aircraft.

He also called for a "less confrontational policy" between Britain and France on arms sales to developing countries. European companies could keep their place only through greater research efforts derived from the increased scale of businesses. They needed a more coherent export policy to avoid losing market share.

Closer European industrial co-operation should leave room for a continuing two-way relationship with the US, he said.

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TECHNOLOGY

Alan Cane on how the French stock exchange is modernising some of its procedures

High yield at the Bourse

The world's stock exchanges are gearing up for battle. In an increasingly competitive financial world, they are looking for ways to improve efficiency.

London, with its switch in 1986 to screen-based information services, has made the running in Europe. Other European exchanges, however, have been quick to use information technology to try to diminish London's lead.

The Paris Bourse, which is fourth largest exchange in the world behind New York, Tokyo and London, is carrying out a project to modernise its clearing and settlement procedures - something the London Stock Exchange is only beginning to tackle seriously.

The Paris project is making substantial use of computer-aided systems engineering (Case), where computer systems are used to write computer programs. It is a comparatively new but rapidly growing technology.

Once exclusively the preserve of specialists like Index Technology and Sage Software in the US and Systematica and Softlab in Europe, the technology is now being promoted by large companies. Computer firms apart, these include semiconductor house Texas Instruments, aerospace manufacturer McDonnell Douglas and management consultants Arthur Andersen.

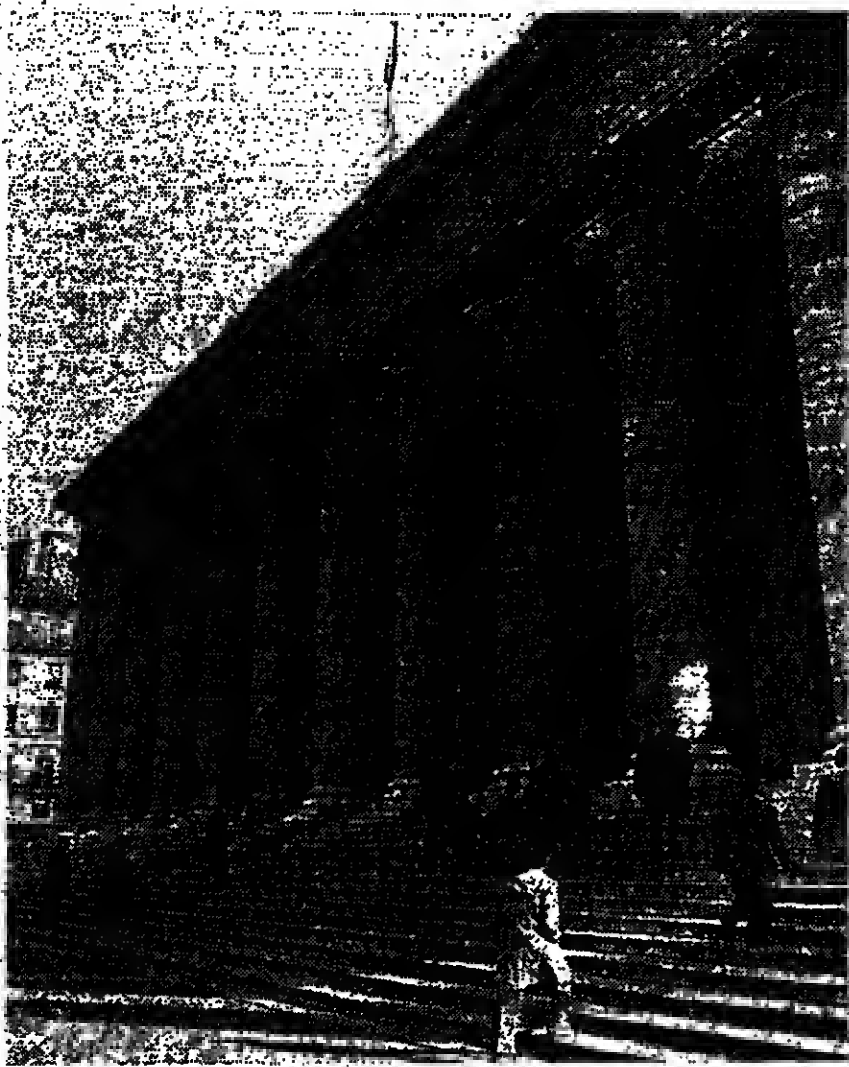
Last month, International Business Machines, the world's largest computer manufacturer, added its presence to the list, announcing its own Case strategy under the name Applications Development/Cycle or AD/Cycle - typically impenetrable IBM terminology which connoisseurs, experts say, significant advances in Case technology.

Julian Hewett and Tony Durham of the London-based consultancy Ovum argue in a study* about the development of Case systems that IBM's announcement will galvanise the Case industry. They say it will encourage suppliers to forsake attempts to develop Case strategies of their own in favour of products, compatible with IBM's approach.

IBM, they suggest, will provide a Case framework into which other suppliers can slot their products. "Case is now an established technology," say Hewett and Durham. "It has overcome the credibility barrier, and is on its way to becoming one of the software industry's major product markets."

But why does a credibility barrier even exist? Of all businesses, surely the software industry takes its own medicine and uses computers to lighten the programming load?

Strangely enough it does not. The creation and testing of software has always been more craft than science; the result is that the delivery of finished software remains a hit-or-miss affair. Budgets and deadlines are



missed more often than not and a depressingly high percentage of new business software is never used. It is delivered so late that the business imperative has gone.

Case is an attempt to change that. It uses computer-based techniques to automate the use of a "methodology", a disciplined approach to project management, and computer-based methods to write and test computer code automatically.

According to the Ovum study, the Paris Bourse project is the largest project in the world to use Case methods. It originated after a review of clearing and settlement procedures ordered in 1985 by Edouard Balladur, then French Minister of Finance. The review was carried out by the US-based consultancy Arthur Andersen which went on to design and implement the new system, known as "Raliu" (Reglement-Livraison de Titres).

Arthur Andersen stands apart from the other consultancies in the emphasis it places on the management of technological change. It has developed its own Case methodology (Method/1), a systems design product (Design/1), and software to generate computer code automatically (Install/1). The set of Case "tools" is called Foundation.

The Bourse project presented Arthur Andersen with a formidable task. It would involve the interconnection of 300 banks and 50 brokers with the capacity to handle 600,000 transactions every day. The software alone would involve 700 programs.

Some 500 people-months were taken up in the design phase; at the peak 250 people were working on the project. The overall task was divided into six sub-projects: three adjustment preparation systems (one for bank-to-broker transactions, one for broker-to-broker

transactions and one for trades outside the market); the settlement system; a system for maintaining common reference data; and the network for handling data communication between organisations over Transpac, the French packet-switched network.

While the system will not be completed until December 1990, testing has already started. Hewett and Durham report that all six sub-projects have been completed on time and within budget: "A remarkable achievement" they conclude, "for a project of this scale. Helping to manage risks is the strategic benefit associated with the use of Foundation. It is believed by the project's managers that controlling a project of such scale would be almost impossible without extensive help from tools - and, of course, a methodology."

The Paris team has tried to measure productivity gains using Foundation. They estimate that the use of Install/1 delivered direct productivity gain of 20 per cent during the implementation phase. For on-line programs, the code generator delivered a 30-40 per cent gain and for batch programs, 10 per cent. The mix of on-line to batch programs was 30:70.

Examples of success like the Paris Bourse (Hewett and Durham list other case histories including Aetna Life Insurance Corporation of the US, the UK's East Midlands Electricity company and Nykredit of Denmark) suggest that Case's time has arrived.

The Ovum study sets out three management actions which it believes are necessary to achieve success:

● An initial "action of faith" when justifying Case. It is difficult, Ovum argues, to develop a cost/benefit analysis for the technology.

● A substantial investment. "Disaster faster" is the popular slogan used to refer to the results of poor introduction of tools.

● An understanding of the relationship between methodology, techniques and Case. Case tools support or automate methodologies, so automating a mess will only produce an automated mess.

Will Case help overcome the now endemic shortage of programmers? Not in the short term, Ovum says: "We expect Case to improve productivity dramatically as benefits start to be realised in maintenance (adding new material to old programs). But this is unlikely to have a significant impact this side of 1995. If anything, in the short-term Case requires more skilled developers to take advantage of the increasing levels of support and automation."

*Case: The Next Steps. Ovum Ltd, 01-255 2870, £550 or \$995.

Briquettes for cleaner sewage

AS WORRIES about the safety of the UK's drinking water and cleanliness of its beaches grow, one company has developed a process which, it says, could solve both problems and provide an alternative fuel to coal.

R North & Associates of Exeter has developed a method of extracting water from domestic sewage sludge to produce hard briquettes the size of cricket balls, but weighing almost a kilo.

The briquettes can be burned in modified coal-burning power stations, treated for use as fertilisers, or dumped at sea. But because the briquettes are so compact - traditional sludge is 94 per cent water - they will sink to the seabed where they will disintegrate, rather than washing up on beaches.

First, the raw sewage passes through a belt press to remove the water. The resulting cake, comprising 60 per cent water, is fed into a dryer, operating at 110 deg C, which produces dry flakes. They are then made into briquettes. One lorry-sized machine could produce 3.5 metric tonnes of dry material per hour - enough to service one large town.

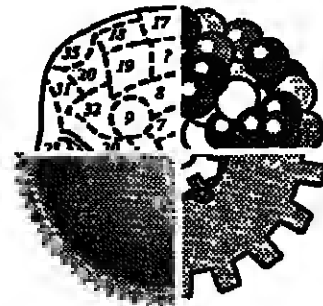
Less friction for more wear

WHEN TWO metal parts rub together they cause heat. That causes friction. And that causes wear.

So a thermal barrier which prevents the build up of heat will mean a longer life for engines, machine tools and any other process machinery where metal parts clash. Such a coating is being made by a US division of Motor Products Corporation, of Aix-en-Provence.

Turbolon, as it is called, comprises a chemical ingredient in a petro-chemical base, and works by permeating the metal. Small particles penetrate the structure to a depth of 0.15 to 0.20 microns after the coating is put on. An added bonus for motor vehicles is that the temperature reduction allows a more complete combustion of the fuel, thereby reducing noxious emissions.

Turbolon is available or being tested in Norway, France, Denmark and the UK (sold by ST of Wales).



WORTH WATCHING

Edited by Della Bradshaw

Testing the anaesthetic

PATIENTS in UK hospitals will be the first to benefit from a medical test which can prevent brain damage, and even death, from occurring when a person is under anaesthetic.

Sold by Pharmacia, of Uppsala in Sweden, but developed at London's University College, the test is designed to spot allergic reactions to drugs given during an anaesthetic.

A reaction occurs because some people build up antibodies after repeated exposure to anaesthetic drugs. The blood test, which measures the level of antibodies developed against the three most commonly used drugs, can be done in hospitals in less than four hours.

Christmas cameras

EUROPE is to get the latest in Japanese camera technology - just in time for Christmas.

The Canon still video camera is used for snapping photographs in the same way as an ordinary camera. But once taken, the pictures can then be displayed on a television screen.

The camera, developed to work with the European Pal television format, records the pictures on a two-inch square magnetic floppy disk, which uses a similar tape to a video cassette. Like a video cassette, the "photos" can be erased or others recorded over them.

A lead from the camera plugs into the video recorder or serial socket on the television set, and the

pictures are flicked through on screen by pressing the shutter on the camera.

Each disk, which can contain up to 50 full-colour images, will cost £5. The camera costs £499.

Computerised controller

NUMERICAL controls, the equipment which controls the workings of machine tools in factories, are embracing the latest developments in computer technology.

Osal-AB of Poole, the joint venture company set up by Olivetti of Italy and Allen-Bradley of the US, has developed a computerised controller based on the latest Olivetti personal computer.

The Series 9360 can run standard software packages designed for IBM or compatible PCs. The machine could, for example, run a local area network package so that the screen-based controller can send information to the corporate database, or retrieve data from it to be used in the production cycle.

Because the Series 9360 machines use 32-bit microprocessors, they can process the arithmetic equations considerably more quickly than their 16-bit predecessors.

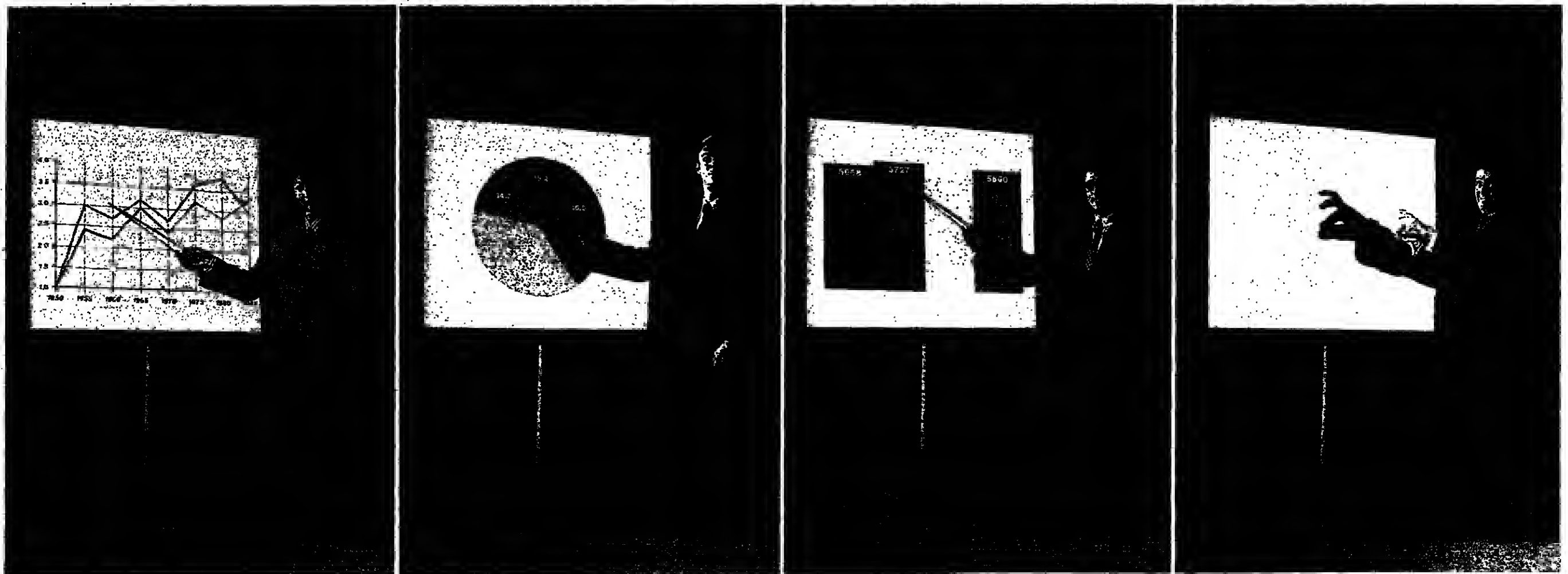
No more excuses

UNIVERSITY students returning to campus this week may find that their lectures have been timetabled with an uncharacteristic efficiency.

A software package for IBM and compatible PCs has been launched in time for the new term. It schedules rooms, lecturers and subjects - and refuses to allow any double bookings.

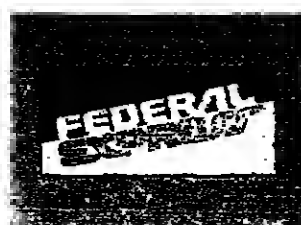
Developed by Corbett Engineering of Kenilworth, the Colcat package displays information in a grid format - in the same way as a timetable is written. Printed out, the timetable can be distributed to staff and students, eliminating a whole catalogue of excuses for why students could not make it to the room on time.

Contacts: R North: UK, 0892 211661, ST: UK, 0697 5717, Pharmacia: Sweden, 18 16 30 00, Canon Japan, 3 348 8505, Osal-AB: UK, 0202 690011, Corbett: UK, 0926 56131.



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MANAGEMENT: Marketing and Advertising

Snakes alive in Korea's cinemas

Maggie Ford reports on the ultimately successful battle to distribute foreign films



Los Angeles, he is well versed in the business attitudes of both sides. "We may be fighting tooth and nail, but we can still go out and have dinner together after work," he says of his South Korean advisers.

UIP represents MGM, United Artists, and Paramount as well as Universal International. It buys between 35 and 40 films a year to distribute worldwide, in competition with Warner Brothers and 20th Century Fox in the US.

In Asia it also competes against Hong Kong and Taiwanese film distributors. So far few European films are shown in Asia and Japanese films are banned from South Korea.

In 1987, after the market was opened by the agreement between the two governments, UIP and the other US distributors faced a further combination of two restrictions: a quota system and a cartel of South Korean distributors who chose the films to be imported.

The South Korean Government insisted that one third of cinema showings must be reserved for Korean films. But rather than protect the local industry, the quota, combined with very heavy-handed censorship, caused the local industry to wither.

The result was that cheap, but profitable, foreign films were imported, with 40 per cent of the available market

going to Hong Kong movies. Investment by the cartel in local films was low, designed only to fill the quota hours as inexpensively as possible. Many talented local film directors were so discouraged they turned away from the industry.

Such poor quality films, Korean or foreign, failed to attract patrons, which resulted in only 16 cinemas for 10m people. All of them were in poor condition, regarded as a property investment rather than a business by their owners.

Looking at a market worth an estimated \$20m annually, UIP decided that enormous growth was possible if the emphasis changed to quality imports. It was right.

As a first step it cut off supplies of UIP films to the local distributors, which were then taking two or three a year. Second, it concentrated on quality, bringing in films like Fatal Attraction and Rain Man.

Before long, audiences in a country starved of quality films were flocking to the cinema. UIP estimates that Seoul could now fill 200 cinemas profitably, with 2,000 nationwide.

Already the number has jumped to 50 in a year and cinema owners have installed new stereo equipment, better seating and attractive decor.

The row between UIP and the local distributors has attracted much attention; the local press was initially hostile

because of fears of a further invasion of American culture in a country which already feels itself to be swamped.

But the popularity of quality films has moderated criticism. The recent success of the Korean film industry, which has picked up prizes at the Venice, Berlin, Locarno and Moscow film festivals, has also limited the argument that the local industry is being damaged.

The government has announced a programme of support for the local industry of Won 10bn (\$15m); this includes the building of modern professional studio facilities over the next three years.

Pae praises the calm and intelligent attitude of cinema-goers who, he says, have recognised the use of scare tactics by the local distributors and have refused to be intimidated.

Other foreign distributors are now beginning to survey the possibilities in South Korea, albeit cautiously. 20th Century Fox recently distributed the film Big without incident in Seoul and Australian distributors are considering the market.

UIP still has some way to go to establish fully open competition as it has still not been able to get its films shown in major downtown cinemas. But Pae believes it is only a matter of time before theatre owners see the merits of the box office deal UIP offers, where the risk and the profit is shared. Local distributors charge a flat fee for their films.

After that, for the next stage of its campaign, UIP plans to try to reform the local video market, where piracy is the main problem. Although South Korea has signed an intellectual property agreement with the US, enforcement remains a major problem.

The US Motion Pictures Exporters' Association is shortly to establish an office in Seoul to try to stamp out piracy. The problem is also a major deterrent to European Community exporters, with whom Seoul has signed no agreement at all.

Piracy does not affect film distribution, however, and other foreign countries are expected to take advantage of the trail blazed by UIP. They, too, may well be successful, for South Koreans are starved of quality European culture.

The UIP saga is a good example of the way opening markets can benefit both export and domestic industries as well as the consumer. Even the local distributors may one day be forced to agree that it is a story that deserves a happy ending.

Gillette hones its competitive edge

Philip Rawstone on the launch of a "life-style" shaving system

Shaving may be a mundane and boring activity, but it is taken very seriously by the players in the shaving products market, with Gillette, Wilkinson Sword and Bile in particular honing their marketing weapons.

Now Gillette is aiming for a slice of the top end of the market with a new shaving system, the Sensor, that it says has taken 10 years to develop. It plans to spend \$175m (£109m) on a multinational marketing campaign for the launch of Sensor in North America and Europe early next year.

The system will become the focal point of a pan-Atlantic "life-style" marketing strategy which began earlier this year with the advertising campaign - Gillette: The Best A Man Can Get.

The \$110m campaign, from the US agency, BBDO, will support a single Gillette product for the first time, with a consistent theme covering brand name to packaging, in the US, Canada, the UK and 18 other European countries.

In the UK, the launch of the

Sensor will be supported by a marketing spend of more than £13m, including a £9.6m multi-media advertising campaign. Gillette's aim is to increase both the total value of the North American and European wet-shave market, currently around \$68m, and its 65 per cent share of it.

Ever since its founder, King C. Gillette, invented the safety razor in 1903, the company has constantly searched for an easier, safer and more comfortable way for men to get rid of their whiskers.

It is a sizeable problem. Gillette's researchers reckon that the average man has 30,000 whiskers on his face, growing at the rate of a half-inch every month. He spends the equivalent of 3,350 hours, or nearly 140 days, during his lifetime shaving off the growth.

The North American and European markets now use 5.5bn blades a year - and Gillette supplies 57 per cent of them.

Recent improvements of the cartridge systems have also increased the value of the market which declined during the

1970s and early 1980s with the advent of disposable razors. Since 1986, the market has grown by 26.7 per cent in value compared with an increase of only 2.6 per cent in volume.

Disposables still account for 63 per cent of market volume, but less than 42 per cent in value. What is known as the systems sector has since 1986 increased from 23.8 per cent of market volume to 28.7 per cent; and its value share has risen from 43 per cent to 51 per cent.

It is in order to continue that process, and consolidate its position as market leader, that Gillette has spent some \$150m in developing the Sensor system over the past 10 years. The prototype was produced at Gillette's research establishment at Reading, in the UK, and the engineering and manufacturing processes have been perfected at the company's Boston headquarters.

The Sensor's laser-welded, and chromium/platinum hardened, narrow twin blades, are independently mounted on

springs. That feature, Gillette claims, together with a spring-mounted metal skin guard and pivot head, enables the razor to adjust automatically to the individual contours of each man's face. "The first, and only, personalised shaving system," says Alan Booth, Gillette's general manager, Northern Europe.

The company claims that consumer tests have already shown that Sensor not only gives a closer, more comfortable shave but that its cartridges are easier to change and to clean.

The system will be introduced, with sample offers and other point-of-sale promotions, at a premium of 25 per cent on the cost of Gillette's current top-priced product, the Contour Plus.

Gillette is aiming for a 5 per cent share of the market for Sensor by the end of 1990. It accepts that most of that gain may be made at the expense of its other razors; but it will be well satisfied if a third of the Sensor's sales is cut out of its rivals' share of the disposable market.

The influence of affluence

Christopher Parkes assesses the impact of advertising on drinks consumption

Does advertising drive people to drink?

Probing under-age psyches and poring over econometric models, seekers after the truth have just published new material which should arm both sides of the long-running debate.

Writing in the latest edition of the International Journal of Advertising, Martyn Duffy, an economist at the University of Manchester Institute of Science and Technology, concluded that the role of advertising in the expansion of demand for alcohol was "barely measurable".

However, psychologist Philip Aitken, reporting in the same edition on a study of a gaggle of Scottish schoolchildren, found that commercials had a measurable influence on young people and concluded that alcohol commercials reinforced their drinking habits.

Duffy fed his econometric model with data from 1963 to 1983, when real per capita spending on beer, wine and

spirits rose 66 per cent.

Out came the response that rising income was by far the most important force behind increasing demand.

Spirits consumption, he says, may have increased by almost 3 per cent a year on average because of greater affluence; wine by 4 per cent and beer by 1.1 per cent. Actual growth rates were 3 per cent, 6 per cent and 1.4 per cent a year respectively.

Most of the growth rate difference was accounted for by relative price differences as liquor and wine became cheaper relative to beer and non-alcoholic drinks. In sum, Duffy found, the millions spent on promoting drink over the 20 years under review had no effect at all on spirits drinking, and may have added a mere 0.2 per cent to average annual growth rates of beer and wine.

A sidelight from a more recent period came in another paper in the journal, which showed that between 1978 and 1987 beer consumption fell 34

per cent while advertising rose 60 per cent in real terms. Spirits intake fell 4 per cent while promotion rose 70 per cent, and wine drinking soared 65 per cent under the influence of fashion while advertising expenditure fell 26 per cent.

Eschewing bar charts and equations, psychologist Aitken, of the University of Strathclyde, tackled the drinks industry's stock argument that advertisements merely encouraged existing drinkers to change or maintain their brand preferences.

"While advertising may certainly have a greater effect on brand choice... in relatively mature or static markets of older adults... it would be expected to have a greater effect on consumption in dynamic markets of teenagers who are experimenting with alcoholic drinks," he argued.

Unaware that their interrogators were interested in their response to drinks commercials specifically, 150 Scottish children were asked to mem-

orise advertisements they liked. The 10-year-olds rattled off catalogues of humorous ads for sweets, soft drinks, crisps and toothpaste. Children of 12 and above, however, tended to mention alcohol commercials at the beginning of their lists, and most of the entire sample liked them for their music, action, colours and humour.

Aitken stressed that advancing age and peer group drinking were probably more influential in tempting an adolescent to drink, but added that it was clear that commercials aimed at older teenagers and young adults presented qualities attractive to younger groups.

As one 16-year-old boy said of larger advertisements: "They tend to have the image of the macho type of man who can get all the girls he wants."

International Journal of Advertising, Vol 8 Number 2, 1989, Quarterly or subscription from Mike Duffy, Cassell Stanley House, 3 Fleet Lane, Flook, Dorset BH15 3AJ.

RECYCLING

The Financial Times proposes to publish a Survey on the above on

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For a full editorial synopsis and advertisement details, please contact:

Alison Barnard

on 01-873 4148
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Financial Times

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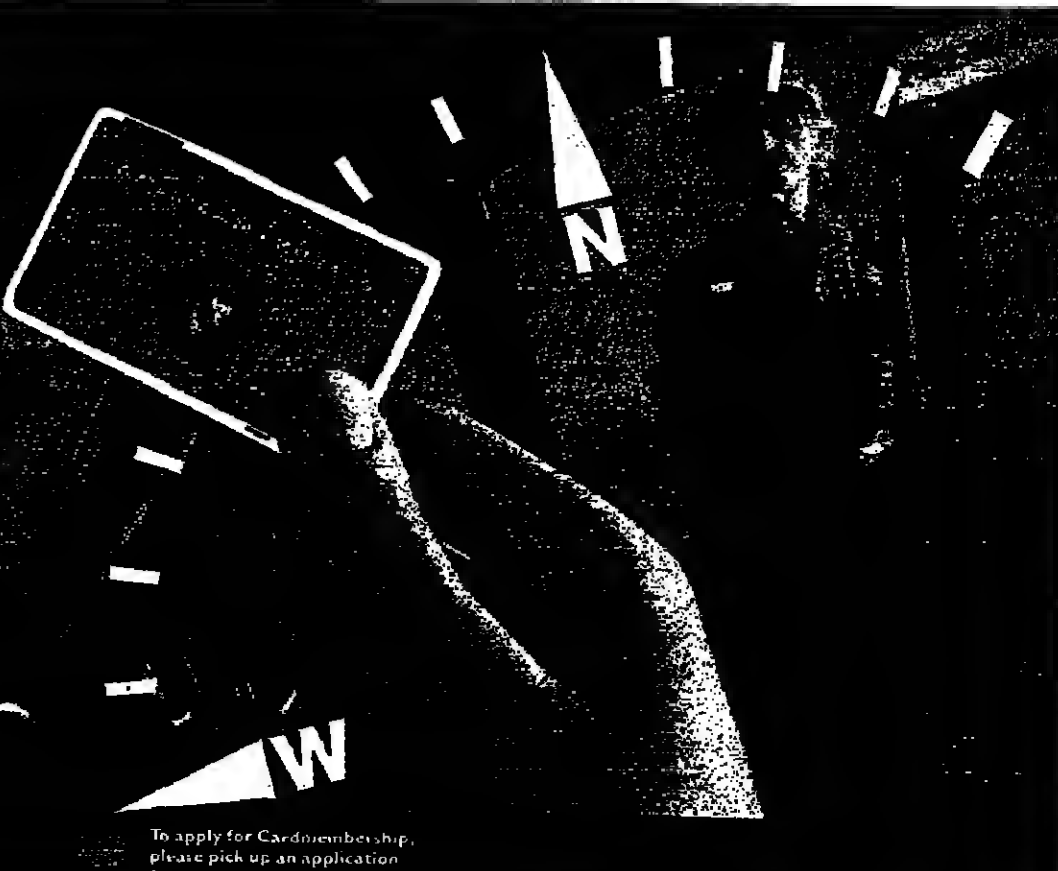
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BUSINESS LAW

US courts slow the Reagan-Bush anti-trust revolution

By Robert Skitol and Lloyd Ziff

OBSERVERS of the treatment of mergers, acquisitions and joint ventures under the US anti-trust laws have in recent years focused almost exclusively on enforcement and non-enforcement decisions by the two federal anti-trust agencies, the Federal Trade Commission and the Anti-trust Division of the US Department of Justice.

While this focus is understandable, it has perhaps obscured some remarkable developments in the courts, which have produced over 30 decisions involving 21 contested transactions within the past 30 months alone.

This most recent array of precedents under section seven of the Clayton Act provocatively exemplifies the fact that anti-trust "regulation" in this area is a product of decisions from disparate sources.

We present here a brief look at the last few years of this byzantine judicial dimension. The composite picture reveals that things have changed less than might at first seem.

The period from 1987 to the present is of particular interest because it covers the final two years of the Reagan administration and first six months of the Bush administration, during which one might have expected to see some results from eight years of appointments to the bench of judges

sharing the "Chicago School" approach to anti-trust that has pervaded the Reagan enforcement agencies.

It is also of particular interest because it covers the 30 months following the Supreme Court's *Cargill* decision, establishing strict standards for competitor standing to sue and widely viewed at the time it was rendered as sharply curtailing if not eliminating private enforcement of section seven.

Of the 21 transactions, nine involved Government challenges - three brought by the FTC, six by the Justice Department. We review those nine cases here.

The Government's record in court has been rather spotty. The courts have shown no inclination to rubber-stamp the Government's charges; sometimes accepting the merger proponents' positions on the facts; while on other occasions taking a harsher view of a merger's adverse effects on competition than the Government has argued in its challenge or believed appropriate.

In short, the element of unpredictability remains a significant characteristic of merger law and policy in the United States.

In the first of these cases, the FTC sought a preliminary injunction against a merger of two glass container manufacturers. The district court

denied the injunction, principally on the ground that the relevant market was not that of glass containers but of "all rigid-walled" containers including metal and plastic.

In the next case, the FTC sought the wholly unprecedented remedy of rescission of a consummated merger between two industrial dry corn producers. The district court granted the request and its decision was affirmed by the Seventh Circuit in a tough "trust-busting" opinion by none other than Judge Richard Posner, a leading light of the Chicago School.

The FTC challenged a merger between two California supermarket chains, settled on the basis of a limited divestiture commitment that allowed the parties to proceed with the transaction, saw the transaction consummated and then saw the California Attorney General challenge the deal and obtain a hold-separate order on findings of both a probable violation and inadequacy of the agreed-on divestiture.

The Ninth Circuit upheld the district court's finding of probable violation but reversed the order on the ground it amounted to a "divestiture" order, a remedy not available to the State's Attorney General, who, the court said, could have obtained an injunction against consummation if he had sought one on a more timely

basis.

In separate actions, the Justice Department challenged a merger between two non-profit making hospitals in Rockford, Illinois, and a merger between two non-profit making hospitals in Roanoke, Virginia, with opposite results.

The district court in Illinois accepted the Department's position that such a transaction between non-profit making entities was subject to section seven, that the relevant market was limited in important hospital services within a narrow geographic area, that efficiencies and other benefits of the merger should be disregarded and that the merger should be enjoined.

The district court in Virginia accepted the defendant's position that such a transaction between non-profit making entities is not subject to section seven, that the relevant market should be defined broadly to include outpatient clinics as well as hospitals within a wide multi-county geographic area, that efficiencies and other benefits of the merger outweighed any potential anti-competitive effects and that for all of these reasons the merger was lawful.

The Department sought and won a preliminary injunction against a joint venture between two of only three manufacturers of automatic tampers used by railroads to

correct track deviations.

Among the defences rejected by the court were that: The joint venture was needed to enable the parties jointly to develop high-tech tampers; the venture would enable the parties to crack the European market and increase exports; railroads in their capacity as tamper consumers believed the venture to be desirable and did not believe it would have any adverse effect.

The Department lost its suit for divestiture of an acquisition giving a single movie exhibitor control over virtually all of the cinemas in the Las Vegas area. The court found the market was not limited to movie theatres but included home video and cable TV.

On the other hand, the Department won a revival of its suit for divestiture against a high fructose corn syrup (HFCS) manufacturer's acquisition of control over competing HFCS facilities when the Eighth Circuit reversed the lower court's summary judgment dismissing the complaint. The lower court found that HFCS competed within the same market as sugar; the Eighth Circuit agreed with the Department that HFCS and sugar were different markets because of government price supports for sugar.

The Department filed a complaint and proposed consent decree in a hostile tender offer

situation involving two competing sellers of aggregate materials, permitting the offeror to complete the transaction without waiting for completion of the required "Tunney Act proceeding" on the adequacy of the decree.

Both the target company and the California Attorney General objected and persuaded a district court to enjoin the transaction pending completion of the Tunney Act proceeding. On appeal, the Ninth Circuit upheld the district court's authority to issue such an order in aid of its Tunney Act jurisdiction but directed that it be converted into a hold-separate order.

In this period government agencies scored some big victories, suffered an approximately equal number of big losses, and on two occasions found the California Attorney General a potent merger antagonist.

¹FTC v Owens-Illinois, 681 F Supp 27; ²FTC v Elders Grain, 868 F 2d 901; ³California v American Stores, 872 F 2d 837; ⁴US v Rockford Memorial, 1989-1 Trade Cas 68,462; ⁵US v Carilion Health Systems, 707 F Supp 840; ⁶US v Ispac, 704 F Supp 1408; ⁷US v Syntex, 1989-1 Trade Cas 68,478; ⁸US v Archer-Daniels-Midland, 866 F 2d 242; ⁹US v BNS, 858 F2d 456. Mr Skitol and Mr Ziff are partners in Washington and Philadelphia for Pepper, Hamilton & Scheetz.

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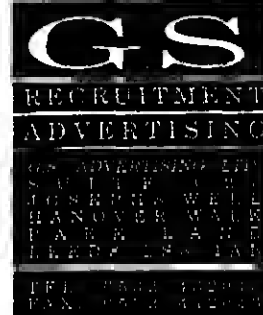
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WORLD INDUSTRIAL REVIEW

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Regional Manager**

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(fax 061 832 9248)

or write to him at:

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Alexandra Buildings,
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FINANCIAL TIMES
LONDON BUSINESS NEWSPAPER

ARTS

CINEMA

The boy that would be king

Kenneth Branagh is the flavour of the thespian year in Britain. The only question is: will we still like the flavour next year? His film of *Henry V* represents a magnum opus on a grand scale, worthy of Orson Welles or Laurence Olivier. Directing and starring, Branagh has assembled a cast of fellow luminaries — Paul Scofield, Emma Thompson, Richard Briers, Judi Dench, Geraldine McEwan — who wheel around him as satellites round a planet. From Welles he borrows, at least in early scenes, the device of disguising a shattering budget with images of chiaroscuro. (Of the sets are skinty, it is usually too dark to tell.) And from Olivier he borrows a bravura acting style, at once flamboyant and surgically incisive, that turns "Once more unto the breach" and the St Crispin's Day speech into trumpet blasts for the human spirit.

It is what Branagh does not borrow that proves less auspicious. Attempting to creep out from the shadow of his mentors, he fills the movie with all the lesser Bardic material Olivier's movie wisely left out (the later Chorus speeches, the cowardly Henry, the long list of names of the French nobles). And as it turns out, the torchlight and Gothic style of Welles's Shakespeare films might follow him to Agincourt and beyond, he imparts a grey, overcast naturalism to the early location scenes in France that smacks of tension and excitement. Instead of accompanying the British army on a victorious advance, we feel as if we have met up with 30,000 mummies whose van has broken down near Calais and who are legging it across France in funny clothes.

Saddest disappointment is Branagh himself. When not out-braying Olivier, or delivering (in this best moment) a moving "O God of battle, steel my soldiers' hearts," he proves a curiously anodyne screen presence.

Blond-mopped and doughty-featured, he resembles — Nature's fault not his, but one magnified on screen — a schoolboy who has eaten too many buns during the truck-break. Short of Olivier's physical charisma and reserves of smug, glowing mystery, Branagh tries to compensate with a pugnacious modernism. But all one feels is a talented adjutant desperately grabbing at officer status.

The movie's pictorial poverty is exposed by the yards of verbiage. Were we ever so speechified at in a Shakespeare film? Derek Jacobi's Chorus keeps turning up, spelling out in words what we should be seeing or sensing in images. He resembles one of those over-explanatory tour guides one longs to take aside and bind and gag. And the first scene of foreign policy-making at Henry's court is a torch-lit talk marathon that seems less like Shakespeare's theatre brought to life than a bid to discourage permanently the televising of parliament.

The film's finest moment is the code to the Battle of Agincourt: a beautifully sustained travelling-shot across the chaos of war, with the music of a "Nobis Domine" swelling on the soundtrack. Indeed all the later French scenes, dominated by Scofield's trail and fiery French King and lent comic sparkle by Emma Thompson and Geraldine McEwan, show a rainbow coalition of acting styles one has sorely missed earlier.

But at no point — even here — does Branagh's *Henry V* hold a flame to Olivier's. That richly-coloured picture book, unflagging in élan even when over-insistent in jingoism, is still the best Shakespearean film ever made. Branagh's is not the worst; but a cry of "Once more unto the drawing-board" should be uttered before Mr B contemplates further forays into putting the Bard on screen.

Worse things can happen to a

HENRY V
Kenneth Branagh

COOKIE
Susan Seidelman

WIRED
Larry Pearce

K-9
Rod Daniel

ARIEL
Aki Kaurismäki

whita hope of British acting that to appear in an underwhelming film of *Henry V* — or in family Lloyd's case — could appear in a movie called *Cookie*, complete with Brooklyn accent and look of controlled panic. Swapping South Coast England for East Coast USA, the sulky septet of *Wish You Were Here* has become Peter Falk's daughter in the tale of a jail-paroled Mafia mobster (Falk) and his family troubles. Family with both small F and large S. Falk's foghorn wife Brenda Vaccaro and the tomboy daughter (Lloyd) he has had by pretty, squinty mistress Dianne Wiest. Large F family: the Mafia (Michael V. Gazzo, Lionel Stander, Jerry Lewis).

How all parties rave, bicker and squabble, and how the tearaway Ms Lloyd gets the long-suffering Mr Falk into trouble and then into a Federal Witness Protection Programme: this is stuff of many choruses. Or it should be. Unfortunately the film is directed by Susan Seidelman (of *Desperately Seeking Susan*) as if desperately seeking the point of it all. And it is written by *Silkworm's* Nora Ephron and Alice Aden as if a meltdown took place at the creative core somewhere around page one. The characters never get with each other, the scenes wall vainly for the ignition of laughter. As for Lloyd, she gets ten points for her

accent, three for her limited success in moving beyond the pouts-and-sulks piquancy of her debut role.

Wired is the "true story" of actor John Belushi. The comedian and film star, who was as large as a dirigible but had a poorer sense of direction, died of a drug overdose in the early 1980s. Blazing a flimsy comic trail on large and small screen — *National Lampoon's Animal House*, *The Blues Brothers*, TV's *Saturday Night Live* — he burned himself out on drink and drugs. The nature of Belushi's death was a sure guarantee that someone, at some time, would make a martyred-by-show-business movie from his life.

Here it is. And better than it might be, Michael Chiklis is an astounding Belushi lookalike, and an act-alike to match. Around him the screen fills up with other lookalikes: of Dan Aykroyd, John Landis and company. And Ray Sharkey is our chorus figure, a supernatural taxi-driver ("My friends call me Angel") who gives Belushi, after his death, a tour of his life.

The movie's only enemy — but a major one — is its dialogue, oscillating between the pompous and the purple. "I was attracted by his inability to handle his own insanity," burbles an ex-girlfriend. "Cut the demons loose, John, cut them loose!" screams a producer, urging Belushi on to greater comic heights. And whenever the viewer settles in to enjoy the tangy and particular, Mac Earl Bauch's screenplay keeps sucking him with the general and portentous. "It's not just Belushi's story," it's a story about America, someone tells a sleuthing journalist. No, it's just Belushi's story: with a few cautionary lessons for those using the fast lane in modern Hollywood.

Meanwhile Belushi's brother James, unscarred by substance abuse or bio-pics, continues his own assault on stardom in *K-9*. Say the title aloud and you will get the movie's (only) joke. A



Kenneth Branagh as Henry V

dog is a man's best friend and a policeman's best weapon. "K-9" goes everywhere that plainclothes officer Belushi goes. And he, our lovable Alsatian has funny things happen to him: like being put in a drip-feed in hospital after he is wounded or being driven through a car-wash when he smells. Finally the dog is seriously injured in the final showdown, and we are asked to change emotional course, reaching for our handkerchiefs as Belushi mumbles to the world: "He's not just a dog, he's a cop." This film, witless, feebly plotted and sentimental, is not just a cop film, it's a dog.

Ariel is the week's pleasant surprise. Forth from Finland comes this sombre comedy thriller about love, crime and unemployment: a film that begins with a man blowing his brains out in a toilet and ends with "Over the rainbow" being

sung in Finnish. In between, writer-director Aki Kaurismäki propels his jobless hero through a var-coloured plot involving wanderings, muggings, a jail sentence, an escape, a bank robbery and a sourly funny finale.

All this plus the film's best component: a downbeat romance with a corruptible, none-too-glamorous traffic warden. "Is there anything I can do?" asks our hero on first meeting her, as she scribbles a ticket for his illegally-parked car. "A dinner wouldn't hurt," she says. And soon she has thrown her cap and her job into the road and is hitching her star to society's unfortunates. Dark, comic and determinedly un-moralising, *Ariel* is a minor-key delight.

Nigel Andrews

Wolf at the Door

STEPHEN JOSEPH THEATRE, SCARBOROUGH

Alan Ayckbourn, stationed in his accustomed nook at the bar of his home theatre, explained casually how he came across this translation of *Les Corbeaux* (1892). "I was collecting one of those honorary doctorate thingies at Keele University, and David Walker, the Professor of French, thrust this text under my nose."

Henry Becque (1837-1899), whose reputation rests on this play and *La Parisienne*, is not so much a forgotten dramatist as a completely unknown one. And yet Arnold Bennett counted him the greatest realist of French drama, he was championed by Antoine at the Odéon, much admired in the Russian theatre of his day, and Professor Walker, in the programme, declares that his two major plays stand alongside the works of Ibsen at the beginning of modern drama.

Nothing like Feydeau or Labiche, Becque comes across as an unappealingly bitter and disillusioned writer, unravelling the poverty trap of a bourgeois household once the head of it, the bluff, hard-working manufacturer M. Vignerot, has dropped dead of a heart attack. Battered by his failures as both writer and financier, Becque transforms his own tragic sense of waste into a bleak but funny landscape of domestic crisis. The resultant play, certainly in Ayckbourn's adaptation, the British premiere, has echoes of Ben Jonson, Chekhov and Harley Granville Barker.

Voyage meets *Three Sisters* in the *Voyage* inheritance. The family assembles in Act One for a dinner party, the three Vignerot daughters, their young brother and the music teacher bubbling around the piano like figures in a Tisot painting. But Vignerot's death leaves a situation of financial confusion that is slyly manipulated by a creepy lawyer, Bourdon (Jon Strickland), and his devious associate, Vignerot's partner, the former banker Teissier (Bernard Hepton).

The eldest daughter, Judith (Jennifer Waites), is denied a career on the musical stage, the youngest, Blanche (Claire Skinner), loses her fiancé thanks to the snobbish materialist intervention of Allison Skilbeck's imperious grande dame. And throughout, Elizabeth Bell gives an exceptional performance of fluttering, tear-stained frailty as the put-upon Mme Vignerot, a victim of temperance, patronising male chauvinism and financial ignorance.

The wolf at the door is also Catline at the gates of Rome. Becque is obviously nailing a common social phenomenon of the day, the bereaved family exploited by oil-soaked associates. The dramatic technique is deceptive: nothing happens for half an hour. Teissier is announced ("eyes like a fox, mouth like a monkey"), still nothing much. The process is accumulative, insinuating, and I'm not convinced that Ayckbourn's production has yet got the measure of the play's deep rhythms, its poetic groundswell. As often at this address, the acting is sometimes too brittle.

No real complaints, though, about the overall discovery. Plans to present the piece with the Peter Hall Company ran aground last year, but Ayckbourn has persisted valiantly on home territory. *Wolf at the Door* continues until October 21.

Michael Coveney

From the Mississippi Delta

YOUNG VIC STUDIO

Endeasha Ida Mae Holland mixed with prostitutes, pimps and hustlers, many of whom attended the ceremony of her doctorate: the triumphant climax of a late identification with the Civil Rights movement. The black girl's previous largest audience — in a fairground — had been for her ability to smoke a cigarette from an orifice not usually familiar with tobacco.

This is described in the Pulitzer nominated play, as is the death of her mother, a charred body trapped in the house set alight by the Klan. If it sounds grim, it is also moving and heartening. There is humour (not all inimitable in the all too convincing southern accents affected by the cast of three women) and there are songs. Above all, co-directors Annie Castledine and Sue MacLennan have produced beautiful performances from the three actresses who have never been so powerful, absorbed and unflinchingly, almost instinctively, right.

The narration is passed from one actress to another; they also share each character. Though the form is anecdotal and personal (presumably autobiographical), therefore, the implication is general. We hear of the 12-year-old's delivering of her mother's gifts as midwife, her drunken brothers.

Marin Hoyle

Frederica von Stade

ELIZABETH HALL

It is some time since the American mezzo-soprano gave a London song recital. She has not been forgotten: on Tuesday night, the welcome was resoundingly warm, and at the end the demand for encores was clamorous.

Miss von Stade is still a lovely artist. A well-planned programme showed that her strengths are essentially those of her first British appearances, in the early 1970s, when her Cherubino at Glyndebourne and Rosina at Covent Garden won all hearts — a candidly appealing platform manner and a voice, not large in size, that in its best range remains deliciously fresh and succulent in tone quality.

It's an instrument of rapid, easy flow in low and middle registers; the opening Schubert and Strauss groups were selected to demonstrate that very virtue, and to display Miss von Stade's well-schooled approach to Lied. "Wo ist Silvia?" "Wiegand," and "Gehimes" were of textbook sureness, clean-lined and smoothly sustained; when the songs — "Die Musensöhne", Strauss's "Begegnung" — invited a smiling touch, a hint of twinkle or comic ruefulness, the application was prompt and effortless. After a while I found that the singing began to lack variety. The range appears not to

have widened with the passage of time and career experience, and gives the impression of excluding passion, the darker moods, anything artistically startling or risky. Miss von Stade finished her first half with the Mozart concert aria "Chio mi scordi di te". K806, which taxed her both physically (her top notes tend to thin out in colour and, sometimes, body) and also, I felt, emotionally. It was an attractive performance, well supported by Miss von Stade's alert pianist Martin Katz; at the same time, it was slightly dull.

After the interval the choice was of *melodies* — Housinger (the dashing, concise short cycle called *Petit Cours de morale*), Debussy (*Arlettes oubliées*), and five Poulenc songs, in which Miss von Stade's keen flow and ability to peel off the words with elegant dexterity were delightful. The songs French with great distinction, but in the *Arlettes* one noted the want of a certain rigour, the poetic distancing of singer from song that forms part of the ideal Debussy interpretation. Still, when there is so much that is unforced, true, and winning about this artist, it seems mean to complain.

Max Loppert

Boiler Room Suite

PURCELL ROOM

The South Bank's celebration of Canadian music, "Bendings", sponsored by the Canadian High Commission, is a mixed bag indeed, and Monday and Tuesday's segment in the Purcell Room brought performances of a fully fledged music-theatre piece.

Boiler Room Suite is essentially a chamber opera in two acts, with music by Quenten Doolittle and a libretto by Rex Deverell based upon a stage play of the same name. It was given its premiere in Banff, Alberta, less than two weeks ago, and the production is now on a short tour of Britain — after the London dates it will visit Birmingham and Wells — next to the Sea, Norfolk.

Doolittle, US-born, but now a Canadian citizen, is professor emeritus of music at the University of Calgary. His work list appears well-ranging. The score for *Boiler Room Suite* suggests someone with great facility and a good knowledge of operatic idiom; Doolittle himself describes it as "a synthesis of operatic traditions for contemporary audiences", which explains, I suppose the admixture of *Porgy and Bess*, Weill, Britten (*The Turn of the Screw*),

Bernstein and even Maxwell Davies that appears to make up his repertoire.

The boiler room of the title is the basement of a dilapidated railway hotel in which two garbage men, Sprague and Drunk, attempt to bring some sense of shape to their desperate lives.

As a theatre piece, convincingly acted, it could, one imagines, achieve a kind of transcendence, a Steinbeck-like triumph of the human spirit. As an opera it fails to take off, for the music provides no extra framework of its own — the dramatic structure whirles through a series of hurried pieces, without ever alighting upon anything that does not seem second-hand or extraneous. The production by Keith Turnbull for Banff Music Theatre, and the set by Gavin Semple do what they can.

Sprague is sung by Chris Ems, Aggie by Fides Krucker; Kevin Power is Pete, the hotel caretaker whose appearance is the work's turning point. Peter Stanger conducts a seven-piece band. At one point, good intentions were by no means enough.

Andrew Clements

Song recital

ST JOHN'S, SMITH SQUARE

This week The Advisory Committee on Pollution of the Sea under its President Lord Callaghan is launching a campaign to increase public awareness of the dangers in disposing of toxic waste. The charity's recital at St John's on Tuesday was devised by Graham Johnson and one might have expected that the composer's well-known delight in putting together thematic programmes would have tempted him into a recital of songs about the sea.

In the event temptation was resisted and there was an attractively mixed programme. But at least the opening item was distinctly green in colour — Beethoven's *An die ferne Geliebte*, in which the poet sits on a hillside, contemplating nature in bloom, its music all sung with an incomparable sensitivity by Anthony Rolfe Johnson. How magically this tenor can seem to hold a moment of stillness and poetry in the palm of his hand.

The evening, half of German and half of French songs, was shared between four distinguished singers. On the female side the recital was graced with two beautiful voices in Marie McLaughlin and Felicity Lott. Both sounded especially lovely in the resonant acoustic of St John's, the former com-

pet in tone and drawing vocal lines of exemplary purity in a short selection of Schubert Lieder, the latter singing out with unfettered generosity in songs to French texts.

The only other singer among the Songmakers' friends who can make as much of the French repertoire as Rolfe Johnson — had been for her as luck would have it, he was here too. This voice may have a characteristically French matt finish and the quiet singing does not come as easily as he would like. (The end of Hahn's "En sourdine" evaporated into a rather unhappy tremulous falsetto.) But for the successful fusion of words and music in *melodies* there are few today to touch him.

The evening ended with Felicity Lott at her most stylish and sensuous in Poulenc's idiosyncratic *La courbe Paule*. There is a world of perfumed drawing-room elegance here that Lott understands to perfection, but the cycle ends on a more rarefied note with "Lune d'avril", a post-war vision of a land where there is joy and light and where all the guns have been destroyed — a pointer, perhaps, towards a theme for other charity recitals in the future?

Richard Fairman

ARTS GUIDE

EXHIBITIONS

London

The Hayward Gallery. Andy Warhol — two years after his death, a comprehensive retrospective of the career of this seminal yet enigmatic and still controversial artist, since he turned to painting from graphic design in the early 1960s. Sponsored by BP. Daily until November 5.

The Royal Academy. The Art of Photography 1839-1989: in celebration of the 150th anniversary of the first practical demonstration of the medium, this large and impressive exhibition leads the visitor through the practical developments and aesthetic variations and experiments in the use of the medium, from the work of the earliest pioneers in France, England and Scotland, up to the present. Daily until December 23.

The Royal Academy. Gauguin and the School of Pont-Aven — a fascinating study of the prime made in the 1890s and 1900s by the lesser school of artists that came together at Pont-Aven in Brittany, of which Gauguin was the leading but not necessarily, at the time, the outstanding figure. A handful of related paintings is shown, and there are colour slides, prints by Emile Bernard, Armand Seguin and the Irishman, Roderic O'Connor, among several others. Sponsored by Banque Indosuez and W.L. Carr. Daily until November 19.

Paris

Musée des Arts Décoratifs. Je suis le Cahier — Picasso's sketchbooks. After two years of showcasing the world over, the exhibition ends in Paris. The 40 sketchbooks covering a period of 64 years follow closely Picasso's development. There is the almost magical rendering of the southern and the north, the cruelly distorted female faces, there are all the facets of Picasso's inventive genius. 107, Rue de Rivoli (4993214), closed Tue, ends December 31.

Baselton at Musée d'Art Moderne. An exhibition of 25 chef-d'œuvres, including the most recent finds, starts with statues and bas-reliefs dating from the middle empire, continues with a golden crown of a high priest of gods with some elements of Roman art and Coptic icons. 1, R. des Fossés-Saint-Bernard. Ends Jan 14 (4651388).

The Louvre. The glass pyramid, built by I.M. Pei, the Sino-American architect, has opened to the public as a dramatic entrance to one of the world's most famous museums. Reopened as a medieval fortress in 1904, the Louvre later expanded into a Renaissance royal palace only to be turned into a museum in revolution 1793. Open 9am-6pm, Mon and Wed until 9.45pm, 77, rue de Valenciennes, closed Tue.

Musée d'Orsay. The spectacular museum of the 19th century is situated opposite the Tuileries gardens within the chateau. The structure and the glass-roofed vault of the vast Belle Époque railway station. It houses paintings, sculptures, objects d'art and photographs from the end of the romantic period to the beginning of modern art and the Impressionist and post-Impressionist collections formerly in the Jeu de Paume. Entrance to the museum is at 1, rue de Bellechasse (4594214). Closed Mon, ends October 31.

Martigny. Fondation Gianadda. A Henry Moore retrospective of some 50 sculptures, 80 drawings shown in rotation and 60 engravings. It is as impressive by the judicious selection of exhibits, as by the exceptional location for 13 of the monumental statues in a park with Alpine peaks as a backdrop. Ends Nov 19 (026-229878).

Brussels. Europa Japan 89. Having celebrated the art and culture of Austria two years ago, the Europa turns to the east this year, bringing to Belgium the most spectacular festival of Japanese arts outside Japan. Art, music and theatrical events will be on show across Brussels over the next three months until the festival ends on December 17.

Palais des Beaux-Arts. The Human Figure: millennia of Japanese art — an overview of Japanese art from 2000 BC to the 19th century which opens Wednesday

and ends November 26. Banque Bruxelles Lambert. Japanese Buddhist Art from the Hyogo prefecture exhibits works from the 7th to 19th century. Opens Thursday, ends October 30.

Toronto. Altmann Fine Arts. Le Cercle des XX, late 19th century European art. Closed Mon, Sun. Ends Oct 31.

Berlin. Brucke Museum, Bismarckstrasse 9. A Franz Marc retrospective with 180 drawings and aquarels (1880-1916) most of the German expressionist painter's works, can be seen for the first time until Oct. 23. His famous hand-coloured print of two horses, one blue coloured the other red, black, with a red, blue, yellow and green ground, was published in a luxury edition of the *Almanach Der blaue Reiter*.

Munich. Städtische Galerie im Lenbachhaus. The most complete retrospective of the expressionist painter Karl Schmidt-Rottluff to date with almost 370 works from 70 private and public collections.

Bonn. Städtisches Kunstmuseum, Rathausstrasse 7. Glanzlichter, 40 years of government support for art. This exhibition shows for the first time selected works of art from 11 centuries and attempts to present an impression of all aspects of culture during

this period, with the help of government, foundations and private sponsorship. Works by Albrecht Dürer, Wolf Huber, Antonie Wotter, Heinrich Vogeler, Max Beckmann and Meissen porcelain are on display.

Vienna. Secession. The highlight of the next few weeks will be the 100th anniversary of the birth of Ludwig Wittgenstein, the philosopher, architect and craftsman who until recently had not been appreciated by his fellow countrymen. Ends October 29 and not to be missed.

Turin. Russian and Soviet Art: 1870-1945. Enzo Fiano, architect of the Biennale, has given the 250 works chosen from Soviet museums by Giovanni Carandini an immensely effective setting, turning the ground-floor workshops of the disused Fiat factory into the equivalent of an Arab tent. Ends October 20.

Venice. Palazzo Grassi. Italian Art: 1900-1945. A much-amplified exhibition covering a briefer period than did the recent show at the Royal Academy in London, organised again by Germana Colantoni, with the director of Palazzo Grassi, Pontus Hultén. An attempt is made to put the works into a clear political and social context, emphasising links with contemporary literature, music and cinema. The exhibition ends with two blown-up stills from

films by Visconti and Rossellini. Ends Nov.

Mantua. Palazzo Te, Trinità di Palazzo Te. Giorgio de Chirico's vast collection donated to Giulio Romano, Raphael's favourite pupil, who spent the last 20 years of his life in Mantua, producing masterpieces of architecture, painting, engraving and fresco. Ends November 12.

Florence. Forte di Belvedere. African Art: The Roots of Modern Art. One hundred and fifty sculptures, mainly in wood, produced by 65 different tribes spread through central, western and southern Africa. Ends Oct 28.

New York. Whitney Museum. A special exhibit from the museum's extensive holdings of Edward Hopper highlight the realistic painter's Paris and domestic scenes among the 150 pieces in all media. Ends Nov 5.

Chicago. Art Institute. Fixing the Shadow shadows the history of photography at its 150th anniversary. Of the millions of possible contributions, the exhibit focuses on 400 pieces by 200 photographers organised chronologically. Ends November 16.

Deborah Harry

BORDERLINE, CHARING CROSS ROAD

Among the torrent of middle-aged pop stars launching themselves like Kitchen's Old Contemptibles on the UK hit charts, the most welcome must be Blondie, or rather Debbie Harry, sorry, Deborah Harry, as she calls herself at this week of engagements at the Borderline, a cheerful cellar club off London's Charing Cross Road.

For a start Deb, the much pouted public face of the 1970s, still looks fantastic, like a fallen angel, like a seductive Midwestern Cuckoo, like a metallic Marilyn Monroe. She wears her 44 years as comfortably as her fake tiger skin dress. It is also good to see her performing alongside husband Chris Stein, for many years an invalid but now keeping a watchful almost paternal eye on his meat ticket as he cooly plays at a parody a guitar hero.

To add to the pleasure the Borderline is the ideal cramped setting for what was one of the first garage bands in New York in the early 1970s. The years have put Blondie into serious historical perspective: they can now be seen as the one New Wave band which managed to appeal to the disco crowd, with songs like "Heart of Glass". They were also pioneers of rap, as in "Rapture", well done this week. In the end Blondie fell very suddenly down the gap between the two schools of

fans but now the hits, often written by Stein, return like school hymn tunes, familiar but fresh, and very singable.

She is here to plug a new album but the recent songs, apart from a few, are not new numbers, thankfully show no musical development, and a high quota of hits — "The Tide is High", "Call Me", "Dreaming" etc — is played through a non-stop blistering 90 minute set.

Debbie Harry has softened up a bit. She sweats, she even moves her arms like a Thai dancer, and speaks the odd word of encouragement to her fans. The aloof automaton has become a real woman, but still vulnerable, as in the way she reads off the lyrics even of old songs, songs like "Touched by your presence, dear," which highlight the wait behind the make up.

The band is intriguing in the American way — a hunk of a bass player performing well while perfecting a totally vulgar stare; two leather clad girls on rhythm guitar and keyboards pushing the visual quotient sky high; and a commitment to unpretentious noisy unsuitable fun, seldom found these days. The only drawback is that fire regulations limit the attendance to around 300.

Antony Thorncroft

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Thursday October 5 1989

Unloved but still needed

CIRCUMSTANCES could hardly be less propitious for the celebration this weekend of the 40th birthday of the German Democratic Republic. It long ago abandoned the claim to embody the socialist vanguard of the whole German nation. But the proposition that there is a separate East German nation is just now looking thinner and more artificial than ever.

The GDR's claim to permanence is based on a different proposition: that the current European state system, and state frontiers, are the product of too much bloodshed for it to be worth anyone's while to call them in question. That proposition does have much to recommend it and has been widely accepted — perhaps more widely west of the Elbe than east. Western governments were happy enough to accept the GDR into the family of states once their own German ally had given them the green light to do so; and most West Germans now regard closer human ties with fellow-Germans as more important than a hypothetical merger of the two states into one. Do East Germans feel differently? It is often asserted in the West that they do, and the exodus of East Germans towards the West is now adjudged as proof.

Yet the migration is not an attempt to solve the German Problem. It is the product of decisions by individuals and families to put their private interests ahead of any collective political programme. Few if any have given the division of Germany as their reason for leaving; and among those left behind those who are pressing most strongly for change are not calling for reunification. They accept the existence of the German Democratic Republic, but would like it to live up to its name.

Large majority

If a referendum were held in both states, free from any kind of political pressure, no doubt the result would be a large majority in favour of reunification. But that cannot happen. Most Germans are very well aware that the division of their country is not their affair alone; it is part of a postwar order in Europe which has kept the peace for 40 years, a

keystone which cannot be suddenly removed without bringing the whole structure crashing down.

That does not mean that the structure can or should be left exactly as it is. Its weight bears much too heavily on some, and it looks increasingly vulnerable to subsidence as the opposing pressures which kept it upright have been relaxed. Everyone has benefited from that relaxation and no one wants to reverse it. So the structure needs to be modified in a way that makes it less oppressive for those underneath without alarming those who have relied on it for their security. To some extent that is already happening, through the Helsinki process and the related arms control talks.

Changing relationship

These are gradually changing the relationship between the alliances to which the two Germanies belong. But actual unification of the two German states would be possible only if they were first to leave their respective alliances, or if the alliances themselves were to be dissolved. Neither of those propositions is on anyone's short-term agenda. If it happened it could only be at the very end of a long process of transformation in Europe as a whole, by which the German unity might be "no longer necessary or indeed meaningful", as the West German historian Michael Stürmer has written.

Mr Honecker and his putative successors can rest assured that no one is trying to demolish the GDR unless possibly its own citizens, and they only if they are driven to it. Given the prospect of greater freedom and better economic opportunities at home, they would also share the general interest in postponing the satisfaction of their national aspirations, or seeking other outlets for them than a unified nation-state. East Germany has come nearer to making a success of a centrally planned economy than any other communist state. It can surely do the same with *perestroika*, if only it will soon start trying. By postponing the attempt it risks an explosion which could bring both *perestroika* and détente to a premature and tragic end.

The rebirth of planning

MR CHRIS PATTEN, the UK Environment Secretary, is moving swiftly to establish his green credentials. One of the last decisions of Mr Nicholas Ridley, his predecessor, was to grant provisional approval for the creation of a new town at Foxley Wood, Hampshire. Mr Patten yesterday reversed that decision, saying he was minded to dismiss the development appeal. More important, he issued a consultation paper setting out new draft guidance on planning and development. This proposes to scrap the controversial "presumption in favour of housing development" introduced by Mr Michael Heseltine in the early 1980s.

Mr Patten is not contesting the need for substantial housing development in London and the South East. Like Mr Ridley, he is working on the assumption that around 600,000 new homes will have to be provided during the 1990s. He accepts that the proportion of land in urban use will rise by about 1 per cent between now and the end of the century if demographic pressures are to be accommodated. But he also believes that greater attention will have to be paid to deeply felt environmental concerns. More decisions, he argues, will have to be made locally and fewer in Whitehall.

Costs distribution

Central government, says Mr Patten, can legitimately take a view about the distribution of the costs of development in the South East. In consultation with the various planning authorities, it will thus arrive at a figure for the number of new homes each county is expected to provide. But it will then be for counties and districts, in the light of local opinions and concerns, to decide how and where these requirements should be met. In future, argues Mr Patten, plans which are realistic about the overall level of development are "likely to carry considerable weight". In other words, local decisions are not going to be overturned by the Secretary of State.

The Foxley Wood decision conforms to this logic. There will be no change in the total number of houses Hampshire will have to provide over the

next decade. But Mr Patten is defending the right of the county council and districts to determine the distribution of that development. In particular, he is arguing that central government should not take too rigid a view about the desirability of particular kinds of development. Many people favour the creation of new settlements such as Foxley Wood. Mr Patten's view is that they should not be foisted on unwilling communities: a development is likely to be a long-term success only when it has the backing of counties and districts.

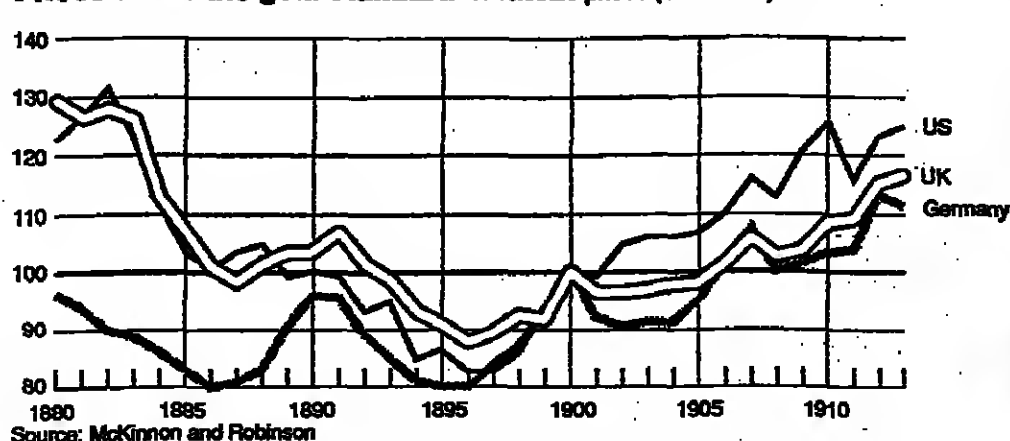
The volte face on Foxley Wood and the scrapping of the presumption in favour of housing development will be interesting in some quarters as a craven capitulation to the not-in-my-backyard brigade. Mr Patten, it will be said, is pandering to the selfishness of the middle classes, who do not want to share their environmental pleasures with others. Instead of confronting the country's development needs, he is cynically adjusting policy in advance of next week's Tory Party conference.

Local responsibility

Yet Mr Patten is not proposing to build any fewer houses than Mr Ridley. He cannot, therefore, be said to be anti-development. But his approach to development does appear to differ significantly from that of his predecessors. In the first place, he is making a case for increased local responsibility, something which has not been high on the Government's agenda since the 1980s. More radical still, he is defending the concept of planning, which he claims to regard as an essential tool in environmental management. The planning system, he says, is needed to help us identify choices.

Planning has been a dirty word for so long that it seems strange to hear a minister sing its praises. But much has changed since Mr Heseltine shifted the balance of power in favour of developers. The merits of Mr Patten's prescription for environment-friendly development will not be apparent for some years. But the change of emphasis he is advocating is likely to win immediate support.

Prices under the gold standard Wholesale prices (1900=100)



The distinguished Austrian economist Joseph Schumpeter had three wishes: to be the greatest lover in Austria-Hungary, the best horseman in Europe and the greatest economist in the world. He failed in the second because he moved to Harvard where there were no horses.

But Schumpeter deserves to be remembered for more than anecdotes. In contrast to economists who judged capitalism lacking in its ability to satisfy known wants with known tastes and technology, Schumpeter celebrated the role of the innovating businessman who renovated existing economic structures obsolete in a "gale of creative destruction."

You might think that he would have become a patron saint of the New Economic Right along with Hayek and Friedman. But none of them has ever quite made the pantheon; not only because he died in 1950 before it became fashionable to celebrate capitalist achievements, I suspect that modern pro-capitalist politicians would have been quite disinclined to meet him alive. My suspicions were confirmed by an authoritative book on Schumpeterian Economics, by Erik Strömsjö, who not only gives a fascinating account of the nuances of title and status in pre-1914 Vienna where Schumpeter wrote his pioneering works, but explains what it is in his doctrines that would

Schumpeter's views shocked members of the respectable society of his day

make the respectable uneasy. For — I can hold back no longer — Schumpeter believed that the inflationary effects of credit expansion stimulated economic growth, a view that was particularly shocking to the officers and civil servants who made up so much of respectable Viennese society. Schumpeter asserted that an inflation caused by commercial credit expansion was to the advantage of entrepreneurs; and that their advantage became the advantage of all groups of society through their investments which brought about economic growth.

There was some evidence to support the great man. In addition to its celebrated cultural achievements, Austria-Hungary in the early 20th century saw an unprecedented rise in business profitability — and

ECONOMIC VIEWPOINT

Lessons from Old Vienna

By Samuel Brittan

perhaps in economic growth. Yet there was consistent consumer price inflation during those years; and the rate of credit expansion would have enraged today's financial puritans.

Other aspects of that inflation would be equally familiar and horrifying to them. In the background was a budget deficit due to the arms build-up. But Austrian industry escaped the usual, crowding-out because the deficit was financed mainly from abroad.

Professor Strömsjö, writing in the Vienna of the 1980s, is clearly puzzled. After the experience of this century he cannot believe that prolonged and large scale inflation is anything but extremely harmful. And to far more than the pecking order in the political salons. Yet he feels that Schumpeter had a point on the evidence available to him.

I have myself often felt that the qualities of a successful capitalist system enjoying price stability are not well represented by the more mechanistic forms of paper money monetarism, nor by rage from conservative leaders when the underlying inflation rate rises by the odd couple of per cent in a period of rapid expansion.

The basic question is: does sound money, or the absence of inflation, mean that there should not be any changes in the overall level of prices from one year to the next? No, if you look at the matter historically.

The pre-1914 gold standard provided a more durable basis for price stability in the main economic centres of the world for at least 40 years prior to the First World War; and in Great Britain for no less than two and a half centuries. During the gold standard there was no long run inflation worth mentioning. US wholesale prices, for instance, increased by an annual average of only 0.1 per

cent from 1879 to 1913. But now comes a surprise. The variability of prices around this flat trend was greater than the variability of prices around the more inflationary trend that has prevailed since currencies began to float in 1973.

The chart explains why. The earlier flat general trend was the result of a downswing in prices averaging 2 per cent per annum up to 1886 and an upswing of comparable magnitude until 1913. Superimposed on these medium term movements were even stronger cyclical fluctuations.

Nevertheless the most important characteristics of a stable system were preserved. The best assumption a person could make, looking ahead on the basis of past experience, was that prices were as likely to fall as to rise. Thus longer term investment was made on the basis of stable prices. A breadwinner could plan for the future of his grandchildren or his business knowing that neither inflationary nor deflationary movements would get out of hand, but on the contrary would ultimately be reversed.

Because beliefs about the price level in the longer term were so heavily anchored to expectations of zero inflation, actual changes in price had little effect on nominal interest rates in the major countries. Long term rates were remarkably stable, staying around three to four per cent band.

This stability of nominal rates provided a guide for observers. Professor Ronald McKinnon, from whom these estimates are taken, attributes it (in the paper cited in Monday's *Lombard column*) to the absence of alternative liquid assets when all the main currencies were linked and offered similar inflationary or deflationary risks. I would put more weight on the short term

unpredictability and long term stability of prices which made it hard to attach an inflationary premium to interest rates.

In this framework Schumpeter's mild inflationary boom fits very well. They were possible and even virtuous because of the underlying expectation that prices would return to normal, although no one knew quite when. In the meanwhile the price level could take the strain of a domestic boom, rearmament, minor wars, a crop failure or whatever else was producing pressure.

All economies need safety valves and a temporary rise or fall in the price level is a natural such outlet, so long as there is an ultimate monetary standard in the background. Otherwise, it would be as dangerous to disregard a little inflation as it would be to disregard a little deflation.

In the end, the world will have to move on to some new international monetary standard, and if some politicians insist on seeing this as a diminution of national sovereignty, so much the worse for sovereignty. It is moreover unlikely that such a standard will just take the form of a promise to convert pieces of paper into other pieces of paper.

At present, only fragments of such a system can be observed, for instance the currency co-operation of the Group of Seven. Critics are right to point out that such arrangements are potentially inflationary if they take the form only of intervention,

In the 19th century, prices varied about their trend more than they do now

without any parallel commitments in monetary policy or any guidelines for the system as a whole. The world economy functions as well as it does because of the devotion of two of the key countries, Japan and Germany, to price stability and their reluctance to finance unlimited US inflation.

But over the span of several decades that it will take to build an effective international system, a better safeguard is required than changeable national characteristics. A new standard will not necessarily be based on gold, but it is likely to be linked in some way to actual goods and services, either through convertibility, or at least an indexed link.

Schumpeterian Economics, edited by Helmut Frisch, Praeger, London and New York, 1982.

General Agreement on Tariffs and Trade. It used to be argued that Gatt and Unctad should merge, or even that Unctad should take over. Both claims change the member countries of the former South — with rare exceptions — are now participating in the Gatt Uruguay Round on liberalising global trade with zeal and constructive criticism not previously seen.

Light touch

Professor Alan Budd, once an adviser to the Treasury and the former head of economic forecasting at the London Business School, is now the adviser to Barclays. He is about to embark on a tour of Barclays branches, and the bank's important customers are being invited to hear him.

He may wonder what sort of people some of these customers are. In Liverpool, their invitations promise them a "light finger buffet" afterwards.

Honecker's day

East Germany's leader, Erich Honecker, still has at least one friend in the West. At a grand dinner in East Berlin on Tuesday he told the assembled heroes of East German socialism that he had just received a message from a world-famous publisher.

East Germany, the message ran, should be proud of its achievements on reaching its 40th birthday and could look forward to another 40 years with confidence; quite right, added Honecker.

The publisher was Robert Maxwell.

Pol Pot's lot

Question on the BBC 1 quiz show, *Four Square*, yesterday morning: "What is the Moslem equivalent of the Red Cross?" Contestant's answer: "Is it the Khmer Rouge?"

BOOK REVIEW

Industry in the 1980s

A FIGHTING CHANCE

By Andrew Lorenz
Hutchinson, £15.95

There ought to be a rule against business journalists writing books about business. We in the trade know the temptations: something for the curriculum vitae and a better shot at immortality than last year's cuttings book. The trouble is that we lack almost all the necessary qualifications.

The journalist's material is events, and his technique narrative. At a pinch, this may do for a book on Mike Tyson's greatest fights or the career of David Owen. But for more complex topics like British industry in the 1980s, different techniques are needed. Some are technical, but most important is the historian's ability to place things in context.

Andrew Lorenz is an experienced journalist, and it shows. He has almost no capacity for generalisation, and is fatally attracted by particulars. Like most journalists, he is given to chewing over the stuff of old headlines: events like contested takeovers, which are wonderful stories on the day regardless of whether they actually mean anything.

His thesis on British industry under Mrs Thatcher is familiar. Ever since the war, Government had intervened in industry to disastrous effect. Mrs Thatcher stopped interfering and walloped the unions instead, so everything flourished again.

The devil's advocate might reply that British industry is kidding itself: that its hard-won gains in profitability and managerial authority are essentially cyclical phenomena. Lorenz does not address the question of what might happen in the next downturn. Indeed, there is little in his book to suggest that the late 1980s were a period of cyclical upturn at all.

More remarkably, he gives almost no thought to overseas comparisons, except when he is quoting others. Journalists are busy folk and have little time for original research, even if they are equipped for it. But it will scarcely do to describe operators in international markets like British Steel and GEC without considering how the 1980s have treated their foreign competitors.

Within the UK, the spirit of the decade proves difficult to define. Lorenz's exemplar is BTR — "the definitive British company of the 1980s." We are given a minutely detailed account of BTR's takeover of Dunlop, on the grounds that this is old-style industry being swept aside by the new. More likely, it is a simple case of rotten management being replaced by professionals, as is Hanson's takeover of Imperial — also exhaustively described. It is assumed throughout that bad management is a thing of the past. This follows from the lack of economic context, and disguises the fact that in the second half of the decade it took some kind of

special talent not to produce better margins and productivity. The book does not ask what might happen to some of the going gets rough. Lorenz sees as the successor to BTR and Hanson the recently formed Williams Holdings. He could be right, but the stock market is less sanguine: the shares have underperformed the market by a third in the past eighteen months.

As a book, it is to be expected from a journalist, the style has its newspaper oddities: the single sentence paragraph, for instance, or the devices we use to introduce direct speech: "Says the ex-MD": "Green notes": "One insider says." Familiar, too, is the cavalier way with the direct article: "new DTI secretary Paul Channon", "matress-to-car seating company Dunlop". But let us not quibble. There are worse schools for writing than the newspaper trade, and the book is more readable than the average academic text.

Other good points include an interesting description of how BTR works, with plenty of detail from the managers themselves. The regime is described by a former Dunlop executive: "BTR exerts a subtle kind of pressure. In the end, some of it is self-inflicted... You know what you've got to perform against, which you never did under the old Dunlop. Soon I was saying to my managers, I don't like any stocks, so we ran some financial ratio reports weekly. I got like BTR."

What one misses is more of the same: research behind the headlines, and — above all — the capacity to draw conclusions which might hold good for industry in the future. There is a real topic here, largely to do with the managerial class in Britain and how they perceive themselves, their status and their freedom of action. Their lot has improved radically, not only in terms of the money they have taken to paying themselves. But the phenomenon is tricky to define, its complexity illustrated by the fact that whatever effect the Thatcher revolution has had on management practice, it is not confined to the private sector.

I have in front of me a chart from the London Business School, comparing improvements in productivity in the past five years among privatised companies and those still owned by the state. There is nothing to choose between them. That sounds like an excellent subject for a book; as a journalist, I solemnly promise not to write it.

Tony Jackson

Propping up the pound

■ A day when the pound wobbled was an appropriate time to honour George Preston, the man who used to look after intervention policy at the Bank of England.

Preston is now 80 and retired from his final job as a member of the board of Westpac last week. Yesterday he was the guest of honour at the Lombard Association, a City body that was founded in 1930 to encourage foreign bankers to meet each other. Now it has speakers like the Chancellor of the Exchequer, Nigel Lawson, and his Labour shadow, John Smith. Preston is thought to be the first of the Association's own members to be honoured in this way.

He talked about "The City as I see it", but to *Observer* he talked about the past. His banking career started in the 1920s with the British Overseas Bank. He went to the Bank of England in 1939. After that, he saw it all: the beginnings of the Marshall Plan, the OEEC (as the OECD was first called), successive sterling crises and the beginning of the end of the Bretton Woods system.

Preston was very much around, looking after intervention policy, at the time of the 1967 devaluation. "There comes a point when you see the inevitability," he said yesterday, "and it is spitting in the wind to resist."

He declined to say precisely when he reached that conclusion himself — "it's all a political decision" — but he left the impression that it was rather earlier than 1967.

He does not think there is much wrong with the exchange rate today — "though not being pegged helps", though there are limits to intervention policy. "The right fiscal policy is essential." Preston left the Bank in 1988 to help raise the profits of the Standard Bank. The central bank then persuaded him to help retrieve Johnson Matthey

OBSERVER

Bankers, and when the JMB bullion and banking business was acquired by Westpac, he joined the board of the subsidiary, Mass Westpac. "All my recent interest has been in gold," he said. But at 80 he "has done his stint." Not even another consultancy.

Lost balls

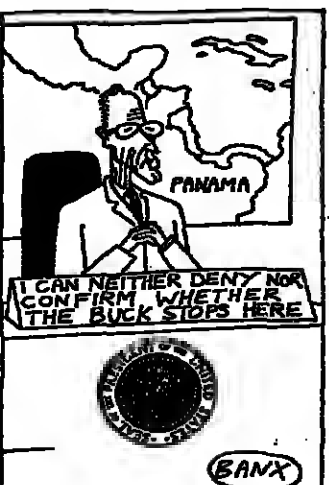
■ William Hughes, the chairman of Grampian Holdings, was quoted yesterday as saying: "The UK and European golf ball markets were depressed by the influx of golf balls reclaimed from lakes in the US, which made trading conditions very difficult." Nevertheless, Grampian profits went up.

Wrong music

■ *Observer* is frequently the recipient of complaints about third parties. No objection to that — some of them are very interesting — except that one cannot pass on them all, and some of them are unreasonable.

One complaint, however, has recently come from several sources. It is about companies playing recorded music while you are waiting to speak to them on the telephone. Accountants have started to do it in a big way. The worst offender is reported to be Price Waterhouse: not because it plays the worst music, but because it tries to play the best. The trouble is that the call usually gets through during some exquisite passage on the clarinet, which is suddenly broken off.

British Airways is an offender in a different way. Many readers will be familiar with the recorded message about special offers and other irrelevant information while you are waiting to get what you want. This is now accom-



panied by background music: namely, the Slaves' Chorus from Verdi's *Nabucco*. It seems an odd approach for BA to take to its customers.

Unctad at 25

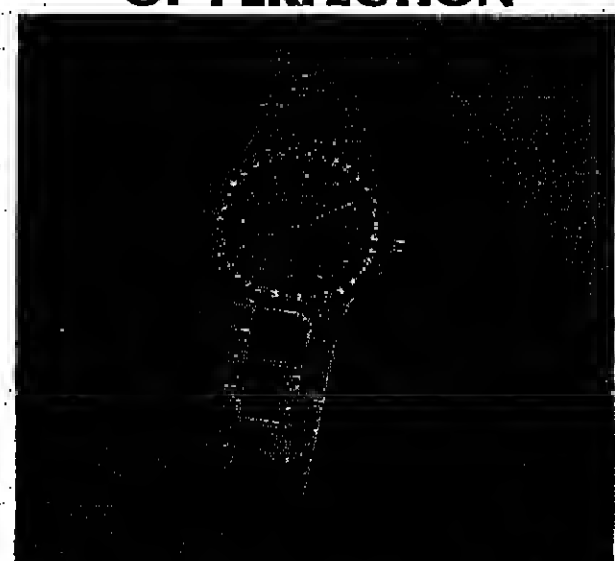
■ There was a time when Unctad — the United Nations Conference on Trade and Development — was seen as the voice valiantly upholding the cause of the poorer nations against the rich.

Its 25th anniversary came and went yesterday with little to celebrate beyond a reputation as a talking shop with a limited record of achievement.

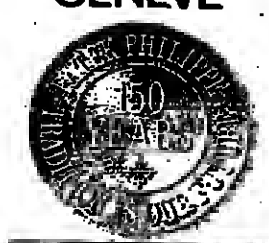
The reason? Oswaldo de Rivero, the Peruvian ambassador in Geneva and head of the Latin American group at Unctad, said the body had become largely irrelevant because it had failed to realise that the divides between East and West and North and South had fallen apart.

More to the point is the fact that the former "South" — now far from being the unified group which could thump the predatory "North" — sees a grimmer future in Gatt, the

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Alan Pike reports on the Church of England's part in the debate on poverty in the UK

Faith and Pharisees in the city

Tensions between the Government and the Church of England have risen again this week with warnings by Dr Robert Runcie, the Archbishop of Canterbury, that Britain risks developing into a "Pharisee" society of self-interest.

In an interview with Director magazine, Dr Runcie pointed out that the Church had a presence in every parish, putting it in daily contact with areas where the Conservative Party had little support. This made it sensitive to the needs of those who had not benefited from 10 years of Conservative government.

Generations of clergy have worked among the poor of the big cities for as long as urban society has existed in Britain. But during the 1980s the Church of England has been approaching its mission in the inner cities with fresh zeal. The church's renewed identification with inner city problems has had a deep impact - most noticeable, perhaps not surprisingly, in dioceses like Liverpool.

Emmanuel Church, Faskerley, five miles from Liverpool city centre, has, like many in urban areas, been adapted for many other uses. During the day it bustles with the sounds of a children's play group and an old people's lunch club. Across the road, the church's welfare rights centre advises callers with social problems.

Above the centre are the offices of the church's training agency - an official part of the Government's Employment Training scheme - which provides more than 300 trainees with painting and decorating, joinery, office, heavy goods vehicle, driving and other skills. The agency has a budget of nearly £1m a year and the "team rector" of Emmanuel, the Rev Christopher Byworth, is its chairman.

In addition, there is a church-run victim support scheme to counsel people who suffer from the area's high

crime rate, and a home security advice service to try to get the crime rate down.

Mr Byworth sees the time he spends on these activities as a natural part of ministering to a disadvantaged inner-city community. They supplement his spiritual duties, rather than supplant them. Congregations at Emmanuel have tumbled in the six years he has been team rector and now consist of about 130 adults and 60 children, more than respectable by inner-city standards.

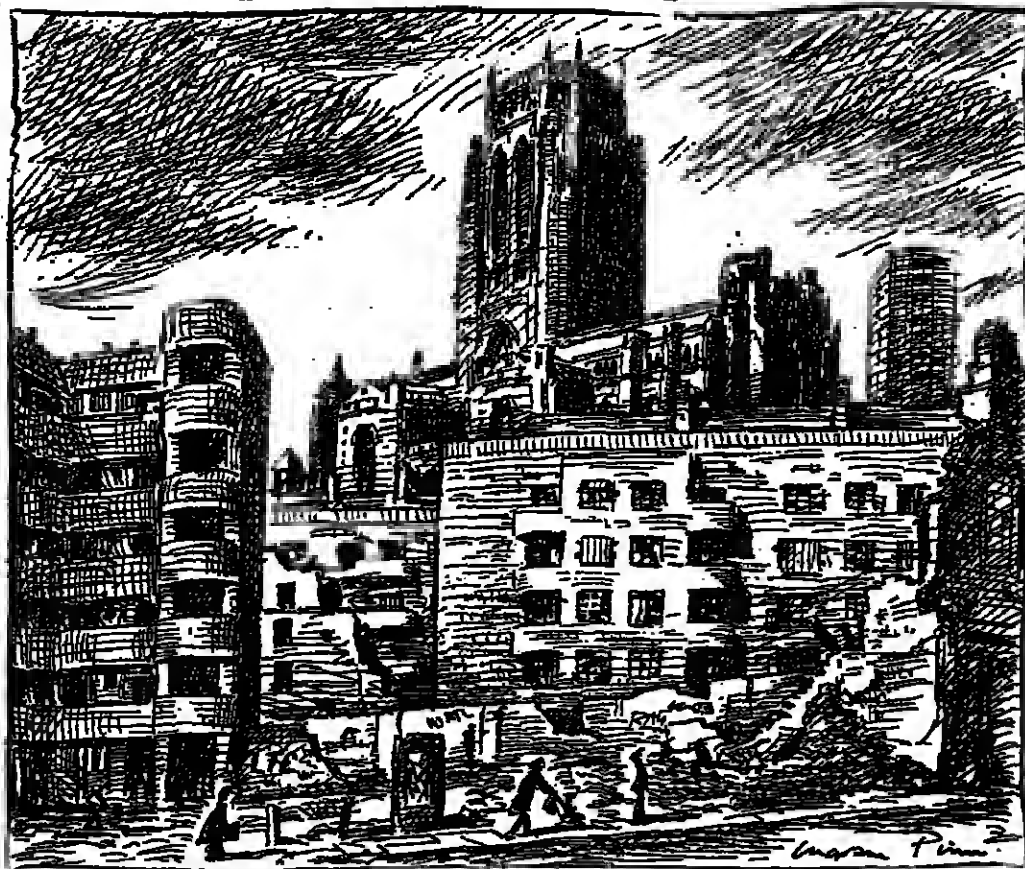
"I do not believe you can divide the Church's activities into either the spiritual or the material," he says. "The Church has to minister to the whole human being."

"People in Liverpool are affected by things the Government does, and bringing Christ to the community requires taking account of that. I preach about all the moral issues and believe they are of central importance, but I speak about the social and the political issues as well."

The church itself is not immune from the problems of difficult inner city areas - the Roman Catholic church near Emmanuel is surrounded by closed-circuit security cameras. But Mr Byworth believes local people - including those who are not themselves worshippers - recognise that the church has a role to play.

"My wife and I were awoken at 3 am: a few nights ago by two teenage girls, aged 14 and 15, who had run away from home. The connection was that I had buried the 14 year old's grandmother two years ago. This is typical of the way people in the area sometimes come to the church when they need us."

"Clearly the area has real problems. Things like poverty are relative, and people living in inner-city Liverpool are not poor in the same sense as many in the Third World. But they are poor in relation to others who live elsewhere in the city, and this is a real form



of poverty too."

In 1985 the Church of England published a report called Faith in the City, after an investigation into the problems of urban priority areas. Some senior clergy now admit that, with its references to the Government's "dogmatic and inflexible economic stance" and its calls for greater public spending, the report demanded the unattainable and helped brand the Church an opponent of Government economic policies.

But Faith in the City has had a huge impact within the Church of England, helping to put it "officially" on the side of the poor. "The Church cannot supplant the market or the state," concluded the report. "It can, as we recommend, mobilise its own resources in a way that accords high priority to the poor. It must by its example and its exertions proclaim the ethic of altruism against egotism, of community against self-seeking, and of charity against greed."

One of the practical effects of this conclusion was the establishment last year of the Church Urban Fund, a Church of England charity which plans to spend £2m a year on projects in the inner-cities. Parishes throughout the country are contributing money at a remarkable rate - more than £12m has already been raised

from local church donations. In the area covered by Mr Byworth's team ministry, the fund is providing £50,000 towards the £85,000 cost of converting St George's Church on the Sparrowhill council estate. The estate has no community facilities, and the church will be equipped for use as an advice centre, hall, offices for a victim support service and community worker as well as worship.

Although Liverpool City Council is currently planning housing improvements at Sparrowhill, the estate shows signs of severe deprivation. The application for Church Urban Fund financial support describes it as an area of "high unemployment, poverty, poor housing, drug abuse, crime and vandalism." Mr Byworth says that, out of the small local congregation of 25-30 who worship at St George's, only two or three have jobs and none owns a car.

He points out that the clergy are the only professionals who still live in such areas. "There is a very good doctor but he, like everyone else, travels in from outside."

In inner-city Liverpool at least, there can be no serious contest over Dr Runcie's claim that the Church is more rooted into the local community than the Conservative Party. None of Liverpool's six MPs

is Conservative and the party currently holds only two seats on the city council. Conservative municipal candidates in some inner-city wards do well to achieve 10 per cent of the Labour vote. A sign over the local Labour club near the Sparrowhill estate declaring that "it's better to break the law than break the poor" shows the flavour of some people's politics around here.

Church leaders like the Rt Rev David Sheppard, Bishop of Liverpool, were talking and writing about poverty and powerlessness in the inner-cities long before publication of Faith in the City. With the inner cities an issue on which the Government will have to defend its record at the next General Election, however, sermons about the plight of the modern urban poor are sometimes seen as political attacks.

The Government wants the voluntary sector to pick up more of the community work undertaken by statutory agencies and the role of local churches in this area could grow. But, as the Church of England's response to Faith in the City shows, organisations based on strong principles do not simply carry out social work. They discuss the causes of the problems as well; and that sometimes means that leaders will raise passions when they speak out.

EC-Japan trade

D-Ram dumping threatens users too

By Jürgen Knorr

Attacking the European Commission for taking action against dumping is popular and provides good copy, sometimes in the reporting, the facts are obscured. Thus press comment on the current case relating to Dynamic Random Access Memories (D-Rams) shows little evidence of analysis of the facts, but has nevertheless strongly criticized the Commission's action in negotiating with Japanese producers an undertaking not to resort again to dumping of D-Rams in Europe.

The facts are:
● In 1984, 1985, and 1986, certain Japanese producers sold D-Rams in Europe at prices so far below costs as undoubtedly to constitute dumping.

● By this unfair trading they established market dominance and wiped out virtually all non-Japanese D-Ram producers, both in the US and in the European Community.

● The Gatt explicitly condemns such damaging dumping and specifically provides for remedial action.

European D-Ram manufacturers represented by the European Electronic Component Manufacturers Association, both those who have managed to stay in this market and those who have had to withdraw, were therefore fully entitled to complain and seek protection against unfair trading.

Are there special circumstances in this case which account for the outburst of criticism?
One reason is the importance of D-Rams to customer industries. European equipment makers are dependent on Japanese sources; therefore, it is argued, the damage to the European semiconductor industry should be ignored, remedial action to which it is entitled under Gatt should not be taken, and European users should remain free to buy D-Rams at dumped prices, thus increasing their dependence on the Japanese suppliers who are also their direct competitors at systems/equipment level.

But this argument confuses cause and effect. D-Ram production in the EC and the US was virtually destroyed by unfair trading. This created the present dependence of users on

Japanese sources and their consequent vulnerability to dramatic price increases. Few informed observers would regard such dependence as healthy; most would regard it as highly dangerous.

So what is wrong with taking measures to help reduce this dependence, thus strengthening not only the European semiconductor industry, but also D-Ram users in the electronic equipment industry?

Users need a strong local semiconductor industry to give them an alternative source of supply, one which is not liable to be brought to its knees again by unfair trading. This will facilitate co-operation in the development of new world-competitive products; and it will mean that users need no longer rely for supplies of "leading edge" products on Japanese companies who are also their direct competitors.

Another reason for the exaggerated concern being expressed may be lack of accurate information about the undertaking and how it will operate. It is an undertaking not to sell below reference (or "fair") prices set quarterly by the Commission. It will not affect prices at all immediately, since current market prices are significantly above likely reference prices. But if and when reference prices come into play, the European D-Ram manufacturers are concerned that their customers' costs should be kept as low as is compatible with fair trading.

They have therefore agreed that reference prices should be calculated on the basis of average production costs for the currently lowest cost Japanese product in each density, plus a small profit margin. (The margin is far lower than would normally be acceptable in the equipment industry). This is despite the fact that the use of Japanese, rather than European, costs will put heavier competitive pressure on the European D-Ram manufacturers themselves.

Additionally the undertaking contains special provisions for new generation products to ensure that Japanese producers are not inhibited from supplying these to European equipment makers at reason-

able prices.

So what will be the ultimate effect of these arrangements? While the market leader will not be allowed to sell D-Rams to Europe below its cost of production plus a modest profit margin, higher cost producers will not be prevented from selling at little or no profit; competition will not be impaired; reference prices will be reviewed quarterly so that increased efficiency can feed through rapidly into lower prices.

The European D-Ram producers have not asked for compensation for the injury done by the unfair trading which has been proved; they have not asked for measures such as anti-dumping duties which would be harmful to their customers; they have not asked for their market to be protected. They have asked only for a safety net which will prevent a resumption of damaging dumping, and enable them to compete with Japanese suppliers on a level footing. Given this, they will have both the opportunity and the incentive to re-establish their competitiveness and maximise their efficiency.

This must be of greater benefit in the long term to the European equipment manufacturers. All they are asked to accept is that they are not entitled to benefit from unfair trading practices by buying D-Rams at dumped prices. A balance must surely be sought between the interests of chip users and of chip makers, each of whose success depends largely on that of the other.

If the Member States should refuse to endorse the arrangements negotiated with the Japanese under the provisions of the Gatt, non-European semiconductor makers would know that they had carte blanche to eliminate their European competitors by fair means or foul. European components manufacturers look to the governments to take a realistic view of where Europe's overall long-term interests lie and to approve the action proposed by the Commission to deal with this case of blatantly unfair trading.

The author is President of the European Electronic Component Manufacturers Association

LETTERS

Hocus pocus in focus

From Mr John C. Cahill.

Sir, As allegedly the most notable of the "rattled horses" ("BAT: the lessons for corporate parents," Business October 2), I can well do without yet another new business theory: this time "focused corporate parenting". It is some consolation that, with such a title, it cannot be a candidate for longevity.

Christopher Lorenz's first lesson ("not to hang on") is well expressed, but to the wrong class. It is the shareholders, not the company, who should learn that lesson. His second lesson seems to confuse matrix management (is that theory still around?) with

acquisition criteria. The third lesson develops his new theory. Presumably Mr Lorenz is not a family man. Is a parent incapable of managing a family unless the children are, for example, identical female triplets? I fear we are in for more hocus pocus about this.

Finally, the two options proffered to animated companies in the UK and the US (no less) are as unimaginative as they would have been unwelcome to any investment manager seeking value for money.

John C. Cahill,
Chief Executive,
BTE plc,
Silverdown House,
Vincent Square, SW1

The Labour Party and ERM

From Mr Peter Robinson.

Sir, On October 1, John Smith confirmed that entry to the exchange rate mechanism (ERM) of the European monetary system would be an early objective of a future Labour Government. The shadow cabinet sees such a move as one way of clearly stating Labour's commitment to lower inflation.

There appears to be some misconception that membership of the ERM offers a relatively painless way of bringing down inflation. Yet there is no clear evidence that an exchange rate target acts directly to "discipline" pay bargainers in the wage envisaged by some economists. Rather, such a target works like any other deflationary financial policy: it squeezes firms' profits and reduces employment opportunities, and in this way screws down the wage-price spiral. It is not a soft option.

The shadow Chancellor's message was also confused by

a reference to entry at a "competitive" rate. Does this mean a significant one-off depreciation to DM 2.50 to the pound, followed by entry to the ERM? Or would the shadow Chancellor enter at the present DM 3.80 or close to it? If the latter, how does he propose to reduce the current account deficit?

What John Smith did not address is the central issue: can one reduce inflation without significant deflation of the economy and a rise in unemployment? Membership of the ERM is just one way of engineering the necessary deflation, and is no better or worse than a tight domestic monetary policy or an increase in taxation as a means to that end. Only a workable pay policy - if one exists - might achieve a less painful disinflation. The shadow cabinet remains silent on this issue.

Peter Robinson,
Campaign for Work,
Tottenham Town Hall, N15

Export credits

From Mr P.W. Crabb.

It was disappointing that Peter Montagnon should refer uncritically to ECGD reforms expected to be approved soon. (September 28) to the argument that the Export Credits Guarantee Department needs to be restructured to comply with new regulations connected with the Single European Market. The Kemp Review on ECGD's status confirms that there is no reason to think that the European Commission is considering the introduction of legislation to forbid state credit insurance for intra-EC business, and thus make necessary a change of ECGD's status.

Indeed, Kemp states that there "appear to be strong grounds for arguing that the European Commission has de facto given its approval to state support for export credit agencies as at present practised by member countries." Despite regular supposed inferences to the contrary from inside and outside ECGD, no one has yet been able to show this view to be incorrect.

We know that various parties (including many with vested interests) favour the privatisation of ECGD's insurance services group. We consider that spurious arguments are often being used to mask real motives, which include political dogma and selfish commercial interest. ECGD support is valued by UK business. We feel it would be a grave mistake for the Government to reduce its direct backing for ECGD, particularly at a time when every UK exporter needs maximum support and encouragement to help overcome this country's massive trade deficit problems.

P.W. Crabb,
Chairman,
ECGD Trade Union Side,
Export House,
50 Ludgate Hill, EC4

Security order

From Mr David Habakkuk.

Sir, The re-emergence of German unification on the political agenda, discussed in David Marsh's thoughtful article ("Treading the German tightrope," September 30) makes it imperative for West Germany's allies to present some long-term vision of a new European security order.

Already, as West Germans have come to discount the possibility of Soviet attack, talk of "armies of occupation" has been increasing. If some form of reunification is now a real possibility, Germans will inevitably be looking to a future in which their country is no longer the meeting point of vast, nuclear-armed foreign armies.

To continue to insist that, for example, the Lance missile be "modernised" is to suggest that Britain believes that, whatever the Russians do, Germany must continue indefinitely to be the focus of East-West military confrontation. Without a credible end to this, the Germans may well come to believe the central purpose of the existing security order is to keep them down.

It is natural to want to cling to the existing alliance structures as an element of stability in unstable times. But, paradoxically, stable transition in Europe may depend on NATO's ability to conceive a future in which those structures are transcended.

A big problem is that all our orthodoxies about "the threat" and how to cope with it mean that we find it difficult to conceive of security without large US armies - and nuclear weapons - in Germany. But if there is one thing that should be clear by now it is that there is no going back to the Brezhnev years. We need to ask basic questions about our security problems.

It cannot any longer be a premise of discussions of "the threat" that any answer must legitimise existing NATO doctrines and deployments. In particular, the "worst case" scenario produced by fears of Soviet instability is not for General Yazov to react to the secession of Central Asia by throwing Polish and East German troops across the Elbe. That rests on analogies with Austrian and German behaviour in 1914 which really have no relevance at all to today's Soviet Union.

David Habakkuk,
22 Hornfield Road, W4



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US refuses to rule out force against Noriega

By Peter Riddell in Washington and Michael Littlejohns in New York

THE US retains the option of using military force in Panama to end the rule of General Manuel Antonio Noriega, Mr James Baker, US Secretary of State, said yesterday as Panamanian officials accused the US of direct involvement in Tuesday's failed coup.

Mr Baker was giving evidence to the Senate Finance Committee as the White House began a formal reassessment of its policy towards Panama in the light of Tuesday's events.

Mr Martin Fitzwater, White House spokesman, said US policy was not to use the military to intervene in Panama's internal affairs, but he would not rule out the use of military force, particularly to defend US citizens.

While most members of Congress backed the Administration's caution and refusal to intervene on Tuesday with US troops, a minority of both Republicans and Democrats was highly critical.

Senator David Boren, the Democratic chairman of the Senate Intelligence Committee, said: "For the US, with all our strength and force to stand by - just two miles away - and do nothing and allow these people to fail. I think it is wrong."

Mr Baker said yesterday that when the coup developed, President Bush's priority was to safeguard US lives and secure the canal. Mr Baker defended the Administration's decision not to commit troops.

He said: "The US retains the option to use American forces. That option has never been ruled out. But if you're going to risk American lives, it's the president's view that you do so based on your own plans, at a time of maximum opportunity and advantage."

The Washington Times, which has close links to the right in the US and Latin America, yesterday quoted "Senate sources" who were briefed by US officials as saying Americans in Panama were alerted at midday on Monday and gave the rebels certain "tacit" assurances that the US Army Southern Command would back up them up.

The Administration has stressed that the US did not instigate the coup, nor was it directly involved, but it has said it knew in general terms that "this sort of thing was in the works."

Panamanian officials went further. "This was simply a movement which was fostered

and supported by the Government of the United States," Mr Francisco Rodriguez, Panama's provisional President, said at a UN news conference. But the rebel troops "found no resonance of any kind within the defence forces or among our citizens."

Mr Rodriguez said Panama had proof of American intervention, including photographs of US tanks which blocked the main arteries giving access to the defence forces headquarters.

Panamanian officials said privately there was no present intention of taking the matter to the UN Security Council.

Gen Noriega was quick to blame Tuesday's revolt on the US. "The proof is that American troops closed access routes to the barracks, just as they closed the Pan-American Highway," Gen Noriega said on nationwide television several hours after the failed coup.

In Panama City, two coup leaders took refuge at a US Army base, the Panamanian Defence Forces said. Troops enforced a nighttime curfew on streets where forces loyal to Gen Noriega quashed the second attempt in 18 months by dissidents in the military.



Panama leader Gen Noriega, surrounded by loyal troops on the steps of his command post, raises a clenched fist

Bush asks for extra \$200m in Polish aid

By Peter Riddell, US Editor, in Washington

US PRESIDENT George Bush is to ask Congress for an additional \$200m loan to help Poland with the restructuring of its economy, the White House said yesterday.

Mr Martin Fitzwater, White House spokesman, said the decision to increase US aid reflected "this dramatic changes in Poland over the past two months."

Mr Bush has also invited General Wojciech Jaruzelski, Poland's President and Mr Tadeusz Mazowiecki, the Prime Minister, to meet him in Washington.

The loan would represent

the first significant expansion of direct US economic help for Poland since the \$119m in industrial assistance offered during the visit to Warsaw by President Bush three months ago.

Separately, the US has agreed to provide \$108m in short-term emergency food aid. This would take the total package of US aid offered to Poland to \$427m, but that is spread out over varying time periods and with different conditions.

The US is urging Poland to reach early agreement with the International Monetary Fund and the new \$200m loan is con-

tingent on such a programme being signed.

The unofficial timetable for such a letter of intent with the IMF is the end of December. Poland has sought a \$1bn stabilisation loan from the leading industrial countries in addition to any IMF loan.

The decision to offer the loan was agreed by President Bush's advisers as part of an urgent review triggered by the new internal situation in Poland and increasing Congressional pressure for more generous support.

On Tuesday, Democratic leaders on Capitol Hill

announced that legislation would be pushed urgently through Congress to provide \$870m in assistance to Poland and Hungary, the majority to the former, over the next three years. In total the administration has announced \$255m to the two countries.

Mr Fitzwater said the White House would compromise on the total aid. "We're willing to negotiate with Congress on the amount and the nature of the package," he said.

The Congressional package in effect supersedes a \$125m plan put forward by the Senate Foreign Relations Committee.

Pravda says country unprepared for winter

By Quentin Peel in Moscow

DIRE WARNINGS were issued yesterday about lack of readiness for the coming Soviet winter, with the authorities already making preparations for possible power cuts in many parts of the country.

The gloomy picture of fuel supply shortages, inadequate and broken heating equipment, and the danger of power cuts was published by Pravda, the day after the Supreme Soviet approved a package of emergency measures - including a selective ban on strikes in key industries - to prepare for winter.

Although the Soviet parliament refused to agree on the blanket strike ban proposed by President Mikhail Gorbachev, the deputies went a long way to imposing a tough emergency regime to stop both coal miners and railway workers from further aggravating what is already a critical situation.

The question is whether the action will not simply inflame a growing industrial militancy, instead of damping it down, with reports that coal miners in the Donbas coal field in the Ukraine are once more on the verge of strike action.

The emergency measures passed by the Supreme Soviet include instructions to the authorities throughout the country to vary shift working and factory operations "based on the available resources of electric power and power stations' capacity."

Pravda warned in a front-page editorial that "preparations for winter are being carried out extremely unsatisfactorily. The aftermath of Chernobyl, accidents... on the railways, the earthquake in Armenia and other places, and mass disruptions of law and order have taken their toll. All this has left a negative stamp on preparations for the cold season."

The Chernobyl nuclear disaster and the Armenian earthquake have resulted in reduced power supplies, the former by stopping the commissioning of new nuclear plants, and the latter by forcing the closure of the main power station in the Trans-Caucasus.

Pravda added that the shortfall in coal supplies so far this year is 13m tonnes, and coal stores in regions with the bitter winter weather - such as Murmansk, Komi, Magadan and the Buryatsk republic - are well below normal.

Another 20m tonnes of coal have failed to be moved from the mines by the railways.

Strike brings Boeing to a virtual halt

By Roderick Oram in New York

BOEING was yesterday trying to continue aircraft production using supervisory and non-striking workers after its 57,000 members of the machinists union began a strike over pay.

The company was unable to say how many employees had switched to production jobs or how much work was being done.

But the International Association of Machinists was highly

doubtful that much was happening inside the Boeing plants it was picketing. "We represent that place wall-to-wall," a senior official said.

With no talks or mediation efforts scheduled, neither side was predicting how long the strike might last. The previous one ran seven weeks in 1977.

The machinists voted overwhelmingly against a three-year pay offer which Boeing

called its best and last. It proposed pay increases of 4 per cent in the first year and 3 per cent in the second and third, rates several percentage points below inflation.

It also proposed lump sum bonuses of 8 per cent in the first year and 5 per cent in the second. The union is unhappy about the bonuses because they are not incorporated in base pay scales or reflected in

pensions and other benefits. Boeing gave only bonuses and no pay increases in the three-year contracts signed in 1983 and 1986 because it was keen to keep overall labour costs down as it struggled with a slump in its business.

Its fortunes have rebounded in the past couple of years and it now has orders for \$30bn of aircraft, encouraging the union to push for lucrative deal.

Australian pilots drop 29% pay claim

By Chris Sherwell in Sydney

AUSTRALIA'S airline pilots said yesterday that they were withdrawing the 29 per cent pay claim at the heart of a dispute that has seriously disrupted the nation's domestic air services.

Captain John Raby, vice president of the Australian Federation of Air Pilots, said the pilots would instead seek an unspecified rise based on a 25 per cent increase in productivity.

The unexpected withdrawal of the claim brought a frosty

response from the Government, airlines and trade union leadership, promptly dampening revived hopes of a breakthrough in the disruptive five-week strike. The pilots' federation said it had served a fresh claim on the airlines based on contracts the airlines are offering to newly recruited pilots.

Details of the contracts emerged this week through the Industrial Relations Commission, the country's principal conciliation and arbitration body. The Commission tried

unsuccessfully last week to arbitrate the dispute. The airlines have since asked it to assess the contracts they are offering individual pilots in light of the national wage guidelines, which the Commission enforces and which provide for 6 per cent productivity-based pay increases.

The individual contracts require a minimum 55 hours flight time per month with overtime payments beyond that, and are said to represent

a 25 per cent increase in productivity. The pilots' federation has embraced this "final position" of the airlines, but has coupled with it a demand for a "proper set of working conditions" not in the airlines' contracts. The federation has previously suggested that the individual contracts offered pay increases in line with even ahead of its 25 per cent pay claim and last night flatly rejected suggestions that its new position represented a climbdown.

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Financial Times signs agreement to print in Tokyo

Continued from Page 1

With local printing it is hoped this will gradually increase to between 3,000 and 4,000. The Wall Street Journal is estimated to have sales of about 6,500 in Japan and the International Herald Tribune about 4,500.

Printing in Tokyo will cost more than \$3.2m a year. Completed pages will be facsimiled simultaneously from London to the paper's four international printing sites: Frankfurt, West Germany; New Jersey, US; Roubaix near Lille, France; and Tokyo. The press start time in Tokyo will be 9.30pm London time (5.30am Tokyo

time). Mr Frank Barlow, FT chief executive, said that when printing began, the FT would be distributed in central Tokyo at about 5am local time on the day of publication, which would be six or seven hours before it appears in the UK and Western Europe.

The paper would, apart from a few minor changes, be the same as the international edition distributed from Frankfurt, Roubaix and New Jersey. Contracts were signed yesterday in Tokyo. They provide for the printing of the FT by Chiyoda Sogyo, a Tokyo print-

ing house, and for the continuation of distribution, under revised terms, by Overseas Courier Service.

Asked if the cover price of the paper, now ¥550 (\$3.94) would change when printing began, Mr Barlow said: "The price won't vary merely because we print in Japan, but we may vary the price because we are giving a better service."

Chiyoda will also print papers for distribution to customers in South Korea and Taiwan.

Mr David Palmer, a deputy chief executive of the Financial Times, said yesterday: "Tokyo

is a big, big challenge in terms of covering costs and we have to show we can do it before we go on to other print centres." Printing in Hong Kong is seen as a longer term possibility.

Japan is already the second largest source of advertising revenue for the Financial Times after the US. Previous experience has shown that making the paper more widely available on the day of issue has increased the circulation of the international edition; the edition now sells about 90,000 papers out of a total FT circulation of 280,000.

ling had slipped 1.5 pence to DM3.0125; it was largely unchanged against the dollar at \$1.6045.

On its sterling trade-weighted index the pound was 0.3 lower at 90.5.

The Bank has always maintained that intervention can only be used as a short-term measure.

It has said in the past that intervention cannot reverse a trend in a currency but only smooth its path.

It has been hampered in its efforts to support sterling by

being unable to sell the D-Mark against sterling.

This would conflict with an agreement Mr Lawson made in Washington last week to participate in efforts to drive the dollar lower.

The West German Bundesbank will raise official interest rates to the highest level for seven years after sending a firm signal yesterday to financial markets of its wish to tighten credit. The interest rate move will be decided above all on domestic counter-inflation grounds. Page 2

WORLD WEATHER

Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
Alaska	5	15	Partly	India	25	15	Partly
Algeria	27	15	Partly	Malta	25	15	Partly
Amsterdam	15	15	Partly	Mexico City	25	15	Partly
Atlanta	71	15	Partly	Moscow	15	15	Partly
Bahia	32	15	Partly	Mumbai	25	15	Partly
Bangkok	31	15	Partly	Nairobi	25	15	Partly
Bombay	31	15	Partly	Paris	15	15	Partly
Buenos Aires	15	15	Partly	Rangoon	25	15	Partly
Calcutta	31	15	Partly	San Francisco	15	15	Partly
Cairo	27	15	Partly	Sao Paulo	25	15	Partly
Cardiff	15	15	Partly	Seoul	15	15	Partly
Chennai	31	15	Partly	Shanghai	15	15	Partly
Cebu	31	15	Partly	Singapore	25	15	Partly
Colon	31	15	Partly	Sydney	15	15	Partly
Dacca	31	15	Partly	Taipei	15	15	Partly
Dhaka	31	15	Partly	Tokyo	15	15	Partly
Dublin	15	15	Partly	Ulaanbaatar	15	15	Partly
Edinburgh	15	15	Partly	Yokohama	15	15	Partly
Geneva	15	15	Partly				
Hankow	15	15	Partly				
Hong Kong	15	15	Partly				
Kobe	15	15	Partly				
London	15	15	Partly				
Los Angeles	15	15	Partly				
Lyons	15	15	Partly				
Manila	31	15	Partly				
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Memphis	15	15	Partly				
Miami	15	15	Partly				
Minneapolis	15	15	Partly				
Moscow	15	15	Partly				
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Paris	15	15	Partly				
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Yokohama	15	15	Partly				

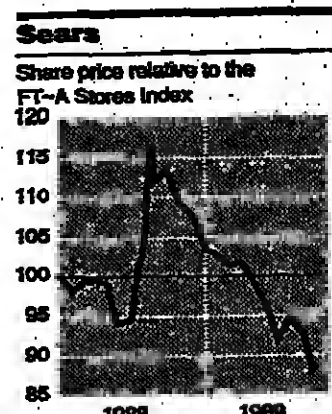
A pfennig for Lawson's thoughts

Yesterday's althier by sterling brought it to its lowest level against the Deutschmark for 19 months, as the markets debated how far - rather than whether - West Germany will raise interest rates today. The history of Bundesbank monetary policy makes a half point rise more likely, but the hints from the bank have been so broad - witness its money market operations yesterday - that the effect of such a rise could be dissipated. In purely domestic terms the rise will have little direct impact; where it will be in forcing other European countries to choose between increasing their rates and depreciating their currencies, either way cutting demand for German imports.

In the UK, certainly, a half point rise has already been discounted by the markets, so that the Chancellor could probably get away with leaving base rates unchanged. A full one point rise, on the other hand, might allow Mr Lawson to increase base rates and claim it was all in the cause of European unity. That would prove only a figleaf to cover his embarrassment at the Tory conference, but would be better than nothing. There might be sound domestic reasons for an increase, given the potential impact on demand of a £2.5bn cut in national insurance contributions which starts to take effect today. But if the gambling Chancellor decides to hold out at 14 per cent, the Bank of England will need a large proportion of its swollen foreign exchange reserves to hold the pound above DM3.

Standard Chartered

If Standard Chartered had had the time and money to wait around for the right European partner to turn up, it would probably not have chosen Westdeutsche Landesbank. It may be the biggest public sector bank in West Germany, with a balance sheet roughly twice as big as SC's, but its merchant banking skills are not particularly obvious. Nor does it have the sort of European branch network which will give SC a real advantage over its rivals. However, given the parlous state of SC's capital ratios, 95m of extra Tier 1 capital cannot be secured at a price, and the transfer of SC's unprofitable European operations to WestLB solves the problem of what to do about one of the weaker parts of its business.



Share price relative to the FT-A Stock Index

Although the deal is nowhere near as ambitious as the recent aborted merger of Amro and Generale de Banque, the history of this kind of banking alliance is not particularly encouraging. For the moment, the potential for disagreement about future business objectives must be outweighed by the positive benefits to SC's balance sheet. If it can sell its headquarters and various other properties at anywhere near decent price, its capital ratios should begin to look respectable. However, the longer-term problems of SC's relatively weak presence in the UK persist. This deal does not alter the view that SC's long-term future would be more secure if it were part of a much larger UK-based banking group.

Sears

Sears is one of the bellwether stocks of the UK retailing sector, so a 7 per cent drop in interim earnings does not sound too bad, especially when it is remembered that it has a sizeable exposure to house-building in the South East. However, strip out the £18m reduction in earnings, the interest charge and the performance does not look quite so encouraging, especially since the latest period only included two months of the real slowdown in UK consumer spending.

Part of the problem with Sears is that it is hard to diagnose its own retailing performance from the effects of the general economic slowdown. A more dynamic management team, for example, might have been able to moderate the 1 1/2 per cent decline in footfall volume by moving more aggressively to reposition the huge network of outlets. The combination of rising costs and fall-

ing volume means that the next six months are going to be tough, and only the optimists are betting on any real recovery next year. Fortunately, the balance sheet is stronger than most; but the current mixture of painfully high interest rates and unmitigated gloom on the High Street mean that the chances of Sears attracting a predator are more unlikely than ever.

Harrisons & Crosfield

Harrisons & Crosfield's decision to switch its Stock Exchange classification from overseas trader to industrial miscellaneous may come as a good thing. Few companies like being called a conglomerate, but the connotations of overseas trader are worse again; and at this stage in the industrial cycle, there are plenty of investors actively keen to diversify their risk. H & C's present clutch of businesses shows cyclical diversity and no mistake: plantations and building supplies on the downsloping side, and feeds and malt for the whisky trade on the upswing; and the chemicals business mixed but stable overall. The market's problem is that these opposing forces seem to add up to virtually no growth in earnings this year and precious little next.

But the other way of looking at conglomerates these days is by break-up value. H & C's chemicals division, the chromium business in particular, might fetch a price not far short of the entire group's market value of £870m. Just now, at any rate, none of that is in the price. Instead, the shares are languishing at 160p, having just slipped out of the FT-SE at the start of this week, at a price of 165p. But the stock is on the dull side, it is also remarkably defensive, and not only because of the new-found popularity of conglomerates; it also yields a safe 7 per cent.

Ferranti

One piece at least of the Ferranti puzzle seems to have dropped out. Tuesday's sale by STC's chairman of £1.7m worth of his company's shares clearly rules STC out of any high price-sensitive deal in the near future, whether involving Ferranti or ICL. British Aerospace looks more than ever the home-grown candidate for Ferranti's rescue.

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NEWS REVIEW

BUSINESS

Royal Navy tactical success

It's all systems go for the introduction of an updated tactical data handling system in the Royal Navy's Oberon class submarines. Acceptance of the LCH system software by the MoD has marked the completion of a development programme by the Naval Command and Control Division of Ferranti Computer Systems. The new system forms part of a major upgrade to the O-class sensor capability with improved electronic support and new sonar.

Mobil upgrades

Mobil has placed a further contract with the Fuel Dispensing Group of Ferranti Industrial Electronics to supply fuel pumps and kiosk control systems. The order is part of Mobil's programme to upgrade sites across the country. The equipment which will be installed and commissioned by Ferranti engineers includes the latest Series 8000 range of quad and twin dispensers, mono pumps and kiosk control units.

Briefly...

The Rhapsody digital key system and the Rhapsody 305 fax machine from Ferranti Business Communications have both won major awards from the Telecommunications Industry Association. Ferranti Metrology Systems Group has announced five new contracts for business in Korea for its Merlin II co-ordinate measuring machines.

TELECOMMUNICATIONS

Zonephone spot on

Zonephone, the world's first batteries and separate operational telephone system has received BAST green spot approval for its entire telephone system. The launch of the service to the general public will now also be used in the private office and home environments from the end of the year when the private lease station becomes available. The network is already well advanced with several Ferranti Creditphone is confident that its Zonephone will achieve pre-eminence in telephony because of the quality of its products, service and customer care, its competitive pricing and the insistence on comprehensive network enabling early subscribers to make good use of their with built-in rechargeable Zonephones.

RADAR

Major step for Vixen

A Ferranti Blue Vixen "B" model radar flew for the first time on 15th September 1989 and signalled the completion of another milestone in the programme to equip the Royal Navy's Sea Harrier FR2. This flight in a BAe 126 marks the beginning of the use of the radar for weapon system integration. Blue Vixen is being developed by the Radar Systems Division of Ferranti Defence Systems, Edinburgh. There will be ten "B" models delivered to British Aerospace. The next major step in the programme will be the beginning of flight trials in the Sea Harrier FR2.

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ACCOUNTANCY COLUMN

Deloitte UK deal pushes Coopers into top slot

By David Waller

LAST WEEK this column reflected on the demise of the talks between Arthur Andersen and Price Waterhouse and predicted that the era of the mega-mergers was all but over. All but. Yesterday came the extraordinary announcement that Deloitte, Haskins & Sells' UK practice was set to merge with Coopers & Lybrand.

Barely three months ago, Mr Brandon Gough, Cooper's pugnacious chairman, publicly denounced what he termed the King Kong philosophy behind the spate of mega-mergers. Yesterday, he was able to trumpet the Deloitte link which, if not exactly a King Kong sort of deal, is still one that propels Coopers to the number one slot in the UK.

This is possibly the most extraordinary development in a year of merger drama and excitement among the big firms.

Not only has Coopers performed a strategic volte-face of fundamental proportions, but it also shows that the empire that is to be Deloitte Ross Tohmatsu - as the Deloitte/Touche Ross combination is to be known - is in fragments even before it officially exists.

Up until yesterday if it had looked as though the bout of merger mania was going to be fairly harmless. The firms charted to one another seemingly interminably, earned a certain public opprobrium for their espousal of corporate gigantism and eventually either embraced one another (in the case of Ernst & Whinney and Arthur Young) or rejected each other (as in PW and Andersen).

For all the talking, business appeared to carry on very much as



Mr. Brandon Gough: his change of mind is not wholly remarkable

usual, with very limited defections from clients and staff. But it now seems inevitable that a huge battle is about to begin, with the other big firms squabbling both for Deloitte's audit clients in the UK - and for Deloitte's member firms in countries where the Touche Ross match has not been consummated.

That Mr Gough should have changed his mind is not wholly remarkable.

His embittered comments when the PW/Andersen talks were announced

suggested pique rather than a whole-hearted endorsement of independence - and indeed it was widely reported that Coopers itself was on the brink of a liaison with PW, only to be snubbed by the latter's dalliance with Andersen.

Given the firm's known penchant for being number one, it was clear that many partners were none too pleased at Cooper's sudden relegation to the bottom of the Big Eight pile.

By linking up with Deloitte in this way, Mr Gough preserves his reputation for being tough and unpredictable and redeems himself in the eyes of his merger-hungry partners.

As for accusations of inconsistency between his public stance at the beginning of the summer and now, he will no doubt argue that the Deloitte-link up is not a mega-merger - merely a strategic alliance in one geographical market, albeit an important one.

On their own, both Coopers and Deloitte are both strong UK firms, with aggregate fee income of £226m and £189m in 1987-88, putting them third and fifth respectively in the size rankings.

In terms of audit, both firms are broadly the same size - Coopers generating £100m in fees from this rather dowdy activity, against Deloitte's \$96m. That difference in overall size is due to Cooper's strength in consultancy - the firm is the largest of the accounting-based consultancies, with fee income of \$68m from this source, against the \$34.4m generated by Deloitte in the area.

If the new link-up were to preserve each and every client and all its staff,

it would have fee income of \$414m and staff of 10,500.

There would be enviable complementarities: two strong client lists in the audit business; Cooper's strong consultancy dovetailing neatly with Deloitte's tax expertise and its corporate finance activities - an area where Deloitte, of all the accountancy firms, has achieved a degree of market pre-eminence.

In practice, there is likely to be significant upheaval among the Deloitte client base, if not among its staff. True, the Bank of England is unlikely to put its audit out to tender, and there is no reason why a clutch of fine UK-based clients such as Marks & Spencer, GUS, Liberty, Abbey National and the Stock Exchange should defect to either Touche Ross or any of the other big firms. Indeed, some of those may turn to Coopers for consultancy advice.

However, it is certain that a significant part of Deloitte's UK audit business is work referred from its US practice - now part of Deloitte Ross Tohmatsu. Into this category fall clients such as Merrill Lynch, Kohlberg, Kravis Roberts and a number of the world's largest insurance companies. Also, Deloitte in the UK serves a number of UK-based multinationals - not least of which is BAT Industries, the firm's biggest client.

Clients in both those categories will have to choose between shifting the international element of the audit to Coopers, or the UK element to Touche Ross, the UK arm of Deloitte Ross Tohmatsu.

Both of the new firms will suffer a credibility gap. Clients will wonder

whether Deloitte Ross Tohmatsu is a genuinely cohesive international firm. True, firms in the US, Japan and France have come together, and those in Canada are likely to do so soon, but what about other key geographical areas, not least in continental Europe?

Moreover, clients will feel entitled to ask what is wrong with Touche Ross in the UK, given that Deloitte's UK partners were willing to go to such lengths to avoid a link-up.

After all, Deloitte, a firm that has tightened itself up after the humiliation of being rejected by PW in 1984, seems willing to be swallowed up by Coopers - a fate worse than death for many UK accountants no doubt - simply so as not to have to merge with Touche.

There will be turmoil and, under the circumstances, many clients will surely opt to put the audit out to tender. And, of course, there will be plenty of red-in-tooth-and-claw competition for the business.

Peat Marwick is there, resting on its laurels having avoided this year's merger shenanigans.

Ernst & Young will be confident, secure in the knowledge that it represents the only firm to have merged successfully this year. Price Waterhouse and Arthur Andersen will be eager to prove to clients - and to themselves - that their capacity for winning quality business in the UK is undiminished in the wake of their failure to agree a link-up.

Outsiders will look on, bemused, if not amused at the profession's antics. Let it never be said that the world of accountancy is dull...

ACCOUNTANCY APPOINTMENTS

Group Finance Director

Tetbury, Glos

Our client is a highly profitable industrial holding company with diverse business interests and turnover of £10m. The group intends to pursue a growth strategy primarily by acquisition, and has the track record to seek a market listing within the next two years.

The time is now right to appoint a finance director who can take full responsibility for the financial direction of the business, assess acquisitions, represent the group to financial institutions, and play a key role in the likely forthcoming flotation.

To be considered, you will be a qualified accountant aged 35-50, who has gained commercial experience at

£40,000 + bonus + s/o + car

a senior level within a sizeable operating unit and has negotiated with corporate financial institutions through MBO's, acquisitions, flotations, etc. Personal characteristics must include an analytical mind, the ability to work as part of a small management team and to effectively represent the group externally. A relocation package is available if appropriate.

Please send brief personal and career details quoting reference F/010/A to Carrie Andrews, Ernst & Young Search and Selection, Beckett House, 1 Lambeth Palace Road, London SE1 7EU.

Ernst & Young

Commercial/Financial
Director

West Yorkshire

c£30,000 + Car + Bonus

Our client is a dynamic, growth-orientated manufacturing and service subsidiary of a progressive and positively managed public engineering group. Operating as a supplier to the leisure industry, the company holds an enviable position in a highly competitive market. Its current expansion programme involves the further development of existing profitable businesses, allied with a programme of strategic acquisitions.

They now seek to appoint a Commercial/Financial Director who, working closely with the Chief Executive, will assume full responsibility for all aspects of the finance and associated functions. Key areas of responsibility will include the further development of management information

systems, with an emphasis on strategic business planning and the enhancement of financial controls. Candidates, aged 28-35, will be qualified accountants who can demonstrate outstanding career achievements, strong communication skills, a high degree of commercial awareness and the ability to make an effective contribution to the profitable development of the business.

A comprehensive benefits package, including a profit related bonus scheme and full relocation facilities, is available. Interested applicants should write, enclosing a full curriculum vitae, to James I. Russell, quoting ref: LS503, at Michael Page Finance, Leigh House, 28-32 St. Paul's Street, Leeds LS1 2PX. (Tel: (0532) 450212).



Michael Page Finance

International Recruitment Consultants

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FINANCIAL DIRECTOR
(Manufacturing)

Gloucester

c. £30k + Car

Our client is amongst the world leaders in their specialist area of precision engineering and are part of a decentralised UK International Group. They are successfully on course to profitably doubling sales to over £10m by 1992.

The Financial Director is responsible directly to the Managing Director and has a key commercial role in the continued profitable expansion of the business and in strategic planning and coordination. An initial task will be to oversee the extensive upgrading of the computer and IT systems.

Applicants should be at Chief Accountant or Financial Controller level, be qualified ACMA/CIMA or equivalent, be in their early thirties and have manufacturing industry experience, ideally in engineering batch production. Computer literacy is essential and involvement in implementing MRPII computerisation is desirable. Financial management competence and developed commercial flair are essential.

Remuneration package includes performance bonus, an executive car, an excellent group benefit package and assistance with relocation, if necessary.

Applicants should write, in confidence, giving full personal and career details, quoting ref. 700/FT to:

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Situated in the design and retail ambience of SW3, this private plc is not a conventional property group. Its real estate investments are long term, underpinning a commitment to destination shopping in specialist retail centres. Flexibility is retained in an ever-changing market place by promoting a versatile retail mix and content in their development.

The financial entrepreneur at the helm of this family business is an FCA, but he now requires a similarly qualified professional as his chief aide in the group's further international expansion. He is looking for an overall strategic input and a substantial contribution to the financing and financial management of the business.

You must offer a strong record in managing

an accounting function, and the development of internal controls, together with experience of negotiating and administering project finance in a developing company. Sector experience of the identification, development and management of property investment opportunities will be advantageous.

This stimulating yet secure position calls for strong communicative and interpersonal skills in dealings with City institutions; integrity and self assurance; genuine enthusiasm for a very hands-on, high-tempo, innovative environment.

Please write, in confidence, enclosing career and present remuneration details, daytime and home telephone numbers, to Mike Blankenhagen, quoting ref A6750.



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Development/Venture Capital

Financial
Executives

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27/40

Our Client, an independent company concentrating on investments in unquoted companies, has close links with, and successfully manages an unquoted investment fund for a leading institution. The size of the fund, which is now c.£5m, is shortly due to be increased by some £2.4m. They seek two Executives to join their existing team.

Senior Executive

In this case they seek a qualified Accountant (other disciplines considered), probably in his/her late thirties, who has both line management experience and also experience of acquisitions. The latter is likely to have been gained in the corporate development division of a PLC.

Initial salary is likely to be in excess of £40,000, and mid-term prospects will include a seat on the board.

Investment Executive

A second opportunity exists for a person at an earlier stage in their career. Again he/she will have an accountancy qualification and at least two years' post qualification experience in a field which is relevant to the kind of work envisaged. The salary will be in the region of £30,000.

Both positions carry a range of executive benefits together with a company car and profit share. There are likely to be options in our Client's company and opportunities for investment in situations in which our Client is taking an interest.

In the first instance, please contact Colin Barry, the company's adviser in this matter, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Financial Controller

c£35,000 plus
Generous Expatriate Package

This extremely successful commodity marketing company is part of a large multinational group with well established overseas interests covering a broad spectrum of activities. Its excellent reputation for employee relations and career advancement through overseas postings will ensure the progression of this appointee.

Following a brief induction period in London, the appointee will take up an established overseas post as the Financial Controller of a key multi-million dollar business. Reporting to the General Manager, there will be full responsibility for the financial aspects of the company along with staff management and deputising for the General Manager as required.

Overseas

Candidates must be qualified accountants aged over 35 with line financial management experience. Exposure to a sophisticated computerised environment with an emphasis on costing and budgetary control is essential. Experience of expatriate service is desirable. Personal attributes must include integrity and a firm, well balanced approach to management. Interpersonal and presentation skills must be of a high order.

Please reply in confidence, to Michael Fahey, adviser to our client, giving concise career, personal and salary details and quoting ref ER206 at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

Hoggett Bowers

Financial Director

Land Developments
North Cheshire,

c£35,000-£40,000, Car, Profit Share, Equity Potential

This is a newly created position in a privately owned and autonomously controlled plc. The company business is concerned with land development for substantial building projects. The business is growing rapidly and there are plans for a USM flotation within three years. The financial director will control all financial functions in the company introducing new systems where appropriate, and additionally will play an active part in the commercial activities, advising the managing director on business opportunities. A qualified accountant is required, with experience in development land matters either in public or private sector. A generous salary, benefits and relocation package is negotiable, along with equity participation for an ambitious person who relishes this type of career opportunity.

P. Foley, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER, M2 2JF, 061-832 3500, Fax: 061-834 8577. Ref: M22007/FT.

Finance Manager

Swindon,

£30,000 Package

With a turnover in excess of £2 billion this group are one of the recognised world leaders in the packaging industry. Reporting to the business director of their expanding general packing division they now have an outstanding opportunity for an experienced finance professional to make a significant impact in a challenging high profile role. The main responsibility will be to establish financial parameters for the business and to report and monitor performance against these objectives. In addition you will be fully involved in the preparation of business plans and strategies. Aged 28 or over you will have at least three years experience at the head of a financial function at a significant manufacturing site ideally in the FMCG sector. This position will involve considerable travel in the UK. In addition to the highly attractive salary the benefits also include a company car, BUPA and a generous relocation package where appropriate.

C.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax: 021-454 2338. Ref: B18108/FT.

These positions are open to male or female candidates. Please send c.v. or telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR
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Langbourn

Property Investment Services

Limited

Finance Manager

Langbourn is a new company, launched on 1st July 1989 to continue the property asset management business of Kleinwort Benson Investment Management Limited. The staff of Langbourn are the same small team of individuals as were running the highly successful KBIM property portfolios.

Business development and profitability have been impressive with assets under management almost doubling to c.£450 million in the last two years. The company is involved in diverse activities including the management of major pension fund portfolios, property unit trusts and other commercial property portfolios. Whilst enjoying autonomy as a corporate structure, Langbourn contributes to the integrated property services provided by the KB Group.

Langbourn's activities have now reached a level such that the appointment of a Finance Manager is imperative. Key aspects of this most important role include:

- * Responsibility for a wide range of finance and accounting functions.
- * Systems development to include implementation of valuation database.

- * Close liaison with clients, external managing agents, directors and surveyors.
- * Enhancement of management information and preparation of reports for presentation to the Board.

The individual we seek will be a qualified, systems literate accountant with an interest in the property sector. The appointee will be well-educated, highly professional and hard working. Excellent presentation and an ability to communicate with (currently) systems literate colleagues are essential.

The status of this appointment is reflected by the attractive salary package offered, which will include a substantial performance-related bonus and executive car.

If you would like to explore this exciting opportunity in more detail, are self-assured and capable of helping to drive this business forward, please call Diane Forrester ACA on 01-831 2000 or send a detailed curriculum vitae to her at Michael Page Finance, 39-41 Finsbury Street, London WC2B 5LH quoting ref. 101.

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FINANCIAL TIMES
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NATIONAL COUNCIL FOR EDUCATIONAL TECHNOLOGY DIRECTOR OF FINANCE AND ADMINISTRATION

Coventry c. £23,000 + benefits

The NCET is a government-aided organisation with a staff of 80 providing a wide range of services at the interface of high technology and education and training. We seek to fill a key post in our senior management team.

This involves advising the Chief Executive on all aspects of financial policy, budgeting and resource control. Of particular importance are the financial aspects of the Council's growing training and other commercial operations. In addition, you will have direct management responsibility for administrative teams handling budgets and accounts, personnel and general administration.

This is a creative and demanding post for a qualified accountant with a successful track record in management in an organisation with a strong entrepreneurial mission.

NCET is an equal opportunities employer. Commitment and ability to work hard are more important than age.

Write enclosing a full CV for receipt by 23 October, or obtain further information from: Dr N B W Thompson, Chief Executive, NCET, 3 Devonshire Street, London W1N 2BA (Tel: 01-636 4186, ext 222)

YOUNG QUALIFIED ACCOUNTANTS
BASED: SURREY
TO £30K + CAR + TRAVEL

HOW'S THE VIEW FROM YOUR OFFICE?

No matter how impressive your current office environment, can it really compare with sitting pretty, 30,000 feet above Europe, the Far East or Africa?

This multi-disciplined British manufacturing and marketing group has a global presence and an annual turn-over of £2½ billion. Where else could you find such scope for your career?

They're looking for qualified accountants to join a small, high-achieving team based at their Corporate Headquarters but spending 50-70% of the time travelling on an international scale.

With responsibilities as diverse as profitability analysis, acquisition studies and management control and review, you'll gain considerable commercial exposure within the group as a whole. The salary is negotiable to £30,000, depending on age and experience. For those who display initiative and vitality, prospects both at home and abroad are truly outstanding.

Those interested in this unique opportunity should write to or telephone, in confidence, the Group's advising consultant: Michael Purcell, Scott-Johnson Associates, New House, 67-68 Hazton Garden, London EC1N 8JY. Tel: 01-831 8847 (Fax: 831 4875).



INTERNAL AUDIT MANAGER

City

c£32,000 + car

Due to continued growth, an exciting opportunity has arisen within a fast developing insurance group which has an international presence in the general insurance and reinsurance markets.

Reporting to the General Manager, you will be responsible for creating and establishing the internal audit function and for building a small team. Specific responsibilities will include initiating and ensuring consistency of audit procedures across group companies and will also involve other time sensitive investigations on an ad hoc basis. The role will involve an element of travel, both overseas and within the UK.

To be considered for this position, ideally you will be a qualified accountant, aged

28 to 35, with a commitment to internal audit. It is essential that you have experience within the general insurance sector, preferably with exposure to general and reinsurance accounting. You will be self-motivated with an analytical mind and will possess good communication skills. This is an excellent opportunity to become directly involved with the company's expansion plans.

For further information please write, fax or telephone Catherine Marsden quoting reference 130273.

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Financial Controller

LONDON, TO £35,000 + BONUS

For the UK subsidiary of an American owned architectural and design practice which, after little more than two years, already employs 50 people. The Company anticipates further expansion in the UK, and that marketing to the continent of Europe from its London base will produce rapid growth in fee income.

You will have wide ranging responsibility for the company's accounting and financial

management, with a real opportunity to assist in cost control, contract negotiation and profit generation. You will report to the head of the UK practice and to the Chief Financial Officer in the USA, with prospects of a directorship in the medium term.

We would like to meet qualified accountants or chartered secretaries in their late twenties or thirties, whose commercial experience has been gained with a forward looking

organisation. Alternatively you could be seeking your first move out of an accounting practice.

Resumes with a daytime telephone number to Edward Simpson, Ref: ES689, Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DQ.

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Director of Finance

MERGERS & ACQUISITIONS SURREY, TO £50,000 PACKAGE + CAR AND PARTICIPATION

This new position is at the centre of a highly successful and fast expanding public Group providing diversified products and services. As a result of recent acquisitions, turnover is expected to double next year to reach \$60m with further substantial expansion planned for the following years. The Group's strategy of growth by acquisitions is a key development step, thus promising an invigorating and challenging time for the person appointed.

Reporting to the Group Finance Director, a major task will be line responsibility for the crucial phase of successfully shaping and integrating acquired companies into the Group.

Prior to this step, you will be involved in the identification, appraisal and purchase of suitable companies. Other duties will include deputising for the Group Finance Director, strategic planning & analysis and business performance reviews & reporting. The position has a high profile and as such you will quickly need to establish personal credibility with the senior management team for which the prospects for your own personal career development and wealth via equity participation are excellent.

You will be a qualified accountant, probably aged around 30, with company integration and investigation skills in addition to

operating unit financial management experience. Although technical and analytical competence is important your commercial flair, drive and ambition to succeed are much more so.

Résumés please, including a day time telephone number, to Chris Howarth quoting Ref: CH560, Coopers & Lybrand Executive Resourcing Limited, Shelley House, 3 Noble Street, London EC2V 7DQ.

Executive Resourcing **Coopers & Lybrand**

Develop your Accounting Career in Merchant Banking

City

£25k-£30k plus car

Our client is a prestigious UK Merchant Bank and a member of a broadly-based major European financial services group. Due to continued expansion, they are now seeking two highly-motivated graduate Chartered Accountants to strengthen their finance function.

Financial and Management Accountant

Ref: 1075/JRG/89

A high-profile role reporting directly to the Chief Accountant. With a proven record in a major practice, you will need at least three years' experience to auditing financial institutions, combined with experience of advanced computer systems. Primary responsibilities include:

- Preparing financial accounts for the bank and UK subsidiaries, and consolidated financial accounts for the Merchant Banking Division.
- Evaluating monthly management information for UK trading operations.
- Overseeing the preparation of reports to regulatory authorities.
- Developing and implementing sophisticated management information systems.

Project Accountant

Ref: 1076/JRG/89

You will be a self-starter with at least two years PQE, ideally in a top 8 firm, or possibly in a relevant commercial sector. This must include substantial non-auditing experience, in addition to a thorough knowledge of EDP and computerised accounting systems. Duties will include:

- Generally assisting the Finance Director on all departmental projects.
- Undertaking special finance-related projects, including work on acquisitions.
- Advising on and implementing new computerised systems, and acting as an interface between systems and users.

For both positions, our client offers an excellent salary plus substantial benefits including a quality company car, subsidised mortgage, non-contributory pension and life assurance scheme and family PPP.

In the first instance, please contact Bob Gunning, Senior Consultant, at Austin Knight Selection on 01-588 6452 (01-256 6925 evenings/weekends). Or write to him, enclosing detailed CV, at 17 St. Helen's Place, London EC3A 6AS, quoting appropriate reference.

Austin Knight

GROUP FINANCIAL CONTROLLER

A key role in a diverse, rapidly expanding group
North West £40-45,000 plus car and excellent benefits package

This newly created role offers an exceptional career opportunity within the headquarters of a substantial and diversified group (T/O c£50M) whose growth and profits record to date are impressive.

The business is currently driven by a dynamic young Board who have ambitious plans for the 1990's including an aggressive acquisitions policy.

This high profile position will provide a support function to the Group Planning & Finance Director and will involve you in every aspect of group activities. Your initial key task will be to review and project manage the implementation of sophisticated management information systems and controls.

You will work closely with senior divisional finance directors on improving systems, raising reporting standards and focusing attention on key performance criteria. Your involvement with group planning and control will be total.

To be considered for this position you will be a qualified accountant of graduate intellect in the age

range 35-45. Your track record to date will demonstrate experience of developing effective systems and financial controls, working to tight reporting deadlines and operating at senior management level ideally within an environment experiencing rapid growth and development.

In addition to a high degree of technical competence you must possess excellent communications skills, have the personal presence to establish credibility at all levels and have the drive and commitment necessary to make an effective contribution within a fast moving and highly pressurised environment. Career prospects within the group are considered to be excellent.

The salary/benefits package reflects the importance of this appointment and will be negotiable in the range indicated above. A full relocation package is available where appropriate.

Interested applicants should forward a full Curriculum Vitae including details of present salary and daytime telephone number to Mary Byrne at the address below.

STARK BROOKS ASSOCIATES

Accountancy Recruitment Consultants

Suite 4, 2nd Floor, St. James's Buildings, Oxford Street, Manchester M1 6FQ. Tel: 061-236 1212/061-228 0183.

FINANCE DIRECTOR

C. £35,000 + CAR + BENEFITS

A Leader in Leisure Product Development and Distribution

We are a London based subsidiary of a multi-national £1 billion turnover UK corporation specialising in the development and marketing of an exciting range of leisure products to the UK, Europe and the USA.

In line with the rapid expansion we are enjoying, i.e. a turnover of £0 to £7 million in three years, we require to appoint a Finance Director who will be responsible for the whole of the company's accounting facilities including MIS computer systems, reporting directly to the Board.

We are ideally seeking a person able to portray a background and experience to line with the following criteria:-

- A qualified accountant i.e. ACCA, ACMA or ACA with a number of years experience working at a senior level within FMCG/Commercial environments.
- An understanding of the need for producing Management, Financial and Statutory Information in line with predetermined timescales.
- The ability to manage personnel engaged in supporting the company's financial accounting via computer based systems.
- The interpersonal skills necessary to work with Board members as well as other levels of management and staff.

Ring our Advising Consultant, MRS THORNE now on 0444 415678, or at any time (including evenings/weekends), or send a copy of your CV to the address below. Arrangements will be made for you to attend an immediate interview at any convenient location.

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Shandwick

FINANCIAL CONTROLLER Package up to £32,000

Shandwick plc is the world's largest independent public relations group.

Due to outstanding growth over the past few years a unique opportunity has arisen for a qualified accountant to join one of the principal UK consultancies within the Shandwick Group.

Reporting directly to the Managing Director, the Financial Controller will have responsibility for the financial management of the consultancy assisting in the formulation of business plans and strategies.

The constant development of management information and close liaison with directors and other senior management will also be of prime importance.

Ideally the successful applicant will be in the age range of 27 - 32 years and will have both commercial experience and a proven track record of effective man management.

WRITTEN APPLICATIONS SHOULD BE MADE TO
RICHARD MUNRO, FINANCE DIRECTOR, SHANDWICK UK GROUP
95 PARK LANE, LONDON W1Y 3TA.

Head of International Business & Operations Review

NW London

c £40,000 + car

Our client is a leading U.S. multinational involved in the manufacture and marketing of computer and communications systems. Group turnover is in excess of \$330 million of which nearly three quarters is generated from their nine expanding European subsidiaries.

This is a greenfield opportunity to set up and manage a new business and operational review area, reporting to the U.S. The work will be project based with a high degree of autonomy, including the review of company-wide systems for reporting and controls, and other investigations to enhance operational performance. European travel will be essential. In return this position is recognised as ideal preparation for future senior advancement in the group.

Candidates will be qualified accountants, probably ACA, in their late 20's to 30's. You will have a strong knowledge of European reporting and practices, ideally gained in a multinational environment in a line, projects, group or audit role. As well as first class technical skills, you will be a self-starter with strong commercial acumen. You will also need the confidence and interpersonal skills to effectively contribute new ideas to the business.

Please reply in confidence, quoting Ref ER205 to Judith Richardson, adviser to our client, giving concise career, salary and personal details at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

COMMERCIAL FINANCIAL CONTROLLER

The complete business role for the young talented Accountant

Manchester £27,000 + Car + Excellent Benefits Package

Operating at the forefront of a dynamic, high technology market, our client through acquisition and organic growth now commands a considerable worldwide market share and is the U.K. market leader in this niche field.

Internal promotion has created the need to appoint a Financial Controller to manage this £30 million turnover Northern Division. The role will be twofold requiring tight financial control of the operation along with total responsibility for bottom line performance. It will be demanding, wide-ranging and challenging. Strong emphasis must be placed upon the commercial aspects of this position as you will play a vital role in helping to achieve the profitability of the company. Exposure to the 'sharp-end' of business through close liaison and negotiation with both sales management and customers will, without question, prove invaluable experience for the successful candidate.

You will be a qualified Accountant and are likely to be aged 25-32. Outstanding personal characteristics are pre-requisite to be considered for this testing and highly

responsible position. You must possess excellent communication skills and have the ability to forge working relationships with a sales team. You will be a good team player but have the confidence of character to stand alone. Having a naturally inquisitive mind you will relish the challenge of problem solving and putting forward solutions to both the sales team and customers. First-class negotiation skills, self motivation and the hunger to be a part of this progressive and exciting environment are further crucial attributes.

Future prospects make this an exceptional option for the ambitious Accountant. The salary/benefits package reflect the importance attached to this appointment and will not prove a limiting factor in the final selection process.

Interested candidates should forward a full curriculum vitae including present salary and daytime telephone number to: Karen Haygarth at the address below or alternatively telephone on 061-236-1212.

STARK BROOKS ASSOCIATES

Accountancy Recruitment Consultants

Suite 4, 2nd Floor, St. James's Buildings, Oxford Street, Manchester M1 6FQ. Tel: 061-236 1212/061-228 0183.

CORPORATE ACQUISITIONS ACCOUNTANT

An exciting challenge and high profile role in a substantial and rapidly expanding group

North West £25-£28,000 plus car and benefits package

Through a vigorous acquisitions programme and impressive organic growth our client has in recent years established itself as a well known and highly successful group with a strong North West base. Part of their current corporate strategy revolves around acquisitions outside the U.K. with particular emphasis on the EEC. This has created the need for a high calibre individual to be appointed to assist and support the Corporate Development and Acquisitions Director.

Your role will be broad based and will include:

- involvement with acquisitions from sourcing through to funding to completion
- investigation of and reporting on targeted businesses
- development of effective working relationships with legal/financial advisers, merchant banks and institutions

To meet the needs of this high profile and demanding position you will be a Chartered Accountant of graduate intellect and aged under 30. Your track record to date should demonstrate experience of corporate finance/acquisitions gained within either a large professional firm or financial institution.

You must be astute, have excellent interpersonal skills and cope well under pressure as the pace will be unrelenting. Frequent travel both within the U.K. and Europe is envisaged, therefore mobility is essential. Future prospects are excellent.

The salary/benefits package is designed to attract applicants of the highest calibre and will not prove a limiting factor in the final selection process.

Interested applicants should forward a full curriculum vitae including details of present salary and daytime telephone number to Mary Byrne at the address below.

STARK BROOKS ASSOCIATES

Accountancy Recruitment Consultants

Suite 4, 2nd Floor, St. James's Buildings, Oxford Street, Manchester M1 6FQ. Tel: 061-236 1212/061-228 0183.

Relevance Lost? Solutions Found ✓

COST MANAGEMENT CONSULTANTS CENTRAL LONDON

The late 1980's are developing into a watershed period for cost management. The progressive use of advanced technology and new manufacturing techniques like JIT is making traditional costing systems irrelevant to many organisations.

Recognising these issues is a good beginning, but the pressing need now is for solutions.

As one of the UK's leading firms of Management Consultants and Accountants, Coopers & Lybrand has developed a new approach, which incorporates the latest activity-based costing principles tailored to meet the individual needs of each client. It provides accurate cost analysis of products and services - giving our clients competitive advantage.

We are applying this approach internationally to a wide range of clients, including those in batch manufacturing, process industries, telecommunications, health care and financial services.

We are looking for additional consultants to work in our international centre for this service under our Director of Cost Management, Jim Brimmon - one of the originators of activity-based costing.

A graduate accountant with experience gained in an advanced manufacturing environment, you may already be in consultancy. You will recognise many of the shortcomings of traditional costing. Able to communicate effectively with clients at all levels, you should have the acumen to develop practical solutions to real business problems.

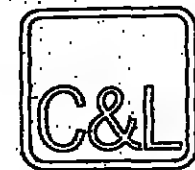
TO £50K+ EXECUTIVE BENEFITS

The attractions of Consultancy at Coopers & Lybrand are many. In terms of professional challenge, variety and scope of career development, we offer an environment few can match.

The salary package is everything you would expect from a firm of our international standing.

Now you have a clear chance to take cost management into the 1990's with Coopers & Lybrand.

Write with full career details to Paul Eccles, Coopers & Lybrand Associates Limited, Plumtree Court, London EC4A 4HT. Please quote reference 10/16 FT.



Coopers
& Lybrand

PRODUCT DEVELOPMENT EXECUTIVE

FINANCIAL SERVICES

City

Our client is a leading London-based international asset management group, with offices in a number of overseas locations.

An excellent opportunity has arisen for a dynamic and commercially orientated individual to join an expanding department of professionals, who are responsible for new product development, with a strong international flavour.

As a co-ordinator in a multi-disciplinary team, your role will encompass the creation, implementation and project control of new investment products, particularly offshore investment funds.

The ideal candidate is likely to be a graduate, aged between 25 and 29, with an accounting qualification and/or a banking background.

to £30,000 + Car + Benefits

Strong technical and organisational skills will be required, together with the initiative and self-confidence to deal with senior management and external advisors.

In addition to an excellent salary and benefits package, which includes a company car, subsidised mortgage, pension and health scheme, the position offers genuine opportunities for advancement.

Interested applicants should telephone Susannah Truswell on 01-437 0464 or write to her, submitting a brief Curriculum Vitae, at the address below.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7BP
Telephone: 01-437 0464

Chief Accountant

(Director of Finance & Administration Designate)

Central London £35,000 + benefits

The Partners of our Client firm, based in London with a number of overseas offices, have identified the need for review and change in the fundamental areas of the finance function within their practice.

A Chief Accountant with the financial vision to perceive the changes necessary is sought. He/she should then be able to implement and control these reviews, putting in place a system of effective financial management. These accounting functions would extend from the London to the overseas offices and some travel abroad will therefore be involved. The right candidate should anticipate a promotion to the position of Director of Finance & Administration.

Candidates should be qualified Chartered Accountants, aged between 30-45 years and should have all the enthusiasm and commitment to participate and assist in the growth of this expanding international practice.

Interested candidates who meet these criteria should send a detailed curriculum vitae, including current salary to Clare Tattersall, quoting reference LMS11, at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION
A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

FUND CONTROLLER/PORTFOLIO ADMINISTRATOR

£13,000 + BUPA + BONUS
US INVESTMENT ADVISORS

Energetic, numerate individual required for portfolio valuation, portfolio performance analysis, trade settlements and client/investment manager liaison. Experience in US banking/securities a plus. Smart Mayfair office. Approximate hours 11am to 7pm. Non smoker please.

Please send CV in confidence with telephone number for quick reply to:

AMERINDO INVESTMENT ADVISORS
17a Carzon Street
London W1Y 7FE

MILAN STOCKBROKERS is looking for a person who is a RESPONSIBLE DEALER FOR SHARES AND BONDS

with foreign customers. The work is for a young person no more than 30 years old, with verifiable professional competence and a good knowledge of Italian.

An experience as trader of at least 3 years with institutes operators will be liked. The job is in Milan. Remuneration and range will be at the highest level of the market and could be further improved in relation to company targets.

Please write by express to
FIN BROKERS S.p.A. - VIA DELL'ORSO, 5 20121
MILANO FAX 72023322 TELEX 340015 I

CORPORATE FINANCE EXECUTIVE UP TO £25,000 P.A. + CAR ETC

You will be a recently qualified Accountant (ACA, ACMA, ACCA etc) with ambitions to work in an international environment. You are "computer friendly" and already familiar with Lotus 123.

Our Firm is pro-active. We specialise in arranging:

- Mergers and Acquisitions
- Corporate Restructuring and Refinancing
- Banking and Finance
- Management Buy-Outs and Buy-Ins
- Public Offerings and Rights Issues

If you seek to work in a division where you will be fully extended and all your professional training harnessed both in the broad sweep of its scope but also in its minutiae, please send the fullest possible Curriculum Vitae to:

Head of Corporate Finance
Grassick Walker Solicitors
Grassick Walker House
Charterhouse Square, London EC1M 6AX

P.A. to PARTNER £25,000 Neg.

Surrey based general practice offers excellent partnership prospects to qualified Chartered with similar interests and potential for developing P.A. role.

Call Jacqui Hardcastle on:-

01-255 1555
MERIDIAN
ACCOUNTANCY
(Rec Con)

FINANCIAL CONTROLLER

CITY OF LONDON

TO: £26,000 + CAR + BENEFITS

Our client is a highly successful group, involved in the design, manufacture and marketing of high quality women's fashion wear in the United Kingdom, the United States and Europe. The company has created its own distinctive look and has enjoyed substantial expansion during the last few years.

The Finance Director now wishes to appoint a new Financial Controller, who will be responsible for the smooth running of the head office accounting function.

The successful candidate will be a young, qualified accountant, aged in their mid 20's to early 30's who has gained good commercial experience since qualification in a fast moving, sales orientated environment.

This position also offers excellent opportunities for future career development within the group.

Please send a full C.V. with handwritten covering letter to: N. Collier, quoting reference RN4.

Robert Neil Associates

Executive Search & Selection

Albany House, 324 Regent Street
London W1R 5AA



ACCOUNTANTS LYTHAM ST. ANNES

For further information contact:
Accountancy Personnel,
15 Ribblesdale Place,
Preston,
Lancs, PR1 3NA.
Tel: 0772 555557

Guardian Royal Exchange is one of the UK's leading Financial Services Companies with a large Head Office complex at Lytham St. Annes.

We have challenging opportunities for qualified Accountants in our expanding Accounting Systems function with responsibilities for the development of computerised systems, clerical procedures and associated stationary design.

Successful candidates, probably aged 25 to 35, must be self-motivated and possess initiative plus the ability to communicate effectively at all levels. Prior experience of computerised systems is essential.

These positions offer opportunities for progression which may include transfer to other accounting units within the UK, framework of the Group.



NEWAGE INTERNATIONAL STAMFORD Lincs.

For further information contact:
Accountancy Personnel,
15 Ribblesdale Place,
Preston,
Lancs, PR1 3NA.
Tel: 0772 555557

FINANCIAL CONTROLLER

CIRCA £23,000 + CAR + EXCELLENT BENEFITS

Newage International Limited is the world's leading supplier of a.c. generators in the output range 5-3000 KVA.

Reporting to the Finance Director, your responsibilities will be the financial management of all overseas subsidiary companies, group consolidation and statutory requirements. Candidates will have experience of operating in a manufacturing company, and be used to working under pressure. An excellent benefits package will include a 2 line company car, private medical insurance and pension plan.

Accountancy Personnel Placing Accountants First

EUROPEAN CONTROLLER

£30,000-
£35,000
+ Car
+ City



ROBERT
HALF
LONDON

Our Client is the money and securities broking arm of a substantial quoted Group, operating in all principal international markets. Significant growth of the European division has led to the decision to upgrade the finance function.

Joining a small and highly professional team, you will be responsible for all aspects of financial planning and control particularly assessing performance and studying new products and potential acquisitions. You will be responsible for developing accounting at operational unit level and will work closely with directors and other senior executives at H.Q. Promotion prospects are excellent.

Candidates (aged late 20's to early 30's) will be qualified Accountants (probably ACA) with experience including corporate finance or investigations work. Languages are almost a prerequisite (German, French or Spanish), as is a readiness to travel.

Please apply directly to Greg Ripley at Robert Half, Freeport, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone: 01-836 3545, or evenings on 01-485 1358. Alternatively, fax your details on 01-836 4942.

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To secure the best appointments at senior level needs more than good advice, accurate career objectives and succinct presentation.

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Landseer House, 19 Charing Cross Road,
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The service offered by InterExec is free and
can be used independently of the Consulting Service.

Senior Financial Managers

Financial Controller

W. London Design/Marketing
£28,000 + Car

This is an excellent opportunity to join the management team of a highly successful organisation that has become well established within its design/marketing sector. With its high quality products sourced from the continent coupled with information-technology investment, the company has achieved rapid growth (current turnover £15m) taking it to the forefront of its specialist sector.

Continual expansion plans of the business now require the new appointment of a Financial Controller who will report direct to the Finance Director and strengthen the management team. The role will implement management controls and take financial responsibility for increased profitability and the establishment of a sound base for the future planned growth.

As a consequence candidates should be qualified chartered accountants, aged late 20's, who can bring a commercial attitude to the business with sound communication skills. Drive and enthusiasm are vital to join this progressive and lively company. Please telephone or write enclosing full curriculum vitae quoting ref 343 to: Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

Financial Controller

Deputy Finance Director
South East,
To £48,000, Car,
Executive Benefits

This highly profitable multi-million pound turnover group in the media and communications industry is now poised for significant expansion. Reporting to the Group Finance Director, you will assume total responsibility for all day-to-day financial activities of the main operating company and play a key role in the strategic development of the Group. This is a creative position which will involve close liaison with information systems personnel, with the emphasis on the continual enhancement of sophisticated control and monitoring systems.

You will be a qualified Accountant aged 38-45 displaying an impressive commercial background, possibly with previous experience as a Management Consultant. Essential personal qualities will include excellent communication and interpersonal skills and the ability to lead and motivate a large financial team.

This highly visible role presents the opportunity to make a vital contribution to the success of a significant PLC Group, which could ultimately lead to a directorship in the long term.

Males or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, E.E. Boylan, Hoggett Bowers plc, 1/2, Hanover Street, LONDON, W1R 9WB, 01-734 8852, Fax: 01-734 3738, quoting Ref: H33001/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD, WINDSOR
A Member of Blue Arrow plc

DIVISIONAL MANAGEMENT ACCOUNTANT

Thames Valley £30,000 + Car

A newly created and influential role with a major company that operates nationally in the manufacture, marketing and distribution of consumer goods.

The appointment gives responsibility for the provision of an effective and high profile management accounting support for Directors and operating units. Particular emphasis is to be placed on planning, forecasting, capital appraisal evaluation, performance review and the development of management accounting systems.

Applications are invited from qualified management accountants aged 28-38 who can demonstrate proven industrial accounting experience, strong technical ability and better than average communication skills. The successful candidate should have the ambition to progress in a dynamic environment which is enjoying profitable organic and acquisitive growth.

For further information on this exceptional career opportunity please contact Malcolm J. Hudson.

HUDSON SHRIBMAN

VERNON HSE SICILIAN AVE LONDON WC1A 2QH TEL: 01-831 2323

FINANCIAL RECRUITMENT

NEWLY QUALIFIED?

NORFOLK £20K + CAR

Did you qualify in Accounting or graduate in Business Studies simply as the first step towards a wider career in management?

An integrated manufacturing subsidiary of a worldwide famous group, our clients offer a place in their management team to an ambitious young person with some experience of the manufacturing industry.

Fulfilling a broad, creative brief involving financial, systems, purchasing/materials, commercial and secretarial responsibilities you will work closely with the team to manage this highly successful small

profit centre.

Whilst providing an excellent long term opportunity to develop your considerable business management potential to the highest level, our clients will look for marked inter-personal skills in the chosen candidate.

A comprehensive benefits package includes relocation expenses. The company would prefer a non-smoker.

Write, enclosing a CV to Mrs E Kitchen, Executive Recruitment Advisory Services, 2 Market Hill, Diss, Norfolk, IP22 3JZ, quoting reference no: 12/109.

MANAGER - BUSINESS REVIEW

Ambitious Young Chartered Accountant

Major International Securities Company

to £32,500 + Car + Bonus & Substantial Mortgage Benefit

Our client is the UK Subsidiary of one of the largest International Securities Companies in the world. They have expanded rapidly in London and now have a staff of over 400 people.

The growth has led to a requirement for an additional person reporting directly to the Chief Financial Officer, whose main responsibility will be to review the controls of the major revenue earnings sectors of the business which include, Securities, Gilts, Futures, Fund Management, Corporate Finance, and Merger and Acquisitions. A high level of Business Awareness and excellent communication skills are pre-requisites. The individual appointed will be a Chartered Accountant

between the ages of 25 and 29 with post qualification experience of the financial services sector in practice or in commerce. The opportunities for an ambitious self starter are outstanding.

For further information in strict confidence, please contact Raj Munde A.C.A. on 01-240 1040 or forward a detailed résumé to our London office quoting reference no. 9/662, Morgan & Banks, Search and Selection plc 114 St. Martin's Lane, London WC2N 4AZ. Fax: 01-240 1052

Morgan & Banks

LONDON WASHINGTON SYDNEY AUCKLAND

An Exceptional Opportunity to Influence Positive Development

CONTROLLER - FINANCIAL PLANNING

SE Home Counties

up to £40,000 + car etc

A leading player within the consumer leisure sector, our client has developed, both organically and by acquisition, many well-known brand names during the 1980's. It has recently announced its new strategy, which will further develop the quality of product and service provided to its customers, thereby forming the basis of its market for the 1990's.

An essential aspect of this development will be the contribution of the Controller - Financial Planning who, reporting to the Commercial Director and leading a professional staff of 10, will be required:

- To add to the business through a pro-active input to product/business development
- To appraise and influence different products and services according to their varying needs

- To impact upon senior operational and marketing management and further develop the finance function as a driving force within the business.

As the successful candidate, you will be a Qualified Accountant and will need to demonstrate previous exposure to a commercial, preferably multibrand, environment, where you have been fully involved in the resolution of key business issues. It is essential that you are able to evidence a history of 'adding' to a business in addition to effectively performing a role. The opportunities to progress both within the Division and the wider Group are excellent.

If you feel that you wish to discuss the potential of this situation further, please write to Karen Wilson, Director at FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and a note of current salary.

FMS

Search and Selection Specialists
for
Financial Management

Major International Bank Chief Accountant

to £35,000 + Banking Benefits

Our client is one of the world's top 50 banks with a growing global network. Expansion of its London branch has created the need for an experienced accountant to facilitate greater control.

The responsibilities relating to this new role will include: financial and management accounting, regulatory and tax reporting, identification and implementation of effective control systems, liaison with external authorities, auditors and senior bank personnel and staff management.

You will probably be a graduate accountant, in your mid 30's, with general banking experience (exposure to branch accounting would be an advantage). Candidates should be bright, enthusiastic, reliable, flexible and looking to take on an interesting challenge.

Candidates interested in this exciting opportunity should contact Suzie Mummé on 01-248 3653 (01-673 2549 evenings/weekends) or write, sending a detailed CV to the address below or use our confidential fax line on 01-248 2814. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ

BBM

Tel: 01-248 3653

ASSOCIATES

CONSULTANTS IN RECRUITMENT

FINANCIAL CONTROLLER

YORK

Portakabin Limited and its five subsidiaries are the leading providers in the EEC of all-steel module based building systems in both relocatable and permanent form. Supported by strong financial, technical and marketing resources and manufacturing facilities, the Company has an outstanding reputation for product quality and service.

A Financial Controller is required to head up and manage the financial and accounting function within the Portakabin Group. Reporting directly to the Chief Executive as a member of the top management team, the appointee will play a key role in the day to day running of the Group companies and in policy setting and business development.

A prime responsibility will be to advise on the most efficient arrangements and uses of the Group financial resources and to ensure their effective management having regard to taxation, company law and other matters both in the UK and other European countries in which the Group operates. This will involve the operation of sound financial evaluation, control and reporting systems focussing on profit achievement and the maintenance of a strong financial structure coupled with the application of financial expertise in exploiting sales and marketing opportunities and anticipating future financial requirements.

Candidates will be qualified Accountants with a proven track record, strong technical and inter-personal skills and a high level of commitment. The position provides an opportunity to join a vigorous and financially strong Group of Companies and offers excellent future career prospects.

An attractive remuneration package appropriate to the scope and responsibilities of the position includes a company car or car allowance, entitlement to membership of a non-contributory pension and life assurance scheme and relocation expenses where appropriate.

Applications in strictest confidence to:

Roger Wood,
Personnel Controller,
Portakabin Limited,
Huntington,
York YO3 9PT.
Telephone (0904) 611655

Portakabin

REGIONAL ACCOUNTING MANAGER NAIROBI, KENYA

c.£30,000 net

Mowlem have carried out construction projects in East Africa for over 40 years and now seek a qualified Accountant who has broad based business experience, preferably in construction.

This is a senior appointment which carries a substantial remuneration package for a candidate who wishes to build a career in a prestigious group whilst residing in an extremely attractive location.

Applicants with a minimum of 5 years' post qualifying experience are invited to apply by sending their CVs to:- The Financial Director, Mowlem International Limited, Foundation House, Eastern Road, Bracknell, Berkshire RG12 2UZ.

Mowlem International

mim

FINANCIAL DIRECTOR DESIGNATE

A fast-growing North Sussex computer company are urgently seeking a Financial Director Designate to strengthen the existing management team.

It is envisaged the successful candidate will be 30-35, have excellent commercial experience and the ability to assist in driving a dynamic company. The provision of management information must be a forte, and computer literacy would be an advantage, though the successful applicant will not necessarily be qualified. A more than competitive package and excellent prospects (including a possible share option) will be offered to the right person.

C.V.s please to Box A1376, Financial Times, One Southwark Bridge, London SE1 9HL

ERAS

Head of Management Accounting

City to £30,000 + Car + Bank Benefits

Our client is a leading force in global investment banking, with activities in all markets and major financial centres.

Based in the City, the Head of Management Accounting will have responsibility for the co-ordination and management of a large team of staff, and for ensuring that a variety of high profile reports are produced to tight deadlines. Reporting to the Head of Management Information, the role also encompasses the provision of full information support to business units and control of mainframe systems.

The successful candidate will be a self-motivated, qualified accountant, aged

27-32, with strong managerial skills who is capable of working within strict timeframes under minimal supervision. Additionally, strong communication, analytical and report writing skills are prerequisites to this appointment.

If you are looking for a challenge, an interesting role and career progression within a fast moving environment, please contact Diane Forrester ACA on 01-831 2000 or write to her at Michael Page Finance, 39-41 Parker Street, London WC2B 5LH, enclosing a detailed career history, and quoting ref. 102.



Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Systems Consultancy

Scotland, North East, North West, and Yorkshire to £25,000 + Benefits

Our client is currently experiencing considerable growth and expansion, emerging as one of the UK's leading firms of management consultants. This reflects not only economic development in the North but is an indication of the enviable reputation they have established through providing an outstanding service to their clients.

Ever increasing demand for these services has resulted in the need to appoint a number of high calibre young accountants. The successful candidates will gain experience in all industry sectors, predominantly working at Blue Chip clients. They will define the companies' requirements with particular responsibility for the specification, selection and implementation of Management Information Systems. This would be seen as the first step

on a career path within consultancy and opportunities to progress into other areas of MCS will only depend on the ability of the applicant. Potential for progression is excellent.

Candidates will be qualified ACAs, ACMAs or CACAs, aged up to 27 who can demonstrate a high degree of success in their career to date allied with first class commercial and interpersonal skills. Knowledge of MIS/Systems Implementation is desirable although not essential as excellent training will be provided.

Interested applicants should write to Adrian Hitchcock, Michael Page Finance, 25 Collingwood Street, Newcastle-upon-Tyne NE1 1JE. (Tel: 091-222 0545), quoting Ref: NE021.



Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

GROUP FINANCIAL CONTROLLER

MUSIC AND LEISURE INDUSTRY

LONDON c£35,000 + BONUS

Our client, a Group of 15 companies, whose annual turnover is in excess of £30m, has created a career opportunity for a qualified Chartered Accountant to assist with the development of the Group in its future expansion programme.

The successful candidate will report directly to the Managing Director and Chairman, and be responsible for all financial matters including: supervision of the Accounts Department preparation of Budgets, Cash Flow Forecasts, monthly and annual Accounts as well as various ad hoc assignments.

If you believe you can fulfil the requirements of this exciting opportunity and are aged 30 to 35 then please send a comprehensive C.V. quoting reference 1580 to:

M.G. Cook F.C.A., Cook and Partners,
Chartered Accountants,
Manufactory House, Ball Lane,
Hertford, Herts. SG14 1BP.

DIVISIONAL FINANCE DIRECTOR

With International Perspective

Greater Manchester

£40/45k package + car

Our client is a substantial public company with interests worldwide. In order to compete more effectively and cohesively in a tough global marketplace, a new division (1/0 £75m) has been formed from a number of manufacturing and distribution businesses mainly in the UK and in Europe. To complete this major task, and help introduce the sophisticated procedures and systems necessary, the Managing Director requires a high-calibre business-minded Finance Executive.

An early priority will be to develop a strong and responsive reporting and control structure to provide the basis for management planning and decision-making. You will need to establish a regular review of key performance criteria including product profitability, and develop effective strategic planning and budgeting mechanisms for a world market that requires long-term commitment to capital investment.

To make a major contribution to the success of this initiative, you should be a graduate qualified accountant with a firm grasp of business realities and well-practised interpersonal skills. You will have an appetite for hard work and the necessary experience at a senior level to enable you to operate effectively within a demanding work environment.

To apply, please write to or telephone Dudley Hargrove or Lawrence Barnett at our Manchester office, quoting ref. MK137.



Amethyst House, Spring Gardens
Manchester M2 1EA. Tel: 061-834 0618
Also at: Birmingham, Leeds, Liverpool,
Nottingham and Swindon
ASB RECRUITMENT LTD. A Division of ASB Recruitment Holdings Plc

FINANCE DIRECTOR

East Midlands Age 30-45

c£40,000 package + benefits + exec. car

Our client is a world leader in its niche specialism of high technology contracting and has consistently achieved this status by maintaining the highest standards of design, installation and service. It has a turnover in excess of £40m, and is a major subsidiary of an acquisitive public company. Its demand-led expansion plans, coupled with the Group's decentralisation programme, has created the need to strengthen the Board with a commercially astute Finance Director.

Your key tasks will be to develop and improve the quality of financial information received by the executive team, highlighting and recommending action required. It will be necessary to upgrade the existing computer systems to achieve this goal, as well as building your finance team as required. Whilst this is a complex, international business, the Managing Director will quickly expect you to become involved in all areas of financially-related matters, make a significant contribution to strategic planning, and play a major part in increasing profitability and efficiency into the 1990's. You will also be expected to help in possible diversification activities.

You will be a clear-thinking, tough-minded graduate accountant who has succeeded in an engineering or contracting environment by having excellent motivation and communication skills, the ability to initiate change, and the stature and presence to quickly be accepted by your colleagues.

To apply, please contact Chris Davis at our Birmingham office, quoting ref. BK115.



Wellington House, 34 Waterloo Street,
Birmingham B2 5UJ
Tel: 021-233 0101 Fax: 021-233 0027
Also at: Manchester, Leeds, Liverpool,
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A Key Role at the Heart of a Multi-Disciplined Team

KINGFISHER

Group Tax Manager

Central London

£ Competitive

A major quoted British group, Kingfisher is market leader in several retailing sectors and is also expanding fast in both property development and in financial services. The company is committed to dynamic growth, both internally and by acquisition.

Strategic direction and control of the group's activities is in the hands of a small, high profile and commercially orientated finance team of high calibre professionals, where promotion has created a vacancy for a Group Tax Manager.

Overseeing all the group's tax affairs, your role will comprise:

* Management and co-ordination of the tax function in the UK and elsewhere;

* Being part of the group's corporate finance team

and involved in acquisitions, corporate reorganisations and the planning of major projects in property and other areas;

* Planning the group's tax position in all areas.

A qualified accountant or FT Inspector, you will have at least 3 years' tax experience gained in public practice or commerce. You will have an outgoing personality and strong communication skills, both oral and written, as the role involves close liaison with the highest levels of management. Above all, you will want to be part of a small team running one of the UK's leading companies.

If you would like to know more about this challenging position, please contact Jane Hayes ACA on 01-831 2000 or write to her at Michael Page Taxation, 39-41 Parker Street, London WC2B 5LH.



Michael Page Taxation
International Recruitment Consultants

International Accountant

{ c£27,000 + car }
Oxfordshire

Over the last three years a radical and dynamic strategy-driven restructuring has transformed IT into a global player in the high margin, niche areas of specialised engineering. The Group has developed into a truly international and profitable organisation, primarily by a policy of disposal of non-core businesses and carefully selected acquisitions of new ones. As part of the restructuring exercise the Group is now setting up a new operating headquarters in Oxfordshire which has led to opportunities for two experienced and talented financial specialists to join the group at a demanding and exciting phase of its development.

Reporting to the International

Taxation Manager, the successful candidates will be responsible for the development of the internal systems to charge services provided by one company to another. In addition the role will involve the undertaking of various tax related exercises associated with the company's international finance structure. A key part of the role will be extensive travel to ensure close liaison with all the operating companies.

These two challenging positions will require candidates qualified to ACA/ACMA level combined with several years experience of operating within a commercial environment. Because of the lengthy periods of working out of the office

you will have to be self motivated, with the ability to mix with a cross section of personnel. A working knowledge of a European language would be an advantage.

In addition to an attractive salary the position provides a car and excellent opportunities for advancement within a dynamic organisation. If you wish to be considered for this position please send a full CV quoting current salary to:

Penny Stocks
Price Waterhouse
Livery House
169 Edmund Street
Birmingham B3 2JB



Price Waterhouse



High Visibility and Broad Exposure

FINANCIAL CONTROLLER

West End

c. £30,000 plus car

Our client is a major publication, within one of the UK's most prestigious media/publishing groups. Well-known for its variety and quality, the group is in the process of devolving greater autonomy to its business units. This will in turn lead to the reappraisal and redevelopment of many of the financial controls and reporting requirements.

A young Financial Controller who will be instrumental in these changes is therefore required.

Managing a team of 12 staff, you will be responsible for:

- Periodic/annual accounts and management reports
- Budgets and forecasts (P&L, Balance Sheet and Cash Flows)
- Managing an effective credit control function

- Liaising with operational management
 - Undertaking ad hoc investigations as required.
- This is an ideal opportunity for a young Accountant to not only run his/her own department but also to develop it and to direct change.

You will be a self-motivated qualified accountant, with highly developed interpersonal and leadership skills, with the ability to adopt a 'shirt sleeves' approach as well as to step back and take the broader overview.

Excellent opportunities for progression within the group exist in the medium term.

If you wish to discuss this opportunity further, please contact Shirley Knight, BA, MBA, ACMA on 01-491 3431 or write to FMS, 14 Cork Street, London W1X 1PF enclosing a recent CV and note of current salary.



FMS
Search and Selection Specialists
for
Financial Management

DOES YOUR COMMERCIAL FLAIR EQUAL YOUR KNOWLEDGE OF PUBLIC SECTOR PRACTICES?

BUSINESS ACCOUNTANT
Up to £19,890 p.a.

Competitive tendering has given a sharper edge to public sector practices - that's why we're looking for a special person to take on the role of our Business Accountant - within the Direct Services Organisation. Someone who combines business acumen and commercial flair with a real commitment to the public sector. Someone who wants an opportunity to broaden their experience across a wide range of activities.

An ICWA or CIPFA qualified accountant with several years' experience, you will be responsible for the management, control and development of financial and accounting procedures for the Direct Services Organisation, including preparing financial plans and developing and maintaining cost effective procedures for buying in supplies and materials.

In return, we offer an attractive benefits package which includes flexitime, relocation and house purchase assistance schemes, free car parking, a generous holiday entitlement, free life assurance, 25% discount on private medical care, and an option to join our superannuation scheme.

Applications are welcome from anyone, irrespective of their sex, marital status, race, religion, colour or disability.

Job description and application form available from Personnel, District Council Offices, Civic Centre, St. Albans or telephone (0727) 33748 (24 hour answerphone service).

Completed application to be returned by 27th October 1989.



Finance Director Designate

East London

£35,000 - £40,000

Our client is one of the most reputable names in the exhibitions and display stands industry. The company has seen an 80% growth in turnover in the past three years and is keen to expand the range of services still further. It has a broad spread of subsidiaries and divisions throughout the country and now has a turnover of £4 million.

A Finance Director Designate is sought to develop further financial controls in line with the commercial growth of the company. In addition to the traditional financial responsibilities, the appointee will become involved in commercial aspects of the business such as assessing the profitability of deals on potential acquisitions and liaising with local government departments on

potential grants. The position will also carry responsibility for staff relations.

The successful candidate will be a qualified accountant with an entrepreneurial approach and an interest in general management issues. Experience of a commercial role in the services sector is essential and you should be able to demonstrate a dynamic and ambitious personality.

As well as the basic salary, an executive car, pension contribution, private health care and a performance related bonus will be offered.

If you feel you have the necessary skills and experience to succeed in this role, please contact Kelly Irwin in confidence at the address below, quoting reference SHA 1387.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE SELECTION DIVISION, 8 BAKER STREET, LONDON W1M 1DA

A member of Hayworth International

Financial Director

North West England

Salary c. £45,000 + benefits

Our client is a major privately owned international chemicals group, with global turnover in excess of \$1.5 billion. The group is expanding its European operations which include a UK subsidiary based in NW England. Turnover is expected to reach £80 million during 1990. Expansion will take place throughout Europe by organic growth, acquisition and joint venture.

The Financial Director will work closely with the Managing Director of the UK-based subsidiary, and assume responsibility for all aspects of the company's affairs, particularly the development and maintenance of reporting systems and process costing. There will also be an involvement in investment appraisal, acquisitions, foreign currency management, relationships with bankers and professional advisors and a full company secretarial role.

He or she will also work with the Senior Vice President (Europe) on strategic financial issues relating to the developing European operation, for example acquisition appraisal and negotiation, investment appraisal and currency management.

Candidates will be qualified accountants, educated to degree level, with experience in sophisticated accounting systems, process-based costing systems and US reporting requirements. Experience of currency management and investment analysis would be an advantage, as would a track record in the chemicals industry.

A prime requirement is the willingness to work as a member of the management team to develop accounting and costing systems, and to integrate successfully into an international organisation.

Please reply in strict confidence, with details of age, career and salary progression and education and qualifications to Caroline Dunk, Deloitte Haskins & Sells Executive Selection Group, Cloth Hall Court, Infirmary Street, Leeds LS1 2BT. Please quote reference FI/7185 on both envelope and letter.

Deloitte Haskins + Sells
EXECUTIVE SELECTION

Director — European Taxes

West London, Middlesex

(Near Heathrow Airport)

Excellent salary + Car + Benefits

To meet the challenge of a rapidly expanding and highly developed European market, our client is seeking a dynamic tax specialist to become Director — European Taxes. This high profile position involves principally advisory and consultancy work and reports back to the U.S. parent directly to the Director — International Taxes. Responsibilities will include:

- Recognising, developing and communicating strategies designed to minimise the foreign tax liabilities related to the operations of and distributions from the corporation's European subsidiaries;
- Overseeing, coordinating and liaising with external tax advisors on compliance activities, tax audits and special European tax projects;
- Maximising tax efficiencies through implementation of restructuring and rationalisation strategies;
- Analysis of and participation in potential acquisitions and divestitures; and
- Identification and implementation of tax planning opportunities for all of the corporation's European subsidiaries.

For this highly demanding and autonomous role potential candidates should be self-motivated decision-makers with technical flair, preferably with ACA/ATII qualifications, and a minimum of 4 years' corporate tax experience gained within either a professional or commercial environment. This is an ideal opportunity for an innovative self-starter to carve out a special niche within a highly prestigious U.S. corporation. For an appointment at this level, there will be the opportunity for international travel, and financial rewards commensurate with experience.



Rockwell International
An Equal Opportunity Employer

For further information and an initial discussion please telephone Kate Bielby or Sarah Jemison on (01) 583 0673 (Day) or (01) 223 4176 (Evenings & Weekends). Fax (01) 353 3986. Alternatively write to Kate Bielby at 16-18 New Bridge Street, London EC4V 6AU. All enquiries will be treated in the strictest confidence.

BADENOCH & CLARK
recruitment specialists

FINANCIAL CONTROLLER

Oxford

from £32,500 + car

CSE Aviation owns and operates Oxford airport. Its main trading activities are fixed wing and helicopter pilot training, aircraft sales, maintenance and repair, aircraft operation and management, helicopter charter and aviation engineering training.

The Company's standards and services are highly regarded within the international aviation industry. Over the last 25 years, CSE has trained 6,000 students for more than 80 of the world's airlines. 450 people are employed in the various divisions and turnover is £22.5m.

Strong financial management and planning is crucial to these very different, albeit related, business activities. Reporting to the Financial Director, this key appointment carries full responsibility for the financial affairs of the

operating divisions, working within a small senior management team. There is considerable commercial involvement. Computerised systems are well established on a multi-terminal IBM S38.

Candidates must be qualified, commercially aware and used to managing in a broadly based business. They must have the confidence and communication skills quickly to establish rapport and influence with the executive team. A mix of financial and management accounting experience is sought and some treasury experience will be useful.

CSE is a dynamic business with exciting prospects including the development of pilot training operations in the US. To apply, please send a cv., noting current salary, to Mike Smith, quoting ref: C/71.



Peat Marwick McLintock

Executive Selection and Search
Abbots House, Abbey Street, Reading RG1 3BD

Financial Controller

MANCHESTER, TO £30K + BONUS + CAR

The UK sales and marketing company of a major computer manufacturer comprises a number of business units that focus on key industry sectors. Two of these are now being merged to form a major commercial entity with turnover in excess of £150 million and some 650 staff.

The restructuring has created the need for a senior manager to provide a financial planning and accounting service to the unit. Responsible for a small team, you will have a wide role that encompasses both the preparation of financial plans, budgets and forecasts, and the reporting and

monitoring of financial results and trends. In particular, you will be expected to ensure that the accounting systems and processes are developed to the highest professional standards and to meet the changing needs of the business. A priority will be the successful integration of the finance functions of the two business units.

This is an excellent opportunity for an ambitious graduate accountant to join a substantial multinational organisation, where management development and progression are given high priority. You will be in your late 20's or early 30's, with several years post qualification

experience gained in a senior financial role in commerce or industry. Resumes please, including a daytime telephone number and an indication of present salary, to Peter Jones, Coopers & Lybrand Executive Resourcing Unit, Abacus Court, 6 Minshull Street, Manchester, M1 3ED, quoting reference P19.

Executive Resourcing
Coopers & Lybrand

Financial Controller

East Midlands

Circa £30K + benefits

• **OUR CLIENT** is a long established, quoted group whose principal activities include housing, construction and property development. The group has a turnover of circa £160 million and has an exceptional record of growth and profitability.

• A **FINANCIAL CONTROLLER** is required to work with the Group Finance Director and be responsible for head office staff providing accounting services to the rapidly expanding commercial division which includes construction, property and other developing activities. It will involve close liaison with group and subsidiary staff as well as auditors, legal advisors, bankers, insurance brokers and pension advisers. It is an opportunity to join the top management team of a successful, major quoted group and to participate actively in its further growth.

• **CANDIDATES** should be qualified accountants, ideally ACA/CA, aged around 30, with experience of a range of larger audits and several years in industry, preferably in the construction/property development sectors. Ideal experience will include line management of an accounts department, consolidation of group accounts in a public company, involvement and interest in taxation and treasury. In personal terms, the candidate will be enthusiastic, ambitious, sound in judgement and with the ability to work independently.

• **REMUNERATION** package will include attractive basic salary, performance bonus, share options, company car and other benefits normal to a major group.

Please write in confidence, enclosing full career details, quoting ref. S/1008, to: Mark Stroud, WBH Human Resources, Alliance House, 63 St. Martin's Lane, London WC2N 4JX.

University of London
The London School of
Economics and Political
Science
**INSTITUTE OF
MANAGEMENT**
Chair in Management

Applications are invited for the above newly established Chair at the London School of Economics. The holder of the Chair will act as Director of the School's new Institute of Management and will be expected to play a key role in the setting up and development of the Institute. Drawing on the School's strengths in the social and human sciences, the aim of the Institute is to provide a focus in the School for the careful and serious study of management, with particular emphasis being given to its international aspects. The Institute will undertake and co-ordinate undergraduate and postgraduate teaching, research and short courses in the area of business and management studies. Applications are welcome from candidates in the social sciences with interests in any area of management who would be interested in leading this new initiative.

Further particulars for this post are available from the Staffing Officer, The London School of Economics and Political Science, Houghton Street, London WC2A 2AE. Applicants should submit eight copies of a full curriculum vitae together with the names of three referees to the Staffing Officer, London School of Economics and Political Science. Closing date for applications 20 November 1989.

Finance Director Manufacturing

New post with general management potential

To £35,000 inc bonus + car : West Midlands

A major subsidiary in a fast expanding acquisitive plc, our client is involved in specialised manufacturing activities for home and overseas markets with exciting plans for further development. The company has embarked on a plan to enhance the finance and information technology functions to meet the expansion of the business.

Candidates, ideally aged between 30 and 35, must be qualified accountants with a

proven record in manufacturing industry. Communication skills and the potential to move towards general management are essential.

The remuneration package will include a profit related bonus, quality car, BUPA, pension scheme and, where applicable, relocation assistance.

Please write - in confidence - to Andrew Russell, Ref. 76568 with full career details. MSL International, Centre City Tower, 7 Hill Street, Birmingham B5 4UA.

MSL International

Financial Accounts Manager

South Hertfordshire

c£28,000 + Car + Benefits

Our client, a major force in the electrical retailing business, is an integral part of an impressive international group turning over in excess of £3 billion and employing over 64,000 people around the world.

Following recent reorganisation the need has arisen for a Financial Accounts Manager at their Head Office. Reporting directly to the Financial Controller you will be responsible for the management of the financial accounting function including a significant number of staff, not all at the same location.

Although a sound technical background is necessary, the role requires mature candidates with proven management, communication and administrative skills with an analytical approach to problem solving.

Knowledge of EPOS, although not a prerequisite, would be an advantage.

Ideally, candidates should be qualified accountants, aged 28-35, currently in managerial positions within a retail or service environment, yet still seeking further challenge and responsibilities. Prospects, being part of an international group committed to individual development and progression, are extremely attractive.

In the first instance, interested applicants should write to Helen Wallis at Michael Page Finance, Centurion House, 136-142 London Road, St. Albans, Herts AL1 1SA

enclosing your current Curriculum Vitae. Alternatively, contact her on (0727) 658113.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Start-rite
SHOES LTD.



FINANCIAL CONTROLLER/ FINANCE DIRECTOR DESIGNATE

NORWICH 28K + Car + Profit Share

Start-rite Shoes, the long established shoe manufacturer with a £20m turnover and an expanding retail subsidiary, seeks a fully qualified, commercially minded accountant - probably aged 30/40, with experience of producing financial and management information to tight deadlines and with a sound knowledge of computer based accounting systems.

The successful applicant, as well as being responsible for monthly management accounts, budgets, cashflow forecasts and the development of the financial and cost accounting systems, will be an active financial manager and will be able to contribute significantly to future policy as an integral member of a small but successful management team.

Apply in confidence with full CV to:

The Secretary,
Start-rite Shoes Ltd.,
Crome Road
NORWICH NR3 4RD

Financial Managers

Attractive Package Midlands/International

Excellent opportunity for young Graduate Accountants to join the fast track in a leading UK engineering and service multinational.

THE COMPANY

- ◆ FTSE 100 plc poised for further growth, with diversified manufacturing and service businesses in Europe and USA.
- ◆ Strong emphasis on financial management throughout Group.

THE POSITION

- ◆ Initial placement in a substantive role in corporate finance, treasury or central finance function.
- ◆ Early progress into senior financial appointment in corporate centre or in operating companies.

QUALIFICATIONS

- ◆ Exceptional business/economics graduates with accounting qualification.
- ◆ Excellent record of post-qualification achievement either in profession, industry or the City.
- ◆ Strong technical and inter-personal skills, drive and ambition to achieve early senior responsibility.
- ◆ International Mobility.

THE REWARDS

- ◆ Competitive base salary with excellent fringe benefits including fully expensed car.
- ◆ Outstanding prospects.

Please reply in writing, enclosing full cv, Reference SH2100.
Bennetts Court, 6 Bennetts Hill,
Birmingham B2 5AF

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LTD**

LONDON - 01-493 3383
BIRMINGHAM - 021-233 4656
SLOUGH - (0753) 694844
HONG KONG - (HK) 5 217133



ACCOUNTANT WEST END

A major European Bank requires an ACA with experience in investment banking to become the number two in the main financial accounts area. The successful applicant will be aged 30-35 and will be a dynamic, highly motivated, individual whose personality will be as important as their technical skills. They will have had proven experience in main management.

FINANCIAL ANALYST

A major City institution requires an ACA/CAC/CIMA to provide senior management and directors with financial information on future strategies and their financial implications, and to analyse and produce reports on competitors. The successful applicant will have had a minimum of three years experience in financial analysis and producing management, financial and statutory accounts.

SYSTEMS ACCOUNTANT

An opportunity has arisen for an ACA/CIMA to assist in the planning, development, implementation and ongoing enhancement of a major project. Suitable candidates will have had three to five years experience of computer systems in general (PC & mainframe) and experience of management and financial accounts.

103 Whitecross Street, London EC1Y 8QT
Telephone 01-588 9552 Fax: 01-588 9300

COMPANY ACCOUNTANT

Excellent salary + Car + Other benefits
(Rural Location)

Our client, a highly successful UK subsidiary of an international engineering company, offers an ambitious accountant excellent career prospects.

The candidate will initially work at the company's Head Office in Croydon, with a view to relocating with the company in 1990 to custom built offices in rural Telford.

Responsible directly to the Managing Director and in charge of a team of 5, you will be keen to contribute to the continued success of the business. You will undertake a wide ranging role involving the day to day running of the financial function, computerised systems development and significant involvement in the management decision making process.

A strong business and commercial bias is vital, relevant experience being more important than professional qualifications.

If you wish to apply please write with comprehensive career details or phone for an appointment with: Belinda Brown
Kingston Smith Chartered Accountants
Devonshire House, 146 Bishopsgate, London EC2M 4JX
Telephone: 01-377 8888

Deputy Chief Accountant

BNP Securities Ltd., the London securities division of Banque Nationale de Paris, is continuing its expansion in the European equities market.

An excellent opportunity has now arisen for a qualified accountant to join our team.

Responsibilities:

- Day to day running of the accounting function, responsible for the supervision of 2 staff;
- Production of management, group and regulatory returns to tight deadlines;
- Continued development of the accounts department procedures and controls, including computer implementation.

Profile:

- Newly qualified graduate Chartered Accountant from the Big 8 with an excellent academic record;
- Able to communicate effectively, orally and in writing, at all levels;
- Flexible and self-motivated, able to work to deadlines.

Rewards:

- Exciting environment, providing personal and professional challenges;
- The position offers significant career development potential within the BNP Group;
- Basic salary in the region of £25K, plus bonus and benefits.

Please write with full CV to: Sue Harwood, quoting Reference SH270.



BNP SECURITIES LTD.,
P.O. Box 554, 8-13 King William Street,
London EC4N 7EX

Finance Director

to £45,000 + Benefits
London

Our client is a leading UK professional practice which has enjoyed consistently high organic growth in recent years. In addition to promoting existing areas of expertise, new client services are being developed on an ongoing basis. Key to the continuation of this trend is the appointment of a Finance Director.

Reporting to the Chief Executive, the appointee will assume total responsibility for the financial management of the business and will play a major role in determining and shaping the future direction of the practice. In particular, applicants should have the strength of character and charisma necessary to challenge past practices and existing beliefs.

Candidates must be qualified accountants with a track record of achievement in a client orientated environment. Although technical strength is essential, the job demands a commercial perspective to ensure that corporate objectives are realised.



CLARK WHITEHILL
Executive Selection

For further information, please reply in confidence to
David Kennedy, Clark Whitehill Consultants Limited,
25 New Street Square, London EC4A 3LN.
Tel: 01-353 1577.

AMBITIOUS YOUNG CHARTERED ACCOUNTANT

Senior Finance Position

Excellent technical & man-management skills
to £32,500 + Car + Bonus & Substantial
Mortgage Benefit

The company is the UK subsidiary of one of the largest international financial services companies in the world. They have expanded rapidly in London and now have a staff of over 400 people.

The requirement for a Manager-Finance & Accounting, is a new one and is a result of the rapid growth of the business.

The main responsibilities of the position are as follows:

- * Completion of periodic financial statements to tight reporting deadlines.
- * Review daily and weekly "flash" results.
- * Manage and co-ordinate the group management accounting team.
- * Liaise with the external auditors on UK corporation tax issues.
- * Ad hoc projects.

Reporting directly to an Associate Director the successful candidate will be a Chartered Accountant between the ages of 25-29, with at least two years post-qualification experience, within a financial services group of a major UK Accounting Practice. The opportunities to progress within the company are outstanding.

For further information in strict confidence, please contact Raj Munde A.C.A. on 01-240 1040 or forward a detailed résumé to our London office quoting reference no. 9/663, Morgan & Banks, Search and Selection plc, 114 St. Martin's Lane, London WC2N 4AZ. Fax: 01-240 1052.

Morgan & Banks

LONDON WASHINGTON SYDNEY AUCKLAND

Chief Executive — Financial Services

to £60,000 + Benefits
London

Our client is a financial intermediary engaged in pension consultancy, general insurance, personal financial planning for high net worth individuals and insurance broking. Operating from offices in the South East and Midlands the business has reached an exciting stage in its development, necessitating the appointment of a Chief Executive.

The appointee will assume complete responsibility for the planning, direction and expansion of the business. In addition to a well developed strategic capability, the Chief Executive must lead the existing management team to realise the company's full potential. Liaison with major shareholders is also a primary requirement of the job.

Candidates must be qualified accountants who can demonstrate a track record in commercial management. Presence, strong people skills and a thorough understanding of the financial services sector are essential qualities for success in this high profile role.



CLARK WHITEHILL
Executive Selection

For further information, reply in confidence to
David Kennedy, Clark Whitehill Consultants Limited,
25 New Street Square, London EC4A 3LN.
Tel: 01-353 1577.

GROUP FINANCE AND DEVELOPMENT MANAGER

£50,000 + EXCELLENT BENEFITS

As a leading building society and financial services organisation, the Halifax has constantly achieved outstanding levels of performance. Our strong commitment to major growth is reflected in our current plan to expand on a truly European basis, offering enormous potential for future development.

AN EXCELLENT PAST, AN EXCEPTIONAL FUTURE

It is against this background that we are seeking to appoint a professional of exceptional strategic vision, who is capable of driving the organisation ahead to greater success. Your brief will include advising on new European and UK initiatives, and also controlling the plans and targets of existing business.

A Chartered Accountant, this will not only call on all your substantial experience - ideally in corporate finance - but will also demand a high level of personal credibility.

In return, we offer an excellent remuneration package including a range of impressive benefits.

In the first instance, please contact Group Personnel and Services Director, Halifax Building Society, Head Office, Trinity Road, Halifax, W. Yorkshire HX1 2RG quoting ref: GFDM.

Halifax is fully committed to equal opportunities for all.



Finance Director Diversified Engineering Group

£35,000 plus benefits South West

Creative and determined finance professional to play a strategic role in managing and controlling the rapidly expanding engineering interests of a successful industrial holding group.

THE COMPANY

- ◆ Successful and acquisitive subsidiary of a respected manufacturing and services plc.
- ◆ UK market leader in a specialist sector with significant international growth potential.
- ◆ Multi-site UK operations. Turnover c.£30m set to rise substantially in the short term.

THE POSITION

- ◆ Create and implement the financial controls and systems to optimise financial and operational performance.
- ◆ Key role in strategy formulation, the acquisition process and capital investment appraisal.
- ◆ Responsible for treasury, company secretarial matters and standardising administration and contract procedures.

QUALIFICATIONS

- ◆ Intelligent and imaginative accountant with the energy and business skills to devise and introduce appropriate management reporting disciplines.
- ◆ Experienced in change management in manufacturing engineering environment and in implementing computer systems.
- ◆ Age 30-45. A decision maker with good personal presence and communication skills.

THE REWARDS

- ◆ A good base salary with significant bonus potential, options and full benefits.
- ◆ Exciting career opportunities within the plc.

Please reply in writing, enclosing full cv.

Orion House, Grays Place, Slough SL2 5AF.

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LONDON - 01-493 3383 - BIRMINGHAM - 021-233 4656
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Anglo American Investment Trust Limited
(Incorporated in the Republic of South Africa)
Registration No. 05 08081 05

ANAMINT

Interim report and dividend for the six months ended September 30 1989 (unaudited)

Income statement

(R million)	Six months ended 30.09.89	Six months ended 30.09.88	Year ended 31.03.89
Dividends from			
- listed associated company	61.4	44.2	196.4
- unlisted investments	13.1	10.3	98.0
Interest earned less administration expenses	-	(0.5)	(0.9)
Net income before taxation	74.5	54.0	293.5
Taxation	1.3	0.4	0.8
Net income after taxation	73.2	53.6	292.7
Preference dividends	0.1	0.1	0.3
Attributable earnings	73.1	53.5	292.4
Share of retained earnings of associated company	410.5	281.1	569.0
Equity accounted earnings	483.6	334.6	861.4
Share of associated company's extraordinary item	(4.1)	102.9	75.0
Ordinary dividends	479.5	437.5	936.4
Transfer to non-distributable reserve	406.4	384.0	644.0
Retained earnings	1.1	0.5	2.4
Earnings per ordinary share			
- cents			
Attributable earnings	731	535	2 924
Equity accounted earnings	4 837	3 346	8 614
Dividends per ordinary share - cents			
- Interim	720	530	530
- Final	-	-	2 370

Comment

The company's major asset is its 25.85 per cent investment in its sole listed associated company, De Beers Consolidated Mines Limited (De Beers), and the following information was included in that company's interim results for the half-year ended June 30 1989 which were published on August 15 1989:

	Six months ended 30.06.89	Six months ended 30.06.88	Year ended 31.12.88
Earnings per equity share before extraordinary items			
- cents			
Attributable earnings	324	216	550
Equity accounted earnings	481	331	780
Dividends per equity share - cents			
Interim	62.5	45.0	45.0
Final	-	-	155.0

Sales of diamonds by the Central Selling Organisation (CSO) for the period January 1 to June 30 1989 were R5 916 million (US\$2 317 million), compared with R4 691 million (US\$2 201 million) during the corresponding period in 1988 and R4 785 million (US\$ 971 million) during the second half of that year.

There was a 15.5 per cent average increase in the price of gem diamonds sold by the CSO effective from the March 1989 sight.

For and on behalf of the board

J. Ogilvie Thompson Directors
G.W.H. Rely

Balance sheet

(R million)	At 30.09.89	At 30.09.88	At 31.03.89
Shareholders' equity			
Share Capital	10.0	10.0	10.0
Non-distributable reserve	2 409.3	1 743.0	2 003.0
Retained earnings	83.5	80.5	82.4
	2 502.8	1 833.5	2 095.4
Investment in associated company - listed	2 485.7	1 819.4	2 079.4
Other investments - unlisted	11.6	11.6	11.6
	2 497.3	1 831.0	2 091.0
Debtors and cash	79.0	56.1	243.0
Dividend payable and other creditors	73.5	53.6	238.6
Net current assets	5.5	2.5	4.4
	2 502.8	1 833.5	2 095.4
The market and directors' values of investments are:			
Listed associated company - market value	5 565.5	4 080.2	6 009.8
Unlisted - directors' valuation	623.5	398.7	522.9
	6 189.0	4 478.9	6 532.7
Number of ordinary shares in issue (millions)	10	10	10
Net asset value - cents per share (after providing for dividend and based on investments at market and directors' valuations)	61 894	44 764	65 321

Dividend

On Wednesday, October 4 1989, the directors of the company declared interim dividend No.99 as follows:

Amount (South African currency)	720 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	Friday, October 27
Registers closed from to (inclusive)	Saturday, October 28 Saturday, November 11
Ex-dividend on Johannesburg and London stock exchanges	Monday, October 30
Currency conversion date for sterling payments to shareholders paid from London	Monday, October 30
Dividend warrants posted	Monday, December 4
Payment date of dividend	Tuesday, December 5
Rate of non-resident shareholders' tax	14.9993 per cent

The full conditions relating to the dividend may be inspected at the Head and London offices of the company and its transfer secretaries.

By order of the board
Anglo American Corporation South Africa Limited
Secretaries
per T.S. Johnson, Divisional Secretary

October 5 1989

Head office: 44 Main Street
Johannesburg 2001
London office: 40 Holborn Viaduct
London EC1P 1AJ

999

INTERNATIONAL COMPANIES AND FINANCE

SGIC may trigger Bond indemnity

By Chris Sherwell in Sydney

THE Western Australian State Government Insurance Commission (SGIC), in a move which could trigger a hefty indemnity payment from Mr Alan Bond's debt-burdened Bond Corporation, is to sell its 19.9 per cent stake in Bell Group.

Bond's indemnity under the deal arose from the near-simultaneous purchase in April 1988 by Bond and the SGIC of stakes in Bell Group, part of the Bell stable of companies then controlled by Mr Robert Holmes à Court, a rival Perth entrepreneur.

Analysts now believe this move by Mr Bond was the single most important cause of his present troubles, more significant even than his abortive assault in the UK on Mr. Tivy Rowland's Lomax or his troubles with the Australian Broadcasting Tribunal.

The holding of 64m shares is being offered for sale at a time when the market price for Bell Group is 48 cents. But the

SGIC has an indemnity from Bond Corp guaranteeing it a price of A\$2.70 per share.

Bond Corporation is challenging the validity of the indemnity through the courts, but the SGIC says this will not prevent the tender going ahead. If the court action fails, Bond could be liable to pay out more than A\$140m (US\$108.7m) at current prices to the government agency, adding to its numerous financial woes.

At the time Bond paid A\$2.70 a share, while the SGIC paid A\$2.50. But the National Companies and Securities Commission (NSCC), the Australian stock market watchdog, said there was evidence to suggest an understanding between the two. As a result, Bond was obliged to make a full bid for the rest of Bell Group excluding the SGIC stake.

But it indemnified the SGIC against any loss on the sale of its stake before April 6 1989 by undertaking to make up the A\$2.70 price.

Last March, the SGIC agreed to retain its shareholding until the beginning of October, with the indemnity period extending to May 1 1990, in exchange for A\$3m in cash, an increase in interest accruing on the Bell Group shareholding and an improvement to the value of Bell Group convertible notes.

Since then, however, Bond and the Labor Party state government headed by Premier Peter Dowding have fallen out badly, chiefly over a controversial A\$1.3bn petrochemical project in which they were jointly involved, but also over the indemnity.

Their dispute has brought a winding up of the petrochemical project, and exposed hidden details about the Bell Group takeover and the troubles of the now-collapsed Rothwells finance house once headed by Mr Laurie Connell, another local entrepreneur.

Bond and the state government became involved in the petrochemical project to stave

off the collapse of Rothwells. But Bond now says the earlier move on the Bell Group was also part of an attempt to resolve the Rothwells crisis. According to Mr Peter Beck, with managing director, "the indemnity and the petrochemical project came out of the same tree and are inextricably entwined."

In its court action initiated last month to have the SGIC's indemnity declared null and void, Bond has accused the SGIC of entering into the indemnity agreement for "improper political purposes."

The Government rejects the allegations and has accused Bond of threatening the stability of the government.

Unless a fresh accord between the two former allies is reached, the SGIC's proposed sale of its 19.9 per cent in Bell Group will go ahead, and it will be left to the courts to decide whether it or Bond Corporation shoulders the heavy loss.

Axa-Midi to clarify Farmers bid

By Anatole Kaletsky in New York

AXA-MIDI, the big French insurance company which is attempting to buy Farmers Insurance as part of Sir James Goldsmith's break-up bid for BAT Industries, will submit new filings to US insurance commissioners to clarify the financing of the proposed acquisition.

The new filings are unlikely to silence objections from Farmers' management, who have argued that Axa's acquisition would require excessive borrowing and conflict with the leverage guidelines in California and other states.

The new filings will be submitted to the US insurance commissioners around October 10, according to Mr Claude Bebear, Axa's chairman.

Although the proposals would involve only "presentational changes," these should help regulators to understand the offer from Axa-Midi, he said.

The most important change would be the reallocation of a \$1bn cash investment which Axa originally planned to inject directly into Sir James's Hoylake Group.

Axa will use this \$1bn - to come from "internal resources" - to pay part of the Farmers acquisition price. As planned, Axa will also borrow \$2.25bn from a bank syndicate led by Paribas.

The remaining \$1.25bn will be covered by a loan note from Hoylake, repayable after two years.

In its earlier filings Axa had proposed to borrow \$2.25bn from the banks and take a \$2.25bn loan from Hoylake. This plan provoked Farmers' objection that Axa was "hoping to finance its purchase entirely through debt with one-half coming from Hoylake."

The move is designed to reduce operating costs by between \$400m and \$500m annually and lower the company's breakeven point by \$1.5bn.

Unisys said a substantial charge would be recorded in its third quarter results, due out later this month.

But it predicted that operating earnings would enjoy a "significant turnaround" from the fourth quarter onwards.

The main benefits of the restructuring would not be felt until 1990.

The company said it expected to cut worldwide employment by 7,000 to 8,000, or about 9 per cent. The company's total employment would fall to between 80,000 and 85,000 by the end of 1990, Mr Michael Blumenthal, chairman, said.

Most of the jobs eliminated would be from Unisys' US operations, but the overseas workforce would also be cut by about 1,200.

ENI forecasts 30% advance

By John Wyles in Rome

ENI, Italy's state-owned energy and chemicals holding company, yesterday reported that all its businesses were doing well enough for it to forecast at least a 30 per cent increase in net profits for this year.

The group, presided over by Mr Franco Reviglio, produces consolidated accounts only for the full year.

The only firm numbers available yesterday were the L14,329bn (\$13.36bn) of group sales for the first half and the L2,215bn of investments, the former 13 per cent higher than the same period last year and the latter up 2 per cent.

Nevertheless, the group's press release affirmed confidently that a 30 per cent increase in first-half earnings had been achieved.

Last year's interim net earnings are thought to have been around L700bn.

Net earnings for the year as a whole would exceed L1,700bn, said Eni, compared with L1,300bn.

Discussing its various businesses, Eni said this growth in the energy sector was coming from consistent improvements in crude oil supplies and also in the production and distribution of coal and

in the distribution of methane. The group's daily output of hydrocarbons had now reached a record level of 740,000 barrels per day.

Chemicals profits - through Eni's joint ownership with Feruzzi of Enimont - were holding up well in line with those registered in last year's first half despite a drop in prices for several products.

The metals and textile machinery businesses, once substantial loss makers, had both now been turned round, said Eni, and had improved on last year's first half.

Poseidon surges to A\$29.8m

By Our Financial Staff

POSEIDON, the rapidly expanding Australian mining company, doubled net profits from operations in the year to June to reach A\$29.8m (US\$23.15m) compared with A\$14.6m.

Sales grew even more sharply, to A\$138.5m from A\$31m. Other income was given as A\$37m against A\$19.5m. The rise in part reflected acquisitions during the year.

Poseidon said the 58 per cent owned Australian Development (ADL) more than doubled gold production to 51,518oz at its White Devil mine in the Northern Territory and took a controlling interest in Pan Australian Mining, a fellow producer.

The flurry of activity at Poseidon has been initiated by Mr Robert Champion de Crespigny, who took control earlier this year.

The company came to prominence as a nickel producer during the late 1980s boom in that metal.

There were no extraordinary charges as a result of these or any other moves, but the previous year had brought a gain of A\$129.5m, thus leaving the bottom-line result substantially lower.

Poseidon said yesterday it had made no decision yet on a dividend payment. Earnings per share were 20 cents, up from 15 cents.

Amcor, an Australian paper and packaging group, has lowered its stake in Mayne Nickless, a transport and security company, to 38.5 per cent from 43.6 per cent. The shares were sold to an unnamed local institution at A\$6.00.

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Transco Exploration Partners, Ltd.

has sold certain offshore
oil and gas properties

to

Amerada Hess Corporation

The undersigned acted as financial advisor
to Transco Exploration Partners, Ltd.
in this transaction.

LAZARD FRÈRES & Co.

September 27, 1989

Socofi

SOCOPI, THE Geneva-based finance company mentioned in an article on Petra Bank in the Financial Times yesterday, is still in business and has not gone into liquidation as suggested. Mabco Geneva went into liquidation on April 27.

U.S. \$100,000,000 Security Pacific Corporation

Subordinated Floating Rate Notes due 1992

Notice is hereby given that for the interest period from October 5, 1989 to January 5, 1990 the Notes will carry an interest rate of 9 1/4% per annum. The coupon amount payable on January 5, 1990 will be U.S. \$2,411.81 and U.S. \$241.18 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

By: The Citicorp National Bank, N.A., London, Agent Bank
October 5, 1989

DEB MONRE STATE GLASERINAP A.S.
FF 770,000,000
Floating Rate Notes due 1993

In accordance with the terms and conditions of the Notes notice is hereby given that the rate of interest for the interest period from September 28, 1989 to December 31, 1989 will be 8.25% per annum. The interest payable on the relevant interest payment date, 29th December 1989, will be FF2,417.18 per FF100,000 Note and FF241.72 per FF10,000 Note.

By: Banque Nationale de Paris p.l.c., Reference Agent

U.S. \$200,000,000 American Express Bank Ltd.

Floating Rate Subordinated Capital Notes Due 1999

Notice is hereby given that for the interest period from October 5, 1989 to January 5, 1990 the Notes will bear interest at the rate of 8 1/4% per annum. The interest payable on January 5, 1990 against Coupon No. 11 will be U.S. \$241.83 per U.S. \$10,000 Nominal and U.S. \$2,418.31 per U.S. \$250,000 Nominal. DATED THIS 5TH DAY OF OCTOBER, 1989.

Principal Paying Agent
ORION ROYAL BANK LIMITED
A member of The Royal Bank of Canada Group

14 rue d'Alsace
Luxembourg

21st September 1989

Notes: The quorum for the meeting is the presence, in person or by proxy, of Shareholders holding not less than 50 percent of the then issued shares of the Company. For the Agenda to be passed, a majority of not less than two thirds of all votes available to Shareholders at the meeting, in person or by proxy, must be cast in favour. Each whole share is entitled to one vote.

Malaysia
US \$650,000,000
Floating Rate Notes Due 2005

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 5th October 1989 to 5th April, 1990 the Notes will carry an interest rate of 9 1/4% per annum.

Interest payable on 5th April, 1990 will amount to U.S. \$461.32 per U.S. \$10,000 Note and U.S. \$11,532.99 per U.S. \$250,000 Note.

Morgan Guaranty Trust Company of New York
London
Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

SocGen and CCF report strong rises in first half

By George Graham in Paris

THE two largest French privatised banks, Société Générale and Crédit Commercial de France (CCF), yesterday both reported strongly improved earnings for the first half of 1989, despite the negative effects of an inverted yield curve on profits in the bond market.

Société Générale, the fourth largest banking group in France, said that net profits rose to FF1,750m (€265m) up by 21 per cent compared with the first six months of last year.

But Mr Marc Visnot, chairman, warned yesterday that earnings for the full year would probably only show an increase of between 15 and 20 per cent, since the comparison with 1988's moderate first half was unduly favourable. Mr

Visnot said the group's classic banking activities had performed well, with a 5 per cent increase in lending income.

Fund management activities, helped by Société Générale's recent acquisition of Touche Reumont in the UK, also performed well, as did the group's overseas banking divisions, especially London, New York and Athens.

Société Générale's London securities operations turned round from a loss of FF450m in the first half, but profits from domestic bond market operations were an estimated FF1,300m below target, as short-term interest rates were for much of the period higher than bond market yields. The bank raised its bad debt provisions by FF2,150m and has now cov-

ered 60 per cent of its exposure to its 10 main risk nations.

CCF, meanwhile, announced net profits of FF335m, a gain of 38 per cent from the first half of 1988 after retirement of the figures to make the two periods comparable in accounting terms.

The bank warned, however, that the comparison with the first six months of 1988 gave an unduly favourable impression, noting that earnings were up 16 per cent compared with half of 1988's full year profits.

The group's net banking income rose by 6.6 per cent to FF3,820m while expenses rose only 5.1 per cent to FF2,561m, leaving gross operating income 9.2 per cent higher at FF1,070m. CCF also increased its bad debt provisions by FF1,020m, however.

Gechem unveils first profits since 1985

By Tim Dickson in Brussels

GECEM, the Belgium chemical company until recently dubbed one of Société Générale de Belgique's most notorious "lame ducks," yesterday announced its first profits since 1985 and the near completion of its divestment programme.

In its first ever half yearly statement the company said it had achieved earnings before tax in the first six months of 1989 totalling BFR750m (\$18.9m), with net income falling to BFR307m, after BFR250m of charges and taxes and a further BFR200m in restructuring provisions.

First half consolidated sales amounted to BFR235m.

Gechem also predicted "overall performance in the second half should be equally as good as the first half" and barring dramatic and unpredictable changes in the market, consolidated income for 1989 should reach about BFR750m, against a BFR680m loss in 1988.

Mr Jean Dronsoy, chairman, explained yesterday that following the disposals of Azothem in plastic films, Omnichem in fine chemicals (to the Japanese group Ajinomoto) and PRB in defence (to Astra of the UK), Gechem has taken a "critical step" in focusing its resources on two key activities.

These are polyurethane foams (via Recticel) and metallic oxides and salts (through Sadacem).

The overall profits from the divestment programme, which will be taken into Gechem's books in the second half of the year, amount to roughly BFR20m.

Mr Dronsoy said yesterday that both activities are now poised for increased profits and growth and that Recticel, whose stated aim is to achieve turnover of BFR500m by 1992, is negotiating new projects in West Germany and the US.

The company has already made a number of small but "strategically important" acquisitions in the Netherlands, Belgium, Spain and the UK.

Arbed steels itself for a new era

Lucy Kellaway on a change in fortune at the Luxembourg producer

THE constant crisis in which Arbed, the Luxembourg steel producer, has lived for the past 13 years has ended.

The company, which two decades ago accounted for a quarter of the country's GNP, has cut itself down to size; after investing LFr50bn (\$1.2bn) and shedding two thirds of its workforce, it considers itself to be Europe's most profitable steel company.

Last week's six-fold increase in profits, and promise given to loyal and patient shareholders that they will get a dividend this year for the first time in a decade, point to the beginning of a new era.

However, Arbed's investors, who have been looking forward to this date for the past two years, are starting to have their doubts. Indeed, the near 5 per cent fall in the share price since last week shows the market views this as the top of the cycle, and has started to worry about what will happen next.

The great turnaround in Arbed's steel division from a loss of LFr2.2bn in 1987 to an expected profit this year of more than LFr60m, would not have happened without the fair wind from the steel market.

Demand in the third quarter of the year was at its best for 10 years, and even though the immediate prospects for European demand for steel are fair, many analysts expect a contraction in the market next year. For Arbed, the problem is not urgent, as its order book for the next six months to one year is healthy.

The question is what happens thereafter, and Arbed, like any of the other steel producers, is making relatively cautious noises about demand a year from now.

The steel industry in general is in much better shape this time to withstand any downturn, as it is currently close to full capacity, and is far more efficient than before.

Even though a re-run of 1975 - when steel demand fell by 30 per cent overnight - is unthinkable, this time there will be no European steel quotas to fall back on.

Arbed is trying to urge the industry into some kind of voluntary cutback, but so far the collective will seems to be lacking. But even without such support, Arbed considers itself relatively well placed: the light



Arbed's cold mill at Dudelange, with (right) Pierre Thein, planning director



purse of Luxembourg has never been able to provide subsidies quite on the scale of other European countries, forcing the company to be more self-sufficient than some rivals.

Nevertheless, it would not take a very pronounced fall in demand for Arbed, along with most of the rest, to find itself making losses again.

Against that, the company has two plans of action: to increase productivity further and diversify. It aims to reduce its workforce from about 10,500 to 8,500, so by 1992 it will take only 3 man hours to make a tonne of steel, compared to 3.5 in 1975.

If it can achieve that kind of saving, the company believes it should be able to remain in the black whatever.

While rationalisation is nothing new, diversification represents something of a departure. During the last 12 years, Arbed has had more pressing concerns, but now its balance sheet is strong - thanks to last year's restructuring and to this year's convertible issue - it has started to look outside the steel industry to deploy its LFr25bn cash flow.

Its method, however, is going to show all the conservatism for which Arbed is famous. According to M Pierre Thein, director of planning: "Diversification is the most dangerous thing you can do, so we shall go slowly. By the year 2000 we would like to have a significant part of our business in non-steel areas."

Correspondingly, the immediate budget is small, about

LFr7bn between now and the end of 1992 - about half of the steel investment budget. The company is now in the process of agreeing its largest move yet away from steel - a partial takeover of Yates Industries of the US, a maker of copper circuit boards.

Earlier this year, Arbed commissioned the Battelle Institute to design a diversification strategy for it. The result centres around the fashionable notion of value-added: the chosen areas for expansion are those in which Arbed either has relevant technical know-how - as is apparently the case with Yates - or has established links with the customers.

Arbed's strategy differs somewhat from some of the other pure steel producers like Finisider of Italy, which is not ready to diversify, or British Steel, whose diversification ambitions are limited to further moves downstream in steel - of the kind that Arbed has been taking since the 1920s.

The stockmarket rehabilitation of Arbed has been so enthusiastic even the company executives think things have got out of hand. The share price has risen from LFr1,000 two years ago to more than LFr7,000 last week - a large rise even by the prodigious

standards set by the other European steel producers.

Part of the extra has been a simple matter of discovery. "Arbed has been in severe difficulties for 15 years, a lot of people didn't know it existed or had forgotten about it. To invest in Arbed, you no longer have to be such a maverick," said Mr Peter Dupont of Phillips & Drew.

The process of discovery has also been helped by the change of ownership at Société Générale de Belgique, which holds 23 per cent of the shares. In the course of the battle for control of Belgium's biggest company, an attempt was made to find out what all its stakes were worth, which meant looking closely at Arbed.

The figure produced, about LFr8,000 an Arbed share, astonished more or less everyone, revealing for the first time the amount of value hidden in the Belgian and Brazilian parts of the group.

Subsequently, the company has started to supply the market with more information, producing consolidated accounts, to allow investors to reach a rather better informed decision on the value of the shares.

There are however, precious few signs of Arbed ever becoming a truly open company with modern democratic management techniques.

It remains a big fish in the very small pond of Luxembourg, conservative, paternalistic and secretive, with all the advantages and disadvantages flowing from that.

Arbed SA net profits (LFr bn)			
1980	-1.5	1985	+1.1
1981	-3.2	1986	+0.9
1982	-4.2	1987	-2.2
1983	-2.4	1988	+2.3
1984	+0.7	1989*	+6.0

* Forecast

Cadence Design Systems to join MCC group

By Louise Kehoe in San Francisco

CADENCE Design Systems, a leading supplier of computer-aided design (CAD) software to the electronics industry, has joined the Microelectronics and Computer Technology Corporation (MCC), the six-year-old research co-operative aimed at strengthening US competitiveness in information technologies.

Cadence has agreed to share its CAD technology with the research group in lieu of paying membership fees. CAD programs are used to automate the process of designing complex electronic circuits and semiconductor chips.

Cadence will participate in MCC's CAD research programme, one of four big programmes undertaken by the consortium. Cadence is the first CAD supplier to join the group. Other members currently include leading US semiconductor, electronics, aerospace and computer manufacturers. "CAD is one area in which the US holds a technology lead, but it is a fragile lead," said Mr Grant Dove, MCC chairman.

Motor-Columbus ahead despite N-plant write-off

By William Dullforce in Geneva

MOTOR-COLUMBUS, the Swiss industrial group, which has been diversifying out of the energy field after the Federal Government's decision not to build a nuclear power plant, reports a 4 per cent increase in net earnings to SFR15.2m (\$3.3m) for the year ending June 30.

Group sales rose from SFR1.6bn in 1987/88 to SFR1.7bn. Cash flow at SFR130m was up by 8.3 per cent. The board of the parent company recommends an unchanged dividend of SFR35 per share. It also proposes a two-stage increase in the share capital, to take it to SFR270m.

A four-for-one rights issue of

bearer shares, nominal value SFR500 each, at a price of SFR1,000 will increase the share capital by SFR45m. A further SFR30m will be raised by an issue of bearer shares.

In the 1988/89 account, Motor-Columbus has written off the SFR45m loss it suffered from the decision not to build the Kaiseraugst nuclear plant, while Atel, the power utility, in which it holds a 53 per cent stake, wrote off SFR175m.

The Baden-based parent is channelling new investments running at about SFR60m a year into new technology. Turnover in the communications sector climbed to SFR250m.

Sasea posts 27% increase

SASEA HOLDING, parent company of the Geneva-based investment banking group headed by Mr Florio Fiorini, yesterday posted a 27 per cent increase to SFR15.4m (\$3.4m) in net profit for the year ending June 30, writes William Dullforce. Net earnings per share were SFR7.65 against SFR6 for

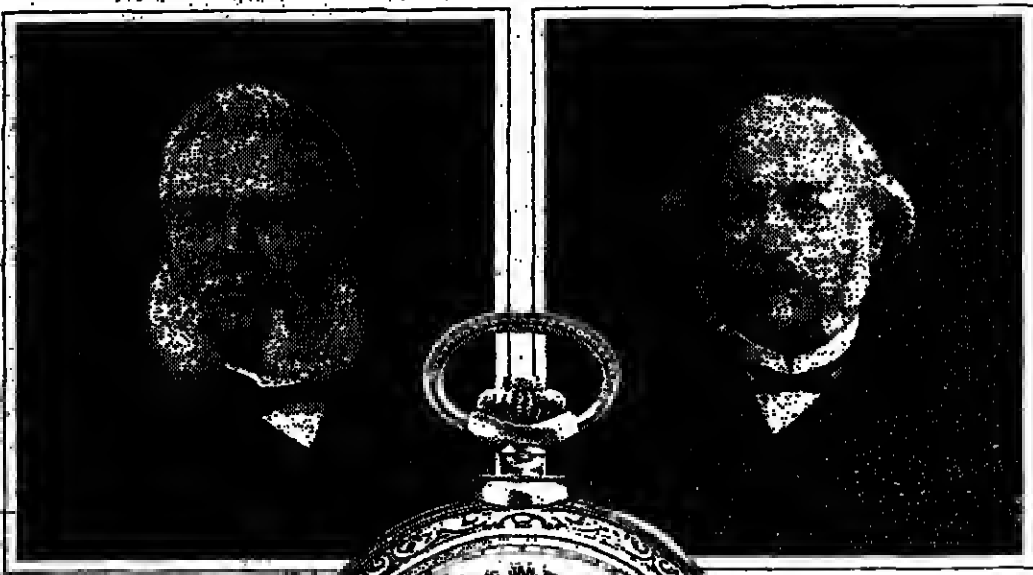
the previous fiscal year, and the board recommends that the shareholders' dividend be increased from SFR5.50 to SFR6 per share.

Sasea's practice is to buy majority stakes in companies, which it restructures and puts on a profitable basis before selling them off.

EXHIBITION GARRARD

Presents

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A reproduction of the Calibre 89, the most complicated watch ever made.

The watches that knew greatness. The fabulous Packard Watch, the outstanding timepiece of the 1920's, will be on display at Garrard.



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BARINGS

We are pleased to announce that

Baring Brothers S.A.

has been granted a banking licence
in Switzerland and from 5th October 1989,
will be known as

Banque Baring Brothers (Suisse) S.A.

Private Clients

8 Rue d'Italie
1204 Geneva
Telephone: (022) 28 90 09
Telex: 422824 BBS CH
Facsimile: (022) 28 38 80

Capital Markets

67 Rue du Rhône
1207 Geneva
Telephone: (022) 786 40 11
Telex: 413286
Facsimile: (022) 735 32 08

Inspectorate International Finance N.V.

(a company incorporated under the laws of the Netherlands Antilles)
(the "Issuer")

Notice of a Meeting of the holders of the

U.S. \$75,000,000
3½ per cent. Guaranteed Bonds due 1993
(the "Bondholders" and the "Bonds" respectively)

guaranteed by

Inspectorate International Ltd.

(the "Guarantor")

NOTICE IS HEREBY GIVEN that a Meeting of the Bondholders convened by the Guarantor will be held at the offices of Swiss Bank Corporation, Swiss Bank House, 1 High Timber Street, London EC4V 3SB on 27th October, 1989 at 11.00 a.m. (London time) for the purpose of passing the Resolution set out below in respect of the merger of the Guarantor into Adia S.A. ("Adia") (a company incorporated under the laws of Switzerland), which Resolution is being proposed in accordance with the provisions of the Fiscal and Warrant Agency Agreement dated 3rd December, 1988 made between the Issuer, the Guarantor, Swiss Bank Corporation as Fiscal Agent (the "Fiscal Agent") and the Paying Agents named therein.

RESOLUTION

"THAT this Meeting of the holders of the U.S. \$75,000,000 3½ per cent. Guaranteed Bonds due 1993 of Inspectorate International Finance N.V. (the "Bonds" and the "Issuer" respectively) guaranteed by Inspectorate International Ltd. (the "Guarantor") hereby:

- (1) approves the merger of the Guarantor into Adia S.A. on the terms set out in the Statement prepared by the Guarantor dated 27th September for the purposes of Condition 9 (iv) of the Bonds as set out on the reverse of the Bonds with the effect that Adia following completion of the merger becomes liable in the place of the Guarantor in respect of the Bonds; and
- (2) in order to give effect thereto, forthwith authorises Swiss Bank Corporation (the "Fiscal Agent") to execute a First Supplemental Fiscal and Warrant Agency Agreement in the form of the draft produced to this Meeting and for the purposes of identification signed by the Chairman thereof with such amendments (if any) thereto as may be agreed between the Issuer, Guarantor and the Fiscal Agent.

Adia S.A. and Inspectorate International Ltd. are the parent companies of international service groups with significant complementary activities and objectives.

- The Boards of both companies are confident that the merger will:
- create a service group capable of competing with other major international service organisations
 - increase profitability through the combination of their businesses, especially in the fields of temporary help, other human resources services, inspection and (testing), security services and the data processing consultancy business
 - have significant management benefits, particularly through the combination of the management know-how and capacity
 - strengthen the financial resources and potential of the enlarged group with a view to further expansion in its primary fields of activity

For these reasons, the Boards of the two companies have approved the merger and recommended passage of the above resolution by the Bondholders.

Full details of the background to, and the reasons for, the proposed merger are contained in an Explanatory Statement prepared by the Guarantor dated 5th October, 1989, copies of which are available for collection by Bondholders at the specified offices of the Fiscal Agent and the Paying Agents (together the "Paying Agents") set out below.

The Guarantor has accordingly convened a Meeting of the Bondholders by the above Notice to request their approval by Resolution to the merger referred to above.

The attention of Bondholders is particularly drawn to the quorum required for the Meeting and for an adjourned Meeting which is set out in paragraph 2 of "Voting and Quorum" below.

Copies of the Fiscal and Warrant Agency Agreement (including the Terms and Conditions of the Bonds) and the draft First Supplemental Fiscal and Warrant Agency Agreement referred to in the Resolution set out above (and of certain other relevant documents) will be available for inspection by Bondholders at the specified offices of the Paying Agents set out below.

VOTING AND QUORUM

1. A Bondholder wishing to attend and vote at the Meeting in person must produce at the Meeting either the Bond(s), or a valid voting certificate or valid voting certificates issued by a Paying Agent relative to the Bond(s), in respect of which he wishes to vote.

A Bondholder not wishing to attend and vote at the Meeting in person may either deliver his Bond(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified offices of the Paying Agents set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the Meeting in accordance with his instructions.

Bonds may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to its order or under its control by CEDEL S.A. or Morgan Guaranty Trust Company of New York, Brussels Office, as Operator of the Euro-clear System or any other person approved by it, for the purpose of obtaining voting certificates or giving voting instructions until the time being 48 hours before the time appointed for holding the Meeting (or, if applicable, any adjourned such Meeting), but not thereafter. Bonds so deposited or held with or released at the conclusion of the Meeting (or, if applicable, any adjourned such Meeting) or upon surrender of the voting certificate(s) or not less than 48 hours before the time for which the Meeting (or, if applicable, any adjourned such Meeting) is convened, the voting instruction receipt(s) issued in respect thereof.

2. The quorum required at the Meeting for the passing of the Resolution is two or more persons present holding outstanding Bonds or voting certificates or being proxies and holding or representing in the aggregate more than one twentieth of the principal amount of the Bonds for the time being outstanding. If a quorum is not present at the Meeting, the Meeting will be adjourned and the Resolution will be considered at an adjourned Meeting (notice of which adjourned Meeting will be given to the Bondholders). The quorum at such an adjourned Meeting will be two or more persons present holding outstanding Bonds or voting certificates or being proxies (whatever the principal amount of the Bonds so held or represented by them).

3. Every question submitted to the Meeting will be decided in the first instance by a show of hands and in the case of an equality of votes the chairman shall both on a show of hands and on a poll have a casting vote in addition to the vote or votes (if any) to which he may be entitled as the holder of a Bond or voting certificate or being a proxy.

4. At the Meeting unless (before or on the declaration of the result of the show of hands) a poll is demanded by the chairman or by one or more persons holding one or more outstanding Bonds or voting certificates or being proxies and holding or representing not less than one-fifth part of the principal amount of the Bonds then outstanding, a declaration by the chairman that a resolution has been carried by a particular majority or lost or not carried by any particular majority shall be conclusive evidence of such fact.

5. On a show of hands every person who is present and produces a Bond or voting certificate or is a proxy shall have one vote and on a poll every such person shall have one vote in respect of each U.S. \$5,000 principal amount of Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy. Without prejudice to the obligations of the proxies named in any block voting instruction, any such person who is entitled to more than one vote need not use all his votes or cast all the votes to which he is entitled in the same way.

6. The Resolutions passed at the meeting shall be binding upon all the holders of Bonds whether present or not at such meeting and upon all the Couponholders.

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4002 Basle

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Luxembourg

This Notice is given by:

Inspectorate International Ltd.
Giesseireweg 5, 3000 Berne
Switzerland

5th October, 1989

We are pleased to announce
the appointment

of
FREDERICK ARNOLD

as
DIRECTOR, CORPORATE FINANCE,
responsible for Principal Transactions.

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INTERNATIONAL COMPANIES AND FINANCE

Sammi forges an ambitious role in steel

Maggie Ford looks at the first bond launch by South Korea's speciality steelmakers

When Sammi Steel of South Korea launches a bond with warrants in the Euromarkets later this month, it will have achieved its ambition of becoming the largest speciality steelmaker in the world.

For Mr Kim Chul Hyun, the company chairman who directed the rationalisation of his family's business group, it will be the culmination of seven years of planning.

Instead of a diversified conglomerate like so many of South Korea's companies, producing everything from dresses to cars to microchips, Sammi is now a large international player in a key specialised area of the global market.

The company's prime position was established this year with the purchase for \$210m of three subsidiaries of the Canadian Rio Algom, in the first significant international acquisition by a South Korean com-

pany. Sammi Steel produces three main products - stainless steel sheets and coils, speciality steel bars and wire rods, and seamless pipes and tubes.

It is the world's largest importer of hot rolled coil, the raw material for stainless steel products, with an annual requirement of 200,000 tonnes, all presently bought from Japan and Europe.

Sammi plans to invest \$100m in the Rio Algom plants to upgrade capacity, thus saving the \$500m cost of establishing a hot rolled coil plant in South Korea.

Other benefits from the acquisition include the company's technology, an increase in market share for Sammi including tariff-free exports to the US under the free trade pact with Canada, and a 5 per cent saving in the cost of raw materials.

Sammi Steel had net income of \$28m last year on sales of

\$679m. In 1987 sales were \$506m and net income was \$14m.

The company plans substantial expansion over the next few years with a tripling of capacity.

Annual average sales growth from 1985 to 1988 was 28.3 per cent. Exports accounted for 87 per cent of production last year, down from 44 per cent in 1985, reflecting the strong growth in domestic demand. Exports went primarily to the US, Europe and Asia, and the company plans to expand markets in Eastern bloc countries.

South Korea has a serious shortage of speciality steel products for the motor, heavy machinery and construction industries and demand is expected to grow by 15 per cent annually over the next decade. Sammi's production capacity at the end of 1988 was 385,000 tonnes.

The \$50m bond with war-

rants that Sammi is to launch to finance the Canadian expansion of capacity will be a first for South Korea.

Five convertible bonds have been launched in the Euromarkets over the past few years, but the South Korean stock market is not due to be opened to foreign investors until 1992.

The bond is expected to have a coupon of 1.5 to 1.75 per cent. The warrants will be exercised as non voting shares in the company after 18 months.

It is not clear when warrant holders will be able to convert into equity and trade the shares.

South Korea's Ministry of Finance has recently suggested that an over-the-counter market may be set up to allow foreigners to trade in converted shares, but no official announcement has been made. The bond with warrant is being lead managed by Dongsung Securities and Merrill Lynch.

Most analysts expect the issue to be popular because Sammi is regarded as a strong company and one of the first in South Korea to rationalise its business to be competitive internationally at top level.

Most large South Korean conglomerates are currently consolidating their position in the rapidly expanding domestic market.

Officials and business analysts believe that they will soon be forced to rethink their international strategy.

Observers point out that the approaching global market and the need for companies to make substantial investments in new high level technology may spur more acquisitions of suitable foreign companies in the future.

Sammi Steel may be the first of many as South Korea's conglomerates move into the second stage of their country's economic development.

MGM/UA acquisition 'will benefit Quintex'

By Chris Sherwell

MR CHRISTOPHER SKASE, chairman of Quintex Australia, yesterday moved to ally investor fear about the impact on the media and resorts company of his ambitious US\$1.9bn acquisition of MGM/UA Communications, the Hollywood film production group.

In a letter to the Australian Stock Exchange, he said the transaction would entail a "maximum incremental liability" of only US\$50m for Quintex Australia in the form of bank debt.

Calling the transaction "a merger, not an acquisition," he said it would link Quintex Entertainment, his 42 per cent-

owned US arm, and MGM/UA Communications to form MGM, Inc., and would bring "quantitative income benefits" to Quintex Australia.

About 10 big international companies - known to be US, Japanese and European groups with broadcasting and entertainment interests - would also be involved as equity participants.

All equity and debt would be raised within MGM without recourse to Quintex Australia.

Mr Skase's statement came after extraordinary volatility in Quintex Australia's stock on Tuesday, when the share price plunged 19 cents to an record

low of 48 cents before recovering to 60 cents. Yesterday the share fell further to 47 cents. Its 1989 high was \$1.70 (US\$1.30).

In his letter, Mr Skase said Quintex Australia's role in the MGM/UA acquisition had been that of co-ordinator of an investor group in which it would have a total financial participation in the range of US\$125m to US\$150m. It had arranged security for the US\$50m deposit already made in connection with the purchase.

In broad support of his contentions, a review by Australian Ratings, the credit rating

agency, has found that Quintex Australia's participation in the merger would leave its gearing (net debt as a percentage of shareholders' funds) largely unchanged at 80 per cent.

The majority of funding, according to the agency, will be sought through the issue of about US\$1.1bn of MGM common stock carrying differential voting rights, bank finance of some US\$250m, and around US\$200m of preferred stock which will re-finance existing preferred stock of US\$180m.

The use of differential voting rights would ensure Quintex Australia retained control of MGM for its US\$125m partici-

pation, the agency said. Although it would no longer receive Mr Kirk Kerkorian's promised equity, Quintex's investment "is expected to be cash positive through loan capitalisation, a revised option issue and fee income associated with the investment packaging."

Late last month Mr Skase increased his US\$1bn offer, made in April, in order to repel Mr Rupert Murdoch's News Corporation, which stepped in with a higher offer at the last minute. His winning bid valued MGM/UA's common stock at US\$1.3bn, but the company also carries US\$600m in debt.

INTERNATIONAL APPOINTMENTS

General Dynamics names former astronaut as future helmsman

GENERAL DYNAMICS, a leading US defence contractor, stated that Mr William Anders, currently senior executive vice president of operations at Textron, is to join the company as vice chairman at the start of next year and take over the helm a year later.

He will succeed Mr Stanley Pace as chairman and chief executive at General Dynamics when the latter retires at the end of 1990 after completing five years in the top posts.

Mr Anders is a former astronaut. He was one of the three crew members aboard the 1968 Apollo 8 lunar mission, and also served as back-up pilot for the Apollo 11 voyage, when the first landing on the moon was accomplished.

From 1969 to 1973, he was executive secretary of the National Aeronautics and Space Council in Washington.

In 1977, Mr Anders joined General Electric, of the US, as vice president and general

manager of the nuclear energy products division. He went on to hold the same title at the company's aircraft equipment division.

In 1984, he moved to Textron as executive vice president - aerospace, and progressed to his current position in 1986.

HYUNDAI Motor America, US sales and marketing arm of leading South Korean car maker Hyundai Motor, announced the resignation, effective tomorrow, of Mr Greg Warner as executive vice president and chief operating officer.

The company cited "differences regarding business direction" as the reason for Mr Warner's departure. It has hired Lamalle & Associates, of Dallas, to find a replacement.

M/A-COM, the New England-based manufacturer of telecommunications systems and equipment, said that Mr John J. Lynch, president and chief

operating officer, has been named acting chief executive officer.

This follows the previously announced September 21 death of chairman and chief executive Mr Thomas F. Burke in a motoring accident.

SHEARSON LEHMAN Hutton, the US investment bank, has appointed Mr George Milling-Stanley to a newly created post of first vice president in its global bullion trading department in New York.

Mr Milling-Stanley was senior gold analyst at Consolidated Gold Fields, in London. He had been associated with Consolidated Gold since 1965.

Prior to that, he served in a variety of posts with the Financial Times in London, finishing as deputy mining editor.

THE UNITED Bank of Kuwait has appointed Mr Anton Simon senior manager, high yield investments.

Vice-chairman at Philip Morris plans to retire

PHILIP MORRIS, the US tobacco and food conglomerate, stated that vice chairman Mr John M. Richman plans to retire at the end of the year.

He has also been serving as chairman and chief executive officer of the company's Kraft General Foods subsidiary.

Mr Michael Miles, president and chief operating officer at Kraft General Foods, has assumed Mr Richman's post of chief executive with immediate effect.

It is contemplated that Mr Miles will be proposed for election as a vice chairman of the Philip Morris board, again succeeding Mr Richman.

NWA, of the US, said that Mr Alfred Checchi has been named chairman and Mr Frederick Malek president of both NWA and its Northwest Airlines subsidiary.

Mr Checchi, aged 41 and a former principal of Bass Brothers Enterprises, is the Los Angeles investor who led

the \$4.65bn buyout of NWA in July. He succeeds Mr Steven Rothmeier, who is resigning as chairman and chief executive.

Mr Malek succeeds Mr John Horn, who is relinquishing his posts of president and chief operating officer.

The company declared that Mr Rothmeier and Mr Horn are both resigning for personal reasons, with the resignations effective from October 15.

TIP EUROPE, a UK-based leading trailer rental group, appointed Mr Wouter de Voogd to the new post of operations director, Continental Europe.

The move is designed to support the company's continuing drive for growth throughout mainland Europe. Its Continental fleet has grown by 80 per cent in the past year.

Mr de Voogd has been with TIP almost 10 years, having joined as division credit manager for Northern Europe. He will be based in the company's Amsterdam Service Centre.



OSSORY ESTATES PLC

Preliminary Statement of the Unaudited Consolidated Results

for the year ended 30th June 1989

- Profit before tax for the year ended 30th June 1989 was £6,331,000 (1988: £3,769,000), an increase of 73%.
- Basic earnings per share were 2.19p (1988: 1.50p), an increase of 46%.
- Turnover increased by 10% to £22.8 million (1988: £20.8 million).
- Fully diluted net asset value per share increased from 21.0p to 21.7p. If the increase in the value of properties held for development and resale is added, the fully diluted net asset value per share would amount to 35.1p.
- The Board recommends a final dividend of 0.45p per share making a total dividend for the year of 0.75p per share.
- "Group rental is currently in excess of £6 million per annum. The development side of the business is proceeding very satisfactorily. The Group currently has unutilised bank facilities totalling in excess of £60 million."

John Walker, Chairman.

	1989	1988
Turnover	22,830	20,851
Profit before tax	6,331	3,769
Profit attributable to shareholders	4,899	2,877
Net dividend per share	0.75p	0.5p
Earnings per share (basic)	2.19p	1.50p

The earnings per share are based on 224,056,055 Ordinary shares being the weighted average number in issue during the year. Copies of the Report and Accounts will be available from:
The Secretary, Ossory Estates PLC, Heathcote House, 20 Savile Row, London W1X 1AE.

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If you would like to know more about the services ANZ Grindlays offers, please ask David Dawson, Network Marketing Department, ANZ Grindlays Bank plc, Minerva House, PO Box 7, Montague Close, London SE1 9DH. Telephone: 01-783 2232.



Jardine Matheson

"Outstanding interim results throughout the Group."

Henry Keswick, Chairman



Interim Report Highlights 1989

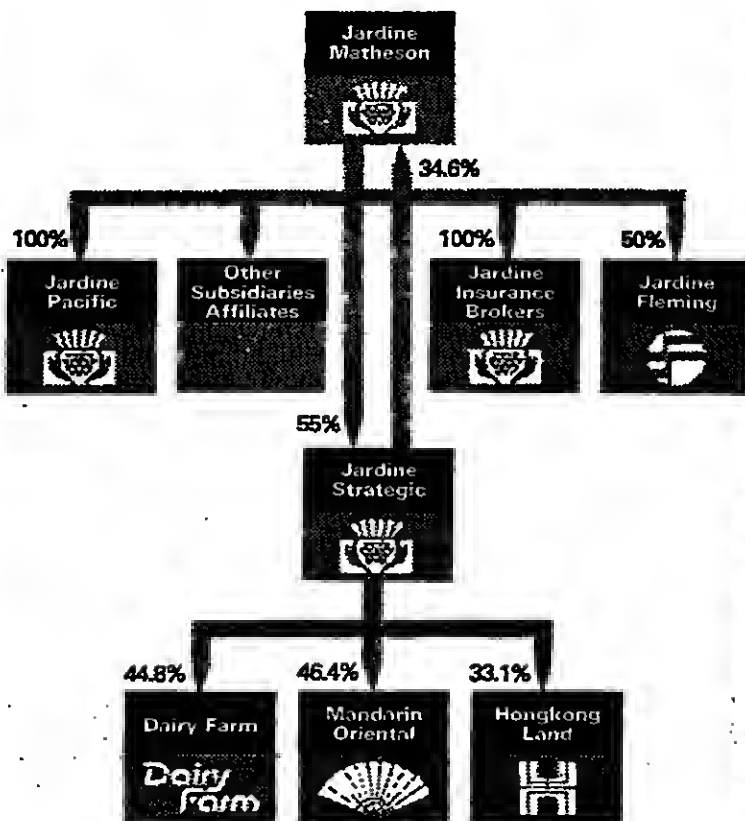
Jardine Matheson

- Profit + 41%
- Earnings per share + 44%
- Dividend + 23%
- Substantial profit growth from all major businesses
- Further growth expected

The significant increase in profit in the first six months is unlikely to be repeated to the same extent in the second half, due partly to the slowdown in tourism and consumer spending in Hong Kong following the recent events in China. The broad functional and geographic spread of the Group's businesses should, however, enable a satisfactory rate of profit growth to be maintained and the outlook for the full year is most encouraging.

HENRY KESWICK, Chairman
Hong Kong, 29th September 1989

	6 months ended 30th June 1989	6 months ended 30th June 1988	Year ended 31st December 1988
Revenue	9,887	8,577	14,817
Profit after taxation and minority interests	234	161	1,173
Extraordinary income	288	—	—
Profit attributable to shareholders	522	161	1,173
Dividends	234	161	1,173
Earnings per share	1.14	0.78	2.04
Dividends per share	0.57	0.17	0.89



The chart shows in outline form the Group structure and effective interests at 30th September 1989



Interim Report Highlights 1989

Jardine Strategic

- All major investments performed well
- Jardine Matheson earnings per share +44%
- Dairy Farm earnings per share +23%
- Hongkong Land earnings per share +41%
- Mandarin Oriental earnings per share +23%
- Shareholdings in listed investments increased
- Jardine Matheson now 34.6% held
- Dairy Farm now 44.8% held
- Mandarin Oriental now 46.4% held

Based on the underlying earnings growth of the Company's major equity-accounted investments, the value of the Company's portfolio in recent years has consistently outperformed the stock market as a whole. Looking ahead, we are confident that we shall see a satisfactory further improvement in earnings during the second half of the year.

HENRY KESWICK, Chairman
Hong Kong, 29th September 1989

	6 months ended 30th June 1989	6 months ended 30th June 1988	Year ended 31st December 1988
Revenue	34	32	83
Profit after taxation and minority interests	107	375	675
Extraordinary income	19	9	63
Profit attributable to shareholders	126	384	738
Dividends	107	375	675
Earnings per share	0.78	0.88	1.09
Dividends per share	0.57	0.64	0.72
Earnings per share	0.78	0.88	1.09
Dividends per share	0.57	0.64	0.72
Net assets taken per share	16.82	12.14	10.11

Dairy Farm

Interim Report Highlights 1989

- Profit + 32%
- Earnings per ordinary share + 25%
- Dividend per ordinary share + 25%
- Operations

Hong Kong All operations performing well with 21 new outlets opened. Dairy Farm's strong good profit growth with 15 new outlets opened.

Taiwan 14 supermarkets and two Mannings now open.

Thailand New supermarket joint venture established.

AUSTRALIA Market share increasing. South Australian market entered.

UK Lowly Save interim profit to 11th March 1989 up 33.7%.

"The Company's principal activities continue to have good prospects for growth and the outlook for the remainder of the year is encouraging."

SIMON KESWICK, Chairman
Hong Kong, 21st September 1989

	6 months ended 30th June 1989	6 months ended 30th June 1988	Year ended 31st December 1988
Sales	8,201	7,844	17,582
Profit after taxation and minority interests	288	305	778
Extraordinary income	(81)	(63)	(102)
Profit attributable to shareholders	207	242	676
Earnings per ordinary share	24.3c	19.4c	51.5c
Dividends per ordinary share	9.0c	7.0c	25.0c

Mandarin Oriental

Interim Results 1989

- Profit + 31%
- Earnings per share + 23%
- Dividend per share + 37%

"The Oriental, Bangkok, voted 'Best Hotel in the World' by International Traveler with Mandarin Oriental, Hong Kong, voted in the Asia-Pacific region."

"The Oriental, Hongkong, voted 'Best Hotel in the World' by International Traveler with Mandarin Oriental, Hong Kong, runner-up."

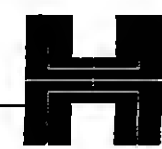
"Business in Hong Kong and Macao has been affected by events in China... However, overseas trade is performing well... Mandarin Oriental should show satisfactory earnings growth for the full year."

SIMON KESWICK, Chairman
Hong Kong, 20th September 1989

Mandarin Oriental International Limited
Incorporated in Bermuda with limited liability
22 Gloucester Road, Causeway Bay Hong Kong

HALF YEAR RESULTS

	(Unaudited) Six Months Ended 30th June 1989	(Unaudited) Six Months Ended 30th June 1988	Full Year Ended 31st December 1988
Revenue	503.4	429.8	917.2
Profit after tax and minority interests	190.4	145.1	348.6
Extraordinary income	—	48.2	48.2
Profit attributable to shareholders	190.4	193.3	396.8
Dividends	74.3	54.0	229.4
Earnings per share	28.2c	22.9c	53.4c
Dividend per share	11.0c	8.0c	34.0c



Interim Report Highlights 1989

Hongkong Land

- Profit after taxation + 43%
- Earnings per share + 41%
- Dividend per share + 23%
- Portfolio 69% leased
- HK\$2 per share paid to shareholders in corporate restructuring.

"Hongkong Land's portfolio is almost fully leased and, with supply still limited, the prospect for positive rental reversions both this year and next year is encouraging. The rate of earnings growth in the second half of the year will be lower, due to the interest cost of the HK\$2 per share paid to shareholders in May. Nevertheless, we expect results for the full year to show a very satisfactory increase."

SIMON KESWICK, Chairman
Hong Kong, 22nd September 1989

	6 months ended 30th June 1989	6 months ended 30th June 1988	Year ended 31st December 1988
Revenue	787m	530m	1,217m
Profit after taxation	35.1m	21.4m	48.3m
Earnings per share	35.1c	21.4c	48.3c
Dividends per share	18.5c	13.0c	38.0c

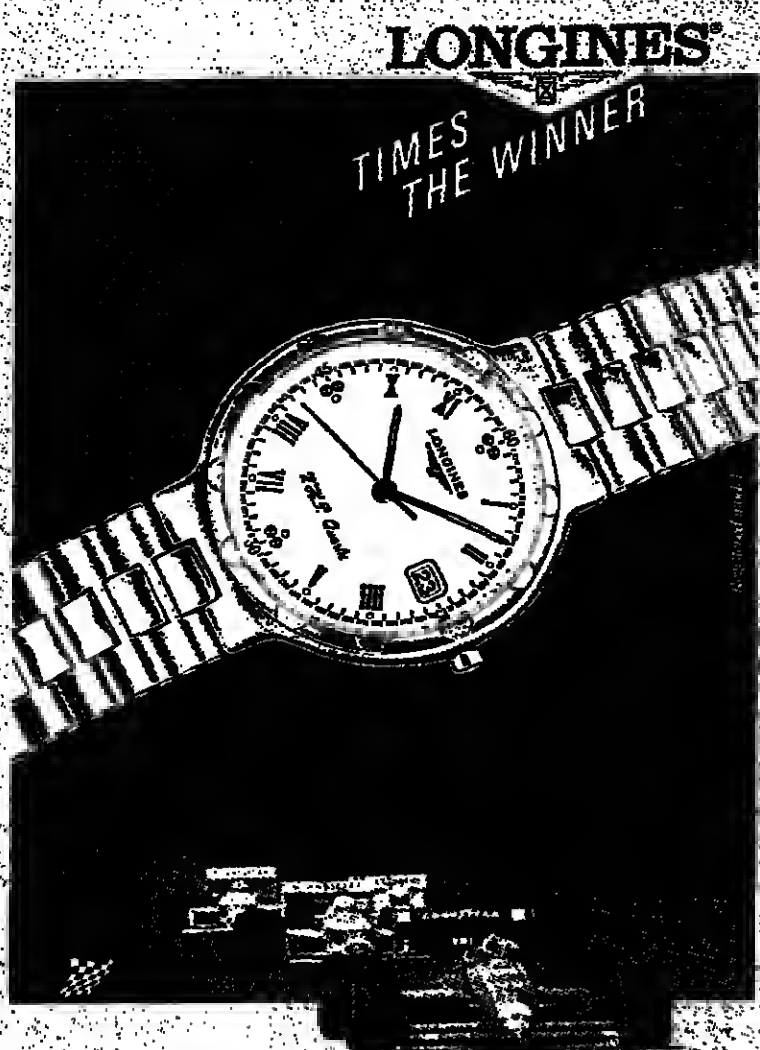
The above figures will be closed from 6th to 17th November 1989, both days inclusive. Share certificates must be lodged with the Company's Registrar by 4.00 p.m. on 3rd November 1989.

Jardine Matheson Holdings Limited
Incorporated in Bermuda with limited liability

Copies of these Interim Reports are available from the Company Secretary, Jardine Matheson, Jardine House, Hong Kong

This advertisement has been approved solely for the purposes of the Financial Services Act 1988 by Jardine Securities Limited, a member of TSA and a subsidiary of Jardine Matheson Holdings Limited. Past performance is not necessarily indicative of the likely future performance of an investment.

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INTERNATIONAL CAPITAL MARKETS

The Financial Times proposes to publish a Survey on the above on 14th NOVEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

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on 01-873 3461

or write to him at:

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London SE1 9PL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

INTERNATIONAL COMPANIES AND FINANCE

Warburg takes top spot in UK takeovers league

By Clay Harris in London

S. G. WARBURG has jumped to the top of the league tables for merchant banks advising on takeover bids for publicly quoted UK companies in the first nine months of 1989, according to the monthly magazine Financial Times Mergers and Acquisitions.

Warburg, like the six banks immediately following it in the rankings - which credit the full value of a bid to each adviser named on an offer or defence document - gained its lofty position through its role defending BAT Industries against Hoyle's record £13.5bn (£21.6bn) takeover bid.

If the bid had not lapsed last week, just before the end of the nine-month period, J. Henry Schroder Wagg and Kleinwort Benson would have ranked first and second in the table, instead of eighth and ninth respectively. The table only covers bids that have been resolved one way or another.

In a second league table, covering completed bids for all UK companies and British bids abroad, but dividing the value of a bid equally between joint advisers, Warburg still comes first, advising in 58 bids with a total value of just under £16bn.

Schroders and Kleinwort rank second and third, advising on bids worth a total of £12.7bn and £11.5bn respectively. The BAT bid was also responsible for introducing four US investment banks into the top 10, with Bankers Trust and Drexel Burnham Lambert working with Hambros on Hoyle's side and Goldman Sachs and Shearson Lehman joining Warburg and Lazard Brothers on the defence.

Goldman Sachs led in the ranking that considers only cross-border deals and offers in which a foreign bank acted as a financial adviser. On rank-

TOP TEN ADVISERS

Completed bids for UK publicly quoted companies (First 9 months, 1989)

Adviser (1988 position in brackets)	Value of bids (£bn)	Number
1. SG Warburg (3)	22.07	24
2. Lazard Bros (8)	18.37	13
3. Goldman Sachs (-)	18.25	3
4. Hambros (16)	14.68	12
5. Bankers Trust (-)	14.60	10
6. Shearson Lehman (10)	13.59	2
7. Drexel Burnham (-)	13.50	1
8. Schroder Wagg (1)	11.55	22
9. Kleinwort Benson (5)	8.35	13
10. Morgan Grenfell (2)	7.474	18

Financial advisers named as such in bid documentation
* Drawn declined to give bid details of bid activity

Bids for all UK companies and British bids abroad (First 9 months, 1989)

Adviser (1988 position in brackets)	Value of bids (£bn)	Number
1. SG Warburg (1)	15.99	58
2. Schroder Wagg (3)	12.70	54
3. Kleinwort Benson (4)	11.50	43
4. Lazard Bros (6)	9.33	55
5. Goldman Sachs (8)	9.057	3
6. Shearson Lehman (11)	7.23	22
7. Morgan Grenfell (2)	7.14	61
8. Bankers Trust (-)	6.87	13
9. Hambros (17)	5.86	37
10. NM Rothschild (10)	5.37	32

Source: FT Mergers & Acquisitions

ings that divide the value of bids between joint advisers, Goldman Sachs advised on 18 deals worth a total of £14.4bn.

It was followed by Warburg, advising on 19 transactions worth £11.7bn and Wasserstein Perella, which advised on six worth nearly £10.5bn.

Newly merged Barco posts BFr786m

BARCO GROUP, the small but fast growing Flemish electronics company which is the product of a merger completed at the beginning of this year, yesterday announced pre-tax operating profits for the first six months of 1989 of BFr786m (£20m), writes Tim Dickson in Brussels.

After deduction of taxes first half operating earnings amounted to BFr507m, against last year's 12 month figure of BFr583m.

Oslo seeks to set up international shipping bourse

By Karen Fosell in Oslo

THE OSLO bourse, seeking to capitalise on Norway's long established maritime expertise, plans to make itself more attractive to international shipping companies.

Officials believe that a listing on an international shipping market based in Oslo would offer companies more competitive pricing, allowing share prices to be quoted closer to net asset value.

The initial plan is for about five companies to be listed annually. "From next year I believe there will be international shipping companies listed here, and if after five years the plan proves viable, then there could be the basis for a larger scheme," said an analyst.

The idea of an international shipping bourse was first floated by the Norwegian Shipowner's Association.

Bourse officials believe that because of Norway's maritime environment and the wide range of shipping services on offer, they can create a shipping market more cheaply and more efficiently than other

centres. There are two groups of shipping companies which would seek a listing, officials say.

One group comprises shipping companies not listed elsewhere while the other would be companies listed on other stock markets under the aegis of the International Stock Exchange Federation.

Bourse officials agree that there could be problems with listing the former since any group is likely to comprise companies registered in unregulated countries like Liberia and Panama.

"It would be a matter of providing a regulatory framework for which these companies would have to comply in order, among other things, to provide investor protection... and existing Norwegian law would be the basis for such a framework," an analyst said.

He outlined other problems, among them the creation of a standard for financial disclosure and companies listed would have to meet liquidity and ownership requirements under Norwegian law.

Storebrand out of red with Nkr671m at eight months

By Karen Fosell

STOREBRAND, one of Norway's top three insurance companies, bounced back into the black in the first eight months of 1989 with profits, excluding life insurance and before extraordinary items, of Nkr671m (887m) versus losses of Nkr689m in the same period last year.

Storebrand has also recommended that its board approve expansion of the foreign ownership quota to 25 per cent, from 20 per cent, and has called for a direct placement of 2.6m shares, although a subscription price has to be fixed. The company said consolidated insurance activity, both

domestic and foreign, experienced profits in the period of Nkr764m versus Nkr264m last year. Storebrand Finans, the finance division, reduced operating losses to Nkr62m from Nkr68m last year.

The winding up of finance activities is proceeding according to plan in Norway and outside the country. Assets have been reduced to Nkr6.3bn from Nkr9.7bn at the start of the year and a further reduction is expected.

Storebrand Livsforsikring, the life insurance division, improved income to Nkr1.35bn from Nkr52m in the same period last year.

At IMD, management development begins by asking the right questions.

Executives today face unrelenting, even accelerating change, pervading all aspects of business life. As the pace of change quickens, old perceptions and traditional approaches lose validity. New views are required.

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EUROPEAN ECONOMIC COMMUNITY

GBP 50,000,000

11 3/8 % Notes due 1990

We inform the bondholders that the redemption instalment of GBP 25,000,000, nominal due on November 15, 1989 has been satisfied by purchase on the market of GBP 4,341,000 nominal bonds and by the drawing for redemption of GBP 20,659,000 nominal on September 20, 1989.

These 20,659 bonds of GBP 1,000 nominal will be reimbursed at par on November 15, 1989, coupon at 6 due on November 15, 1990 and following attached, according to the modalities of payment on the bonds.

The numbers of such drawn bonds are as follows:

1 - 151	2864 - 2871	5389 - 5397	7502 - 7504
154 - 175	2873 - 2888	5407 - 5408	7509 -
177 - 178	2886 - 2889	5406 - 5402	7541 -
180 - 221	2902 - 2912	5513 - 5566	7567 - 7562
225 - 321	2914 - 2920	5578 - 5589	7802 - 7808
325 - 327	2923 - 2944	5583 - 5617	7813 - 7853
333 - 544	2946 - 2948	5625 - 5662	7860 - 7862
552 - 577	2950 - 2981	5664 - 5672	7894 - 7904
579 - 632	2984 - 2990	5689 - 5699	7911 - 7914
635 - 681	2993 - 3001	5701 - 5722	7923 - 7928
687 - 696	3005 - 3041	5727 - 5769	7949 - 7965
699 - 1008	3062 - 3068	5772 - 5787	7971 - 7976
1010 - 1042	3075 - 3081	5793 - 5830	7980 - 7986
1044 - 1068	3085 - 3182	5941 - 5950	7991 - 8015
1090 - 1126	3190 - 3192	5954 -	8024 - 8027
1131 - 1133	3194 - 3195	5965 - 5968	8029 - 8030
1138 - 1161	3198 - 3254	5972 - 6057	8033 - 8067
1168 - 1195	3257 -	6063 - 8155	8069 -
1198 -	3260 - 3284	6158 - 6209	8072 - 8089
1202 - 1356	3287 - 3334	6213 - 6218	8092 - 8094
1361 - 1373	3337 - 3361	6224 -	8119 - 8135
1376 - 1556	3370 - 3384	6226 - 6227	8140 - 8148
1558 - 1586	3390 - 3486	6229 - 6234	8150 - 8189
1588 - 1589	3490 - 3548	6238 - 6239	8205 - 8229
1591 - 1593	3554 - 3619	6243 - 6261	8237 - 8244
1601 - 1620	3624 - 3723	6267 - 6286	8285 - 8311
1623 - 1625	3725 - 3727	6271 - 6272	8466 - 8468
1632 - 1638	3729 - 3735	6274 - 6276	8486 - 8505
1644 - 1653	3741 - 3742	6278 - 6297	8508 - 8512
1656 - 1665	3753 - 3795	6304 - 6324	8515 - 8528
1682 - 1707	3799 - 3808	6330 - 6334	8533 - 8541
1710 - 1741	3825 - 3851	6343 - 6363	8545 - 8546
1747 - 1769	3860 -	6365 - 6386	8562 - 8566
1774 - 1813	3872 - 3877	6388 - 6390	8570 - 8586
1817 - 1990	3883 - 3886	6383 - 6385	8602 - 8608
1996 - 2039	3889 - 3892	6387 - 6390	8615 - 8644
2041 - 2205	3895 - 4006	6392 - 6404	8651 - 8662
2207 - 2237	4018 - 4025	6423 - 6467	8664 - 8722
2240 - 2267	4043 - 4075	6468 - 6509	8725 - 8726
2269 - 2296	4078 - 4191	6515 - 6523	8732 - 8745
2298 - 2317	4205 - 4264	6529 - 6559	8756 - 8766
2320 - 2327	4271 - 4306	6566 - 6614	8771 - 8718
2329 - 2359	4313 - 4340	6618 - 6713	8827 - 8843
2364 - 2366	4342 - 4428	6718 - 6752	8846 - 8862
2368 - 2378	4428 - 4708	6771 - 6823	8876 - 8912
2381 - 2470	4710 - 4906	6828 - 6829	8915 - 8926
2473 - 2525	4910 - 4945	6845 - 7022	8928 - 8929
2529 - 2607	4948 - 4987	7028 - 7029	8932 - 8967
2636 - 2642	4994 - 5152	7038 - 7039	9143 - 9169
2651 - 2670	5154 - 5180	7048 - 7098	9172 - 9201
2674 - 2721	5182 - 5210	7105 - 7261	9364 - 9385
2723 - 2776	5215 - 5222	7275 - 7278	9802 - 9803
2782 -	5225 -	7284 - 7304	10015 - 10031
2784 - 2797	5229 - 5237	7306 - 7308	10036 - 10038
2799 -	5245 - 5248	7312 - 7314	11771 - 14915
2802 - 2816	5252 - 5298	7318 - 7333	39916 - 50000
2818 -	5302 - 5322	7338 - 7340	
2832 - 2850	5325 - 5349	7375 - 7384	
2852 - 2855	5370 - 5382	7385 - 7419	
2858 - 2859	5385 - 5386	7423 - 7460	

Amount outstanding after November 15, 89: GBP 25,000,000

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Warm reception for clutch of Swiss franc issues

NZ traders take DFC failure in their stride

3i's Paris unit doubles investment funds

3,952,100 Shares

Central Newspapers, Inc.

Class A Common Stock
(without par value)

652,100 Shares

This portion of the offering was offered outside the United States by the undersigned

Goldman Sachs International Limited	Merrill Lynch International Limited
Algemene Bank Nederland N.V.	Dresdner Bank
	<i>Altbankgesellschaft</i>
Morgan Stanley International	Enskilda Securities
	<i>Skandinaviska Enskilda Bank</i>
Salomon Brothers International Limited	The Nikko Securities Co., (Europe) Ltd.
	S. G. Warburg Securities

3.300.000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.		Merrill Lynch Capital Markets	
Bear, Stearns & Co. Inc.	The First Boston Corporation	Alex. Brown & Sons	Dillon, Read & Co. Inc.
Donaldson, Lufkin & Jenrette	Drexel Burnham Lambert	Hambrecht & Quist	Kidder, Peabody & Co.
<small>Securities Corporation</small>	<small>Incorporated</small>	<small>Incorporated</small>	<small>Incorporated</small>
Lazard Frères & Co.	Morgan Stanley & Co.	PaineWebber Incorporated	Prudential-Bache Capital Funding
	<small>Incorporated</small>		
Salomon Brothers Inc.	Shearson Lehman Hutton Inc.		Smith Barney, Harris Upham & Co.
Wertheim Schroder & Co.	Dean Witter Reynolds Inc.	Advest, Inc.	William Blair & Company
<small>Incorporated</small>			
City Securities Corporation	A. G. Edwards & Sons, Inc.	McDonald & Company	Oppenheimer & Co., Inc.
		<small>Securities, Inc.</small>	
Piper, Jaffray & Hopwood	Prescott, Ball & Turben, Inc.	Tucker Anthony	Robert W. Baird & Co.
		<small>Incorporated</small>	<small>Incorporated</small>
Bateman Eichler, Hill Richards	Boettcher & Company, Inc.	The Chicago Corporation	Cowen & Co.
<small>Incorporated</small>			
First of Michigan Corporation	Furman Selz Mager Dietz & Birney		Gruntal & Co., Incorporated
Janney Montgomery Scott Inc.	Johnston, Lemon & Co.		Ladenburg, Thalmann & Co. Inc.
	<small>Incorporated</small>		
C.J. Lawrence, Morgan Grenfell Inc.	Legg Mason Wood Walker		Needham & Company, Inc.
	<small>Incorporated</small>		
Neuberger & Berman	The Ohio Company	Rauscher Pierce Refsnes, Inc.	Raymond James & Associates, Inc.
Stifel, Nicolaus & Company	Sutro & Co.	Wedbush Morgan Securities	Brean Murray, Foster Securities Inc.
<small>Incorporated</small>	<small>Incorporated</small>		
Crowell, Weedon & Co.	First Manhattan Co.	Goetzer & Co., Inc.	J. J. B. Hilliard, W. L. Lyons, Inc.
Moran & Associates, Inc.	Refensperger, Hughes & Co.		Seidler Amdec Securities Inc.
<small>Securities Brokerage</small>	<small>Incorporated</small>		
Seward Securities, Inc.			Traub and Company, Inc.

September 1990

Toronto lawyers in merger

FASKEN MARTINEAU Walker is merging its Toronto arm with Campbell, Godfrey & Lewtas, of Toronto, to form Canada's largest legal firm with 352 lawyers, Robert Gibbens writes from Toronto.

The merger is the latest in a series of consolidations among law firms and other professional groups, driven by the demand for full service, greater speed and expertise. The high cost of computerisation is a factor.

The new firm will have offices in London and Brussels and links with the Pacific Rim.

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Needham & Company, Inc.	
Rotan Mosle Inc.	
Southwest Securities, Inc.	
Underwood, Neubaus & Co.	

September 29, 1989

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(Data compiled by CATASTREPH International)

INTERNATIONAL CAPITAL MARKETS

Europe braced for German rate hike

By Rachel Johnson in London and Janet Bush in New York

EUROPE'S government bond markets were yesterday bracing themselves for a rise of at least half a percentage point in West German interest rates at the Bundesbank policy-setting council meeting today.

It seems that whatever the bank does, the markets will remain nervous: in the unlikely event of credit policy being left unchanged, markets

German credit policy.

Apprehension ahead of the meeting kept the French market volatile, especially at the shorter end, while domestic investors stayed away. The December contract on the Matif futures market in Paris traded down over the day, opening at 107.04 but closing at 106.60.

The Dutch guilder's traditional ties to the D-Mark, both on interest rates and foreign exchange, means that the central bank is expected to do whatever the Bundesbank does. "But if rates remain unchanged, the outlook will be bullish on both ends of the yield curve," a trader said.

The UK government bond market is discounting a rise in German rates today, but is not expecting the Chancellor to bow to market forces and raise domestic rates in response.

As the Conservative party

conference looms, it becomes increasingly likely that the UK authorities will intervene on the foreign exchange to support sterling, rather than raise rates, especially in the wake of August's trade figures.

However, there is a contrary view that the Chancellor may wish to increase UK interest rates when he has an opportunity to blame it on the Germans.

In relatively quiet trading, bond prices slipped around a half point across the board, with the benchmark 2003/07 bond falling by $\frac{1}{8}$ to close at 111.

The only European markets likely to operate independently of the German moves are those, like Italy or Spain, whose currencies are strong on the foreign exchange.

US Treasuries yesterday morning pulled back modestly

from their gains so far this week, partly undermined by a softening in the dollar. Fluctuations were limited and trading dull.

At midsession, short-dated maturities stood around $\frac{1}{8}$ point lower.

The Treasury's benchmark long bond was $\frac{1}{8}$ point down for a yield of 8.16 per cent. But this was still well above price levels at the beginning of the week.

The dollar dipped back to Y141.00 and DM1.9775 at the New York midsession yesterday, some way off its highs on Tuesday.

There was some consternation in the bond market early yesterday when the Fed Funds rate spiked up to a high of 9% per cent. However, the Funds rate had eased back to 8½ per cent by midsession.

There was little overall direction in the market yesterday morning with no major economic indicators due for release until September's employment data tomorrow.

US financial markets are also anxiously awaiting the outcome of today's policy-making Bundesbank council meeting to see whether the widely expected rise in the Lombard rate is announced and how large that rate hike will be.

The only economic news expected yesterday was the announcement of car sales by major manufacturers in late September.

Strong auto sales have given a significant boost to overall retail sales in recent months but analysts generally expect sales to have come off late last month.

Traders up in arms over sterling bond issues

By Andrew Freeman

A FULL Stock Exchange inquiry is underway after at least two UK market-makers complained about dealings on Tuesday in long-dated Eurosterling bond issues ahead of yesterday's buy-in of Redland's £100m 10½ per cent issue due 2014.

It is thought that details of the likely terms of the buy-in were discussed with a number of investing institutions before the operation was launched for the company by the broker Cazenove. However, it is not clear who approached the institutions. A Cazenove official refused to comment on the deal.

Such soundings, which involve price sensitive information, are normal before new tender issues, but were described by one trader as extremely unusual in the case of a reverse tender.

At least one institution, possibly a UK pension fund, acted on the information, contacted several market-makers and bought substantial amounts of Redland and other similar bonds on Tuesday.

When the buy-in was announced yesterday morning, the price of the Redland issue jumped 2½ points to the offer level of 93 per cent, while spreads of other long-dated Eurosterling issues narrowed sharply as traders anticipated profitable activity by investors looking to match liabilities.

The Stock Exchange refused to confirm that it was conducting an inquiry, but leading market-makers said complaints had been registered with the Exchange and that an inquiry would inevitably follow. It is understood there were complaints about dealings in Redland stock and that of other bonds for Tesco and Hammonds.

The buy-in, which Redland said was to allow it to re-finance its international borrowings more cheaply, was successfully conducted. By the close of the offer, £90.36m of the deal had been bought at a spread of 170 basis points over the 9 per cent Treasury stock.

On Tuesday, the bonds closed at a spread of 201 basis points over the gilt.

Futures brokers watchdog fights for survival

The annual council elections of a small self-regulatory organisation (SRO) are not generally calculated to engender much passion among the membership at large. But the relatively noisy election campaign that has been run over today's vote for three seats on the council of the Association of Futures Brokers & Dealers speaks of considerable controversy over the future of the organisation.

The AFB, which has emerged from a largely successful drive to rid the commodities business of most of its more dubious operators, now finds itself ready to review its position, and eager to take on broader powers. But, as the smallest SRO, it is severely constrained by high and growing costs, which raise fundamental questions as to the viability of its independence in the future of the organisation.

At the same time, the overall regulatory structure pertaining to futures - as well as other markets - is beset with both overlaps and underlaps of competence, some of which also directly concern the AFB at present.

For a start, as with other SROs, the AFB's relationship with the Securities & Investments Board continues to be a major bone of contention. The potential damage to London firms of the escalating costs of regulation is urgently apparent to the association, and a large slice of overall revenues are absorbed by SIB.

In the context of this drain of funds, the AFB has been considerably dissatisfied with some of SIB's efforts to represent the interests of its own membership. It has fallen for instance to AFB officials to deal with the uproar that followed SIB's concessions to US regulators earlier this year in connection

with the so-called part 30 exemption governing British firms' dealings with US clients.

Again, the current structure, impenetrable as it may seem, leaves surprisingly large gaps

The AFB's relationship with the SIB is still highly contentious, writes Katharine Campbell

in regulatory competence. The SIB, which has responsibilities for monitoring the compliance procedures of the various London exchanges, has for instance failed to find ways in which surveillance systems on the commodity markets can be brought closer in line with systems in place at CME - a point which worries some senior AFB officials. In this context, the association is welcoming SIB efforts to delegate a greater portion of its functions.

The head regulator recently indicated to the AFB that it hopes to contain the costs of its futures related activities sufficiently to enable the annual contribution - last year reaching £1.5m - to stay roughly at current levels.

This is partly because the enforcement responsibilities assumed for interim authorised firms are now much reduced since most firms have been approved.

Some AFB officials are also keen that the AFB should have direct authorisation by the relevant SRO. Only one commodities firm has sought direct authorisation from SIB.

All the same, the central question is whether the AFB can continue to survive on its own, or whether it might not

be more appropriately absorbed as a division of the Securities Association.

The question is an old one, and originally hard fought by commodities firms when the Financial Services Act was crafted, who fiercely resisted being absorbed into the web of securities regulation. The TSA also did not fall over itself to accumulate powers over what was then the infamous commodities business.

But now the industry has been substantially cleaned up, the arguments have somewhat changed.

The AFB does survive without the revenues from financial futures firms, yet the vast proportion of the association's financial and manpower resources are spent on commodity-related issues. The council is substantially dominated by representatives of commodity firms, and could become more so.

Moreover, many of the issues before the AFB tend to highlight the very divergent interests of the two different groups. For instance, many commodity firms representatives are keen to rewrite the rule book in accordance with SIB's new proposals, effectively revisiting a lot of the issues that arose when the association started, and attempted to accommodate the needs of the commodities markets into a futures-style framework. At the same time, financial derivatives firms, familiar with the current rule books, are at the extra costs a rewrite would incur.

The absorption of the AFB as a division of the TSA would undoubtedly be highly precarious for the SIB to engineer. But it is a solution that is currently receiving close attention by the authorities.

GOVERNMENT BONDS

will have to readjust. With a half a point rise, they will start waiting for the next increase, and with a full point rise, bond prices suffer an immediate drop, at least initially.

German government bond prices were fixed slightly higher, but prices were undercut by the failure of the Bundesbank to roll over the full amount of repurchase agreements maturing yesterday, thereby draining of DM8.8bn from the money markets. This left prices either unchanged or at most 5-10 pence higher.

The domestic bond market has fully discounted a rise of at least half a point in interest rates, but the coupon on a DM4bn 10-year Federal bond to be launched on Monday was anybody's guess.

Some European countries are presumed to follow suit if the German central bank raises rates - notably France and the Netherlands. The French Government's commitment to keep the franc stable against the D-Mark seems likely to tie it to any change in

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago	
UK GILTS	13.500	9/92	104.07	-7/32	11.77	11.79	10.99	
	8.750	1/98	94.19	-18/32	10.76	10.63	10.28	
	8.000	10/98	94.19	-13/32	8.68	8.62	8.32	
US TREASURY *	8.000	8/99	98.18	-3/32	8.22	8.29	8.10	
	8.125	8/96	98.18	+1/32	8.18	8.26	8.14	
JAPAN	No 111	4.900	96.9708	-0.058	5.28	5.17	5.15	
	No 2	5.700	105.3479	-0.098	5.12	5.06	5.08	
GERMANY	8.750	6/99	98.2000	-0.050	7.01	7.01	6.85	
FRANCE	BTAN	6.000	7/94	95.6274	-0.180	9.16	9.04	8.65
	OAT	8.125	5/98	95.4600	-0.240	8.83	8.72	8.39
CANADA *	9.500	10/98	98.6500	+0.150	6.73	6.90	6.50	
NETHERLANDS	7.250	7/99	99.0400	+0.110	7.30	7.30	7.19	
AUSTRALIA	12.000	7/99	97.1848	-0.099	13.65	13.44	12.93	
London closing, *denotes New York morning session								
Yields: Local market standard				Prices: US, UK in 32nds., others in decimal				

London closing, "denotes New York morning session. Yields: Local market standard. Price: US, UK in 32nds, others in decimal. Technical data/ATLAS Price Sources

Fed canvasses markets on margin trading rules

By Janet Bush

THE US Federal Reserve has asked for public comment on rule changes which would allow certain "world class" foreign debt and equity securities to be traded on margin in the same way as US securities.

The Fed's proposed amendments to its Regulation T, on which it wants comment by November 30, follow a proposal by the Securities Industry Association which believes the changes would make it easier for US institutions to

invest in overseas securities. Certain debt and equity securities would be allowed to trade on margin (an upfront payment which is only a proportion of the total of securities being bought).

Foreign world class securities denominated in a foreign currency could be used as margin for debt. There would be recognition of differences between clearance and settlement procedures in the foreign country, so easing restrictions.

US West acquires credit guarantor for \$345m

By Andrew Freeman

FINANCIAL Security Assurance (FSA), a US company providing credit guarantees on corporate debt issues, has agreed to a \$345m takeover by US West, the telecoms group which is diversifying into financial services. The issue is subject to the approval of FSA shareholders and state insurance regulators.

FSA carries a triple-A credit rating, and since its launch in 1985 has pioneered the use of its credit status to provide

enhancements for asset-backed securities issued in the US and international capital markets. It has provided guarantees on some \$1bn of issues, and since August 1988 has been active in the Euro market.

The company assesses the collateral behind asset-backed deals and offers investors a full guarantee against default, event risk and fraud. The guarantee allows borrowers to achieve a cheaper cost of funding.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Wednesday October 4 1989		Tue Oct 3		Mon Oct 2		Fri Sep 29		Year ago (approx)	
Figures in parentheses show number of stocks per section		Index	Day's Change	Est. Earnings Yield (%)	Gross Yield (%)	Est. Div. Yield (%)	Est. Div. Yield (%)	Est. Div. Yield (%)	Est. Div. Yield (%)	Est. Div. Yield (%)	Est. Div. Yield (%)
1 CAPITAL GOODS (208)		961.01	-0.6	11.46	4.36	18.88	26.83	966.37	957.99	963.87	898.13
2 Building Materials (259)		1517.22	-1.0	12.21	4.77	8.44	24.89	1516.70	1517.70	1517.70	1412.32
3 Contracting, Construction (37)		1574.96	-0.1	15.42	4.63	8.46	48.87	1575.44	1576.16	1576.16	1508.32
4 Electricals (10)		2801.36	-0.5	9.50	4.32	13.25	68.81	2813.96	2798.32	2830.58	2219.02
5 Electronics (30)		2111.44	-1.0	9.19	3.48	14.05	49.17	2133.31	2184.54	2125.72	1763.97
6 Mechanical Engineering (54)		516.22	-0.6	10.81	3.46	11.26	14.16	519.49	516.93	523.58	416.32
7 Metals and Metal Farming (6)		2492.53	-0.8	28.69	5.33	13.35	58.76	2495.75	2495.45	2495.45	2258.34
8 Motors (19)		376.21	-0.3	9.77	4.21	11.99	6.97	375.86	375.87	372.45	281.89
9 Other Industrial Materials (23)		1762.78	-0.2	9.38	4.25	12.58	51.87	1765.85	1746.48	1738.37	1359.41
10 CONSUMER GROUP (184)		1326.05	-0.2	8.25	3.31	15.21	25.94	1328.25	1314.04	1322.87	1065.95
11 Food Manufacturers (20)		1480.95	-0.2	8.61	3.27	14.54	25.76	1483.55	1457.71	1464.76	1185.67
12 Food Retailing (14)		2492.53	-0.1	8.75	3.45	14.46	25.41	2492.53	2492.53	2492.53	2258.34
13 Health and Household (14)		2324.21	-0.2	6.18	1.87	19.32	37.88	2325.71	2301.48	2314.86	1917.76
14 Leisure (34)		1731.30	-0.8	7.60	3.32	16.21	35.69	1744.84	1722.78	1735.27	1363.37
15 Packaging & Paper (15)		991.51	-0.2	10.54	4.48	11.79	16.17	991.51	989.45	989.45	838.57
16 Publishing & Printing (18)		3722.89	-0.2	8.56	4.57	15.82	18.57	3714.79	3698.38	3742.44	3328.74
17 Textiles (14)		568.02	-0.4	9.99	5.10	12.09	25.67	570.32	566.26	568.95	582.82
18 OTHER GROUPS (93)		1183.65	-0.2	9.94	4.10	12.19	26.50	1186.16	1175.26	1181.13	981.90
19 Agencies (17)		1259.39	-0.8	6.72	2.38	18.36	24.40	1257.53	1243.57	1253.51	1065.55
20 Chemicals (22)		1275.51	-0.8	11.74	4.91	18.03	42.59	1286.16	1286.16	1286.16	1055.53
21 Conglomerates (13)		2431.81	-0.5	10.31	4.92	11.41	29.87	2449.44	2447.39	2450.68	2258.34
22 Transport (13)		2387.74	-1.1	9.67	4.05	15.22	55.79	2393.68	2345.46	2374.13	1958.53
23 Miscellaneous (26)		1152.61	-0.5	18.61	4.31	12.28	22.38	1158.93	1147.87	1148.38	978.82
24 Miscellaneous (26)		1152.61	-1.1	8.80	3.27	12.83	44.44	1152.61	1152.61	1152.61	1087.44
25 INDUSTRIAL GROUP (485)		1288.10	-0.3	9.57	3.81	12.88	27.19	1291.49	1291.49	1291.49	965.49
26 OIL & GAS (15)		2201.75	-0.3	9.84	5.15	13.43	66.84	2202.21	2169.73	2165.43	1743.62
27 500 SHARE INDEX (500)		2292.26	-0.2	9.60	3.99	12.95	32.04	2295.46	2281.85	2288.21	1891.88
28 FINANCIAL GROUP (121)		880.99	-0.3	5.21	2.27	10.89	27.17	882.19	874.59	878.38	689.79
29 Banks (9)		882.99	-0.3	21.51	6.22	6.11	46.58	882.99	882.99	882.99	675.94
30 Insurance (Life) (8)		836.99	-0.1	5.04	2.27	11.21	24.89	836.99	836.99	836.99	689.79
31 Insurance (Comp) (7)		659.35	-0.4	5.73	2.49	10.71	24.89	659.35	659.35	659.35	531.36
32 Insurance (Brokers) (7)		2058.38	-1.4	7.18	5.98	18.54	44.55	2063.31	2063.31	2063.31	1652.38
33 Merchant Banks (1)		410.11	-0.1	3.99	1.89	18.89	28.77	410.11	410.11	410.11	373.38
34 Property (49)		1322.45	-0.8	6.74	3.99	18.89	28.77	1322.45	1322.45	1322.45	1064.06
35 Other Financial (31)		1322.45	-0.8	6.74	3.99	18.89	28.77	1322.45	1322.45	1322.45	1064.06
36 Investment Trusts (6)		1258.45	-0.2	2.69	1.94	12.88	19.94	1258.45	1258.45	1258.45	915.64
37 Finance (1)		701.86	-0.2	10.85	3.84	10.34	43.67	701.86	701.86	701.86	589.59
38 Overseas Traders (8)		1388.36	-1.1	9.80	5.13	11.69	43.67	1388.36	1388.36	1388.36	1087.44
39 ALL-SHARE INDEX (699)		1172.99	-0.3	9.44	4.34	12.95	30.52	1175.94	1163.73	1169.53	946.41
40 Index Change		Index	Day's Change	High	Low	High	Low	High	Low	High	Low
41 FT-SE 100 SHARE INDEX		2312.11	-0.5	2313.11	2311.61	2299.14	2299.14	2312.11	2312.11	2312.11	1826.13

FIXED INTEREST

PRICE INDICES		Wed Oct 4	Day's change %	Tue Oct 3	rd adj. today	rd adj. 1989 to date	British Government Low Coupons	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	(approx)
British Government							Medium Coupons	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	
1	Up to 5 years	115.93	-0.16	116.12	-	9.66	High Coupons	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	9.75
2	5-15 years	130.36	-0.46	136.91	-	9.84	Irredeemables	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	9.84
3	Over 15 years	139.62	-0.60	140.46	-	11.64	Index-Linked	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	10.17
4	Irredeemables	161.73	-0.77	162.99	-	8.83	Under-Linked	inflation rate 3% 1989 to date	5 years 1989 to date	10 years 1989 to date	9.59
5	All Stocks	128.12	-0.39	128.62	-	10.11	inflation rate 5% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	9.74
Index-Linked							inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	9.31
6	Up to 5 years	138.34	-0.28	138.74	-	2.26	inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	9.85
7	Over 5 years	136.30	-0.69	137.24	-	2.89	inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	
8	All Stocks	136.34	-0.65	137.24	-	2.82	inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	
Debtless & Lease							inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	
9	Debtless & Lease	110.41	+0.11	110.29	-	8.26	inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	
Preference							inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	
10	Preference	88.43	-	88.43	-	4.71	inflation rate 10% 1989 to date	5 years 1989 to date	10 years 1989 to date	15 years 1989 to date	

UK COMPANY NEWS

Higgs and Hill declines to £10m

By John Ridding

THE DEPRESSED housing market and exceptional charges prompted a fall in profit at Higgs and Hill, the building and property group, from £11.36m to £10.09m for the six months to June 30.

Turnover increased from £10.52m to £10.46m, but earnings per share slipped from 20.1p to 18.5p. Nevertheless, the interim dividend has been raised to 4.4p (4p).

Sir Brian Hill, chairman, said that unit house sales had fallen by 35 per cent compared with the first half of last year and that the problem was continuing. "Until the Government has brought inflation under control and interest rates fall we do not expect a return of purchaser confidence in the housing market."

The exceptional items comprised a credit of £1.56m from the profits on the sale of the company's 14.9 per cent stake in Rank & Tompkins, the property developer and contractor. But this was more than offset by a charge of £2.77m resulting from the settlement of arbitra-

tion proceedings brought by the South Western Regional Health Authority.

The proceedings concerned a problem of alkali silica reaction in the structure of the Royal Devon and Exeter Hospital, a project which was completed in 1973. Full provision for the agreed settlement has now been made.

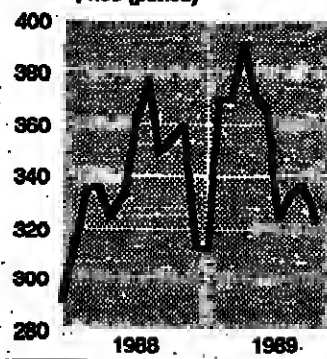
A number of board changes were also announced yesterday. Sir Brian will step down as chief executive, but remains executive chairman. Mr John Theakston becomes joint managing director and is replaced as finance director by Mr Colin Archer, previously the group financial controller of Storehouse, the retailing group.

Sir Brian said the changes were part of the group's strategic review. But one analyst said the appointment of Mr Theakston, who is 37, suggested that the group was considering the process of succession and that it was signalling its intention to remain independent.

Sir Brian said the perfor-

Higgs & Hill

Share price (pence)



mance of the group's construction and property businesses were "in marked contrast" to the housebuilding activities. Construction achieved a substantial increase in profits and the order book for 1990 is at a high level. There was a strong performance from UK and French property companies and the group's first Dutch development has commenced.

COMMENT

Higgs and Hill's results demonstrate just how nasty the housing market has become in the south-east where its business is concentrated. But this is not exactly news and the falling unit sales have already been largely discounted in the share price, which shed 3p to close at 35p. Yesterday's figures also show the importance of the other strings in Higgs' bow. The property market has been plagued and continued earnings growth can be expected from both sides of the Channel. Similarly, construction shows no sign of easing. But for the moment, compensation for the housing slump is perhaps the most that can be expected. For the full year, analysts are looking for about £24m, down from original forecasts of £28m, and £1m less than in 1988. The company is still one of the most highly regarded in the sector, but until interest rates come down, the prospective multiple of 7.5 is unlikely to improve.

All-round growth expands Hewden Stuart 43% to £19m

By John Ridding

STRONG GROWTH across virtually all its activities lifted Hewden Stuart, the Glasgow-based plant hire group, to pre-tax profits of £19.55m for the six months to July 30, an increase of 43 per cent.

Group turnover increased from £100.5m to £117.6m, of which £46m came from the sales division and the balance from hire operations.

Fully diluted earnings per share rose from 5.01p to 7.15p and the interim dividend is raised from 0.6p to 0.75p.

The sale of surplus group properties added about £1.5m to profits, but interest costs were up at £2.25m (£1.71m).

Sir Matthew Goodwin, chairman, described the results as excellent and said they had been achieved despite "an ease-

ment in demand in the south and Midlands reflecting the deterioration in the housing market."

He expected this slowing to continue for some time but the geographic and operational diversity of the group provided protection.

Hewden expected profits in the second half to be "usefully ahead of the same period last year."

Hewden does not break down profits at the halfway stage, but said they were relatively evenly spread across the various businesses.

However, the London merchanting activities suffered from pressure on margins and achieved only flat profits.

Capital expenditure was increased during the period

from £25m to £28m. Hewden expected expenditure of £17m in the second half.

COMMENT

Hewden's results came in at the very top of expectations and represent the latest chapter in its story of success. Equally familiar, however, was the lack of breakdown concerning divisional performance and sector exposure. This is not really Hewden's fault, given the difficulties in keeping tabs on where each compressor ends up, but it does add a pinch of uncertainty. Analysts estimate, however, that less than 10 per cent of business is related to the housing sector, the only area of concern. With gearing heading down to 20 per cent, good geographical and operational spread and a broad customer base, the only question mark concerns the possibility of a hard economic landing. Hewden, like everyone else in construction, would suffer should this occur. But anything milder seems easily manageable, with contractors likely to switch from purchase to hire. Pre-tax profits should reach £38m for the full year, and another mild winter could add up to £2m more. The prospective rating of just over 9 is a premium to the sector, but justifiably so.

Delta shares rise on news of Tomkins' 2% stake

By Clay Harris

SHARES in Delta, the electrical equipment, engineering and industrial services group, rose 18p to 358p yesterday after Tomkins, the industrial holding company, disclosed that it had built up a stake of just under 2 per cent.

Tomkins said it had no present intention of making a bid for Delta, but it reserved the right to review its position if circumstances changed. The 2.9m shares had been bought during its current financial year, which began on May 1, at an aggregate cost of about £10.3m, Tomkins said.

The cumulative purchases constituted a Class II transaction under Stock Exchange rules.

Companies must disclose to shareholders any purchase of assets which comprise more than 5 per cent of net assets.

Delta declined to comment yesterday, but it is known to have made inquiries under Section 213 of the Companies Act to discover the beneficial ownership of the shares in question.

John Maunders surges by 50% to over £7m

JOHN MAUNDERS, residential property developer, produced record results for the year to June 30. Pre-tax profits showed an increase of 50 per cent from £4.7m to £7.14m on turnover which increased 26 per cent to £53.1m.

Mr John Maunders, chairman, said the results had been achieved against a background of differing regional markets with margins in the East Anglia and southern operations deteriorating, while the market in the north west remained buoyant.

He said that the number units sold last year totalled 676 against 245 units the year before. House selling price increased from £52,000 to £78,000 thereby preserving the land bank.

Mr Maunders said it was

group policy to sell ahead of construction and the group was now selling for completion in the spring of 1990. Forward sales for completion in the first half of the current year were sufficient to meet targets.

He concluded that house selling prices in the north, west had stabilised and, assuming current markets did not deteriorate further, the group with conservative borrowings, a prime land bank and a good forward sales position, could look forward to another year of growth.

Interest payable more than doubled last year from £2.12m to £2.43m; after tax of £2.5m (£1.67m) earnings came out at 19.1p (12.66p). The final dividend is a proposed 2.65p (2.1p) making a total of 4.75p (3.15p).

Elson and Robbins hit midway

The cutback in consumer spending on bedding and furniture hit Elson and Robbins in the first half of 1989, and it saw pre-tax profit fall from £591,000 to £59,000.

Turnover improved from £7.85m to £8.94m. Action taken should improve the operating position in the second half. Earnings were 0.36p (3.86p).

Isopad pays £1.5m for West German acquisition

By Andrew Bolger

ISOPAD International, which makes heat control equipment, has paid DM4.5m (£1.5m) for Heraeus Wittmann, a West German company which designs and makes electrical surface heating equipment.

Wittmann was established in 1964 and employs 100 people at its factory in Heidelberg. Its customers are mainly involved with high-temperature heating applications in laboratories and the nuclear research and petrochemical industries. Last year it incurred a pre-tax loss of £85,000 on turnover of £4.4m.

Isopad, established by three Second World War refugees from Czechoslovakia, obtained a full listing last year through

a placing valuing it at £13.6m. In 1988, it made pre-tax profits of £2.5m on turnover of £13.2m.

It is a market leader in Europe with electrical heat tracing equipment, a method of heating pipes and containers by applying insulated electrical wire or foil to their surface.

The directors said the combination of Isopad's expertise and Wittmann's strong product range and customer base should quickly return Wittmann to profitability.

Mr Herbert Breit, a director of Isopad and managing director of its long-established West German subsidiary, has also been appointed managing director of Wittmann.

Renaissance leads refinancing for Lamdec

By Ivor Duce

A \$900,000 refinancing for Lamdec, a private company in process engineering and design, has been completed. The leading investor was Renaissance Holdings, a specialist in company turnaround and recovery situations.

Mr John Sidwell, a Renaissance senior executive who joins the Lamdec board as chairman, said Lamdec was in negotiations over a number of contracts in the engineering field. At present it was concentrating in the UK although there was a chance that it could look overseas later.

The company, which currently has a turnover of around £10m, has obviously

been lacking a little on managerial expertise. Mr Patrick Giles, who has recently been appointed Lamdec managing director, said the company had grown rapidly in the last few years and had one of the best teams of process engineers in the country. But all that had been jeopardised by delayed payment on one major contract, a US company operating in the UK, and slack controls on others.

Renaissance, which has an option on an equity interest, does not discount acquisitions in the future but said that for the time being the main objective was building up the core activity.

SHARE STAKES

Changes in share stakes announced recently included:

Admiral Computing: Directors stake: C James has disposed of 150,000 ordinary 1.42 per cent. The total holding is now 2,484,725 ordinary (23.38 per cent).

Black & Mining: Janbar has disposed of 425,000 ordinary leaving a total holding of 646,200 (8.18 per cent).

Company of Designers: John

Warren, a director, has acquired 97,291 ordinary (0.61 per cent) making his total holding 1m ordinary (8.34 per cent).

Davy Corporation: Abu Dhabi Investment Authority has disposed of 750,000 beneficially held ordinary (0.75 per cent). The total holding is now 6.8m (6.94 per cent). Shares are registered in the name of Nhad Nominees.

PUBLIC WORKS LOAN BOARD RATES

Effective October 4

Term	By 1991	By 1992	By 1993	By 1994	By 1995
Over 1 up to 2	10 1/4	10 1/4	10 1/4	10 1/4	10 1/4
Over 2 up to 3	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2
Over 3 up to 4	10 3/4	10 3/4	10 3/4	10 3/4	10 3/4
Over 4 up to 5	11 1/4	11 1/4	11 1/4	11 1/4	11 1/4
Over 5 up to 6	11 1/2	11 1/2	11 1/2	11 1/2	11 1/2
Over 6 up to 7	11 3/4	11 3/4	11 3/4	11 3/4	11 3/4
Over 7 up to 8	11 3/4	11 3/4	11 3/4	11 3/4	11 3/4
Over 8 up to 9	11 3/4	11 3/4	11 3/4	11 3/4	11 3/4
Over 9 up to 10	11 3/4	11 3/4	11 3/4	11 3/4	11 3/4
Over 10 up to 15	11 3/4	10 3/4	10 3/4	10 3/4	10 3/4
Over 15 up to 25	10 3/4	9 3/4	9 3/4	9 3/4	9 3/4
Over 25	10	9 3/4	9 3/4	9 3/4	9 3/4

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. *Repayment by instalments of principal. *Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). *With half-yearly payments of interest only.

THE NAME BEHIND THE NAMES

European Investment Bank

Lead managed placing of further issue of £100m 9 1/2% loan stock 2009

June 1989

SPEYHAWK PUBLIC LIMITED COMPANY

Placed £20m of cumulative redeemable preference shares 2014.

May 1989

BRITISH ASSETS TRUST

Placed £150m of equities index unsecured loan stock 2003.

April 1989

Issued by Barclays de Zoete Wedd Limited, a Member of The Securities Association.

WPP Group plc

Joint broker arranging sub-underwriting of the rights issue of convertible preference shares, raising £214m as part of the purchase consideration for the Ogilvy Group Inc.

June 1989

BALTIC PLC

Arranger and dealer on £50m Sterling Commercial Paper Programme.

August 1989

CARLTON Communications Plc

Joint broker to Carlton in the £508m acquisition of UEL.

July 1989



BARCLAYS de ZOETE WEDD

Five pieces of good advice.

\$4.3bn

Acquisition of
BP Minerals and
rights issue

RTZ

Hoare Govett Corporate Finance
acted as joint adviser and
jointly arranged sub-underwriting
of rights issue.

JULY 1989

Security
Pacific
Hoare
Govett



£4.9bn

Merger

SmithKline Beecham

Hoare Govett Corporate Finance
acted as stockbroking adviser to
SmithKline Beckman

JULY 1989

Security
Pacific
Hoare
Govett



£3.5bn

Offer for
ConsGold

Hanson

Hoare Govett Corporate Finance
acted as stockbroking adviser to
Hanson

AUGUST 1989

Security
Pacific
Hoare
Govett



Lira 40bn

Club Loan for Turin Sports
Stadium construction

Societa dell'Acqua Pia Antica Marcia

Security Pacific Bank AG
acted as adviser, arranger and agent

AUGUST 1989

Security
Pacific
Merchant
Bank



£278m

Acquisition of
Arlington Securities

British Aerospace

Hoare Govett Corporate Finance
proposed the transaction and acted
as joint adviser and underwriter

AUGUST 1989

Security
Pacific
Hoare
Govett



In August 1989, Security Pacific Hoare Govett completed its fifth exceptional deal this summer. And you'd be well-advised to study them.

Each one is an achievement in itself.

Even more so when you consider all five of them were completed in July and August alone. In 'the quiet season' as some like to call it.

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Pacific
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*Security Pacific Merchant Bank is the business name of Security Pacific National Bank, a Member of The Securities Association.
Security Pacific Hoare Govett is the business name of Hoare Govett Corporate Finance, a Member of The Securities Association.*

Harrisons & Crosfield Advance to £56m Acquisitions add strength

Interim Results

to 30th June 1989

Turnover	£944.0m	+11%
Profit before tax	£56.2m	+ 8%
Earnings per share	7.0p	+ 8%
Interim dividend	3.4p	+13%

"Restructuring of the Group continues apace. Disposals have reduced borrowings and prepared the ground for strategic acquisitions which will add considerably to the Group's overall strength."

"We are building for the future and will ensure that we maintain a spread of developing businesses so as to achieve our objective of consistent long-term growth in earnings and dividends for our shareholders."

David Hopkinson
Chairman
4th October 1989

Harrisons & Crosfield plc
20 St Dunstan's Hill, London EC3R 8LQ.

Surridge Dawson Ltd

FINANCE DIRECTOR DESIGNATE

Age 30/40 — Croydon — £35,000/£40,000 plus car

Surridge Dawson is the UK's third largest wholesaler of newspapers and magazines. Annual turnover is £150 million. Our Company intends to increase market share through acquisition and organic growth.

Our present Finance Director retires in 1990. His successor will initially be required to drive investigations into potential acquisitions, management information systems and computer procurement policy.

Upon appointment to the Board next year, the successful candidate will also assume responsibility for the planning, finance and computer functions.

Applicants must be qualified Accountants, aged between 30 and 40, preferably MBAs or graduates. A key requirement is the ability to institute and manage change. You should also possess motivational and communicative skills, together with a practical and commercial mind.

Please send your C.V., including current salary and daytime telephone number, to John Redington, Managing Director.

Surridge Dawson Ltd
6th Floor, A.M.P. House, Dingwall Road,
Croydon CR0 9XA
Telephone: 01-680 9500

UK COMPANY NEWS

Stevens prevails in row over DSC planned US buy

By John Thornhill

IT MIGHT have been thought that Lord Stevens, chairman of United Newspapers, has enough problems trying to fathom the intentions of Mr Conrad Black towards his Express Newspaper group.

But yesterday, Lord Stevens also came under fire from shareholders in his capacity as chairman of DSC Holdings, a comparatively minuscule record styl and audio products company, at an extraordinary general meeting called to consider a proposed £30.5m US acquisition.

Nevertheless, he and fellow DSC directors emerged victorious, winning overwhelming support for three resolutions. These proposed the acquisition of Mid-States, a Nashville-based car parts distributor, the increase of the company's share capital, and payments of £150,000 apiece to Lord Stevens and fellow director, Mr Christopher Mills.

Last week, Mr David Newton, a shareholder and former non-executive director of DSC, publicly opposed the US deal, saying it was "totally devoid of merit". He circulated a letter outlining his objections to all DSC shareholders and raised questions about Mid-States' accounts, assets, and amortisation policy.

At yesterday's meeting, Lord Stevens said he was surprised that Mr Newton had not contacted either DSC's financial advisers or stockbrokers to resolve some of his questions before making them public. But he read out all 10 of Mr Newton's objections and answered each in turn, occasionally adding rather pointed asides. He then invited questions.



Lord Stevens replied to all 10 objections and gave assurance on dividends

One private shareholder, who was clearly disgruntled with the proceedings, but who said he was not involved with Mr Newton's dissatisfactions, assailed the board about the company's past dividend policy and the "gathering of the clan" that had assembled to push through the resolutions.

He added: "You are not getting a penny of my money, and if my shares had not been suspended I would have sold them." Without waiting for Lord Stevens to answer his questions, he left, clutching a Sainsbury carrier bag, and muttering "I have better things to do."

Later, Mr Newton delivered a short speech. He did not comment directly on Lord Stevens' response to his questions, but said: "It is a cardinal principle of the Stock Exchange that what information is available to one shareholder should be available to all shareholders. I should not have to phone up to ask for information."

"I think the thing I object to most is that there has been a double standard. All shareholders have not had the same information to interpret whether this has been a good or a bad deal," he added, claiming that some institutional investors had been flown to the US to visit Mid-States.

In reply to the disgruntled shareholder's question, Lord Stevens said that 40 per cent of Mid-States' profits would be paid out in dividends. He also said that all that Mr Newton's intervention had achieved was possibly to affect the company's share price when it resumed trading on the Third Market.

Mr Newton objected: "I would like to respond to a personal attack on my integrity." But Lord Stevens cut his objections short, saying: "I feel you have had your crack and we should move on."

As the meeting closed, a shareholder stood up to criticise Mr Newton and thank Lord Stevens. "We will try to make money for shareholders despite the present vicissitudes of life," Lord Stevens ruefully concluded.

Slade agrees £20.5m buy-out

By Maggie Urry

SLADE, a jewellery manufacturer which supplies Ratners and other retailers, has agreed a management buy-out for £20.5m. It plans to come to the stock market quickly, possibly in the first half of next year. The group had sales of £21.1m and pre-tax profits of £2.3m in 1988.

Mr David Slade, chairman, said that 65 per cent of the company's sales go to Ratners, the high street group which

has transformed jewellery retailing in the UK. He believes the £2.5m UK jewellery market is not yet mature and there is still scope for growth.

Mr Slade suggests that while Ratners has rationalised the retail trade, the suppliers are still mostly run as cottage industries, with few large stores.

Slade specialises in diamonds and other gem stones jewellery, volume lines but not

priced at the cheapest end of the retailers' ranges.

The buy-out involves £10m of debt and £2.5m of equity from banks, arranged by CIBC Capital, the UK Development Capital arm of Canadian Imperial Bank of Commerce. Management is putting in £5m of equity.

Slade had been taken over by Paisley Fryer, a private tax group, but Mr Slade decided to buy it out again.

Windsor £3.5m property acquisition

By Clare Pearson

WINDSOR, the insurance broker, has agreed to acquire a freehold office property in Hemel Hempstead from Warringtons, the property development and housebuilding group, for a maximum consideration of £3.5m to be satisfied in shares.

The deal marks the first move by Windsor since corporate financier Hunter Murray in July bought options to boost its potential stake in the company to 23.3 per cent. Windsor said it was designed to strengthen its financial position.

The acquisition also brings Mr Philip Reid, a director of Warringtons, onto Windsor's

board. The initial consideration is £2.75m. Assuming payment of the maximum further consideration of 7.5m new shares, Warringtons will have a 23.15 per cent stake in Windsor.

Windsor said the presence of Warringtons would help it develop a broader spread of businesses within both insurance broking and other financial services.

The 30,000 sq ft building, known as the Halfmark, is to undergo refurbishment and has been valued, on the basis that refurbishment is completed and the property let under a full repairing lease for a 20-year term at an initial

annual rent of £390,000, at £24.35m.

To the extent the refurbishment cost is less than the difference between £24.35m and £22.75m, a further consideration of £1,600 will be payable on completion. Payment of the maximum consideration depends upon whether the sale valuation exceeds £24.35m.

Mr Roy Schneider and Mr Steven Small said that, through the Hunter Murray vehicle, they boosted their interest in Windsor from 14.74 per cent at the invitation of shareholders.

Windsor made a pre-tax profit of £100,000 in the half-year to end-March.

Fortnum & Mason troubled by strikes and refurbishment

By Maggie Urry

FORTNUM & MASON, the up-market department store in Piccadilly, London, famous for its hampers, has seen a fall in first half profits from £182,000 to £136,000.

Trading losses in the 28 weeks to August 12 increased from £15,000 to £206,000, but interest receivable was up from £177,000 to £342,000 and held the pre-tax fall to 16 per cent.

Mr Gerry Weston, chairman, who also heads Associated British Foods which has a controlling stake in Fortnum, said "it will be difficult to match the pre-tax profit level of last year (£1.76m)."

Like many other retailers, Fortnum makes most of its profits in the Christmas period. The shares fell by 21 to 246.

Last year showed strong profit growth but sales in the first half of this year were only 5 per cent up at £9.5m. Trading was affected by the transport strikes and by refurbishment work in the store.

Export sales, which were good in the corresponding half year, were "disappointing" with the group's Japanese distributor overstocked. Wage costs rose faster than the rate of inflation, Mr Weston said.

Cash balances had been run down as spending on the refurbishment took place, so that interest receivable for the year will not continue at the high rate of the first half.

Earnings per share fell by 14 per cent to 19.3p (22.5p) and the interim dividend is maintained at 9p.

Mild winter and long hot summer puts Early's in red

A MILD winter last year followed by a long hot summer and the major reduction in retail sales of household goods has had a severe effect on Early's of Witney, the blanket, textile and floor tile manufacturer.

Turnover in the six months to July 29 was up from £4.15m to £4.7m, but there is a pre-tax loss of £69,000 compared with a profit of £101,000.

The directors said that group profitability should improve in the second half, but the results for the full year were likely to continue to show an overall loss before taking into account a £4.5m windfall from the sale of Mount Mills - £3.2m after expenses and tax.

Shareholders benefit from the Mount Mills sale in the shape of a special dividend of 25p and the 0.315p interim is maintained.

There was a loss per share of 6.7p against earnings of 1.05p last time.

Following the substantial loss at Witney, where overall sales fell by 16 per cent, despite a 7 per cent increase in exports, action was taken to cut back production, other operating costs and stock levels. The restructuring of the textile operations will continue in the second half.

Slimmer Lawtex back in the black with £439,000

THE MARCH interim statement indicated that 1988-89 was going to be a much better year for Lawtex, maker of umbrellas and leisurewear. The company has turned round from a loss of £263,000, after exceptional losses of £690,000, to a pre-tax profit of £439,000 in the year to July 1 last.

The losses were incurred in connection with the disposal of Ketal Systems and Safeguard (Engineers), and an extraordinary loss of £262,000 after tax this time includes costs associated with those discontinued activities.

Mr PC Schofield, the chairman, said that in the period prior to the disposals all three core areas contributed to the improved results, although the umbrella business had suffered from the dry weather.

He warned that, in common with other suppliers to the retail sector, the group faced tough trading conditions. But

with a substantially lower cost sheet, a much improved balance sheet and a clear focus to the business, Mr Schofield said the group was now able to compete successfully and was well placed to take advantage of opportunities that arose.

Turnover last year fell from £19.68m to £17.31m and after tax of £27,000 (£15,000) earnings per 25p share emerged at 10.2p against a loss of 24.4p. There is a final dividend of 1.5p proposed (nil) making 2p (1p).

Lon & Metropolitan

London & Metropolitan has set up a £50m sterling commercial paper programme, arranged by Hill Samuel Bank. Dealers are Barclays de Zoete Wedd and Hill Samuel and Barclays Bank is issuer and paying agent.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or to purchase any securities in The Fleming International High Income Investment Trust PLC ("the Company").

The Council of The Stock Exchange has admitted 72,205,281 new ordinary shares of 25p each in the Company and 74,435,897 zero dividend preference shares of 25p each in the Company to the Official List.

THE FLEMING INTERNATIONAL HIGH INCOME INVESTMENT TRUST PLC

(formerly THE FLEMING TECHNOLOGY INVESTMENT TRUST PUBLIC LIMITED COMPANY)

(An investment company under section 256 of the Companies Act 1985 incorporated in England, Registered No. 549832)

Reorganisation of the Company into a Split Capital Investment Trust

Particulars of the new ordinary shares of 25p each and the zero dividend preference shares of 25p each in the Company issued in connection with the reorganisation of the Company are available in the statistical services maintained by Eitel Financial Limited.

Copies of the circular issued by the Company to its shareholders in connection with the reorganisation, on 11 September 1989, are available for collection only during usual business hours from the Company Announcements Office, The Stock Exchange, London EC2P 2BT on any weekday (Saturdays excepted) up to 9 October 1989 and up to and including 19 October 1989 from the registered office of the Company at 25 Copthall Avenue, London EC2R 7DR, and from:

Robert Fleming & Co. Limited
25 Copthall Avenue, London EC2R 7DR

5 October 1989

NEWS DIGEST

Textiles setback at Beckman

DISAPPOINTING figures in the textile division led to reduced profit at A. Beckman. Currently there was no sign of an upturn and difficult conditions prevailed, the directors said.

In the year ended June 30 1989 turnover fell from £15.39m to £12.85m, with textiles £2.4m lower at £10.31m, and pre-tax profit came to £1.2m, against £1.36m.

Operating profit in textiles fell to £268,000 (£278,000), but was offset to some extent by a £107,000 growth in property, interest charges cut to £41,000 (£217,000) and a turnaround from a £46,000 loss to £30,000 profit at the associate.

Cash resources exceeded £3.3m at the year-end. Borrowings were largely long term at fixed interest and were not materially affected by the current high interest rates.

Textile rental helps Brooks to £712,000

Brooks Service Group, whose principal activity is in textile rental, lifted its pre-tax profit by 18 per cent, from £665,000 to £712,000, in the half year to July 1.

Before interest charges the growth was 30 per cent, and came from an 18 per cent increase in turnover to £3.2m (£2.71m).

Mr Simon Brooks, chairman, said textile rental lifted turnover 21 per cent as a result of buoyant trading by hotel and restaurant customers. Benefit also came from an acquisition. Earnings for the period rose to 43.1p (3.7p) and the interim dividend is 1.94p (1.6p).

United Newspapers buys US publisher

United Newspapers, through its advertising periodicals division, has acquired Pacific Media Group of southern California for an initial \$25m cash. A further amount up to \$5m is payable depending on PMG's profits up to December 31. PMG publishes and distributes a free apartment rental magazine. Net tangible assets are \$1.8m.

Higher financing costs hit A Martin

Higher financing costs have hit the Albert Martin Holdings group of clothing manufacturers. In the first half of 1989 pre-tax profit fell from £312,000 to £206,000.

Although the year was proving difficult, with interest rates high, the directors said there was good demand for the group's production capacity. Turnover rose from £28.34m to £31.77m.

Net interest charges were £476,000 (£175,000). Earnings worked through at 3.1p (4.5p) and the interim dividend is 1.6p (1.5p).

The yarn texturing division based in Leicestershire had been sold and the blouse manufacturing activity of Sybille Claymar was being closed. Extraordinary costs totalling £500,000 were expected.

Audit & General jumps to £1.8m

Audit & General, formerly known as Humberside Electronic Controls, lifted pre-tax profits from £368,821 to £1.84m in the year to June 30 1989. Turnover advanced by £2.3m to £3.1m.

The company also announced the acquisition of

the Swindon-based business of the H&T engineering services division of Leotec, for £1.13m cash, and the purchase of a portfolio of four freehold shopping parades for £1.94m in cash and shares.

The bulk of A&G's profits - £1.68m (£978,383) - came from the property division. The industrial division showed a turnaround from losses of £301,608 to profits of £159,476, with there was a reduced loss of £205,105 (£276,333) from nursing homes. The results have been prepared on a merger accounting basis.

The company is resuming the payment of dividends with a proposed final of 0.5p. The last payment was in 1985. Earnings per share rose from 0.06p to 1.27p. The company's shares are traded on the USM.

Wensum at £321,000 midway

In the six months ended July 30 1989 the Wensum Company made a pre-tax profit of £321,000 from a turnover of £41.5m, and remained confident about prospects for the remainder of the year.

The company designs career wear and makes men's clothing, and was once part of the Hornes Group. It came to the USM at the end of June; comparative half year figures were not available.

Mr Andrew Hughes, chairman, said both operating companies performed well. Wensum Corporate has been awarded the contract to design and supply clothing for the staff of WH Smith for the next five years. Other clients include Air Canada, Virgin Atlantic, Ford Motor and the Prudential.

Earnings in the half year were 3.58p.

CANAL+

INTERIM RESULTS

CANAL+ Group of Companies, held on September 30th, 1989 under the chairmanship of Mr. Andre ROUSSEAU approved the interim results for the six months ended June 30, 1989.

The Group consolidated results are summarised in millions of French Francs:

	1st semester 1989	1st semester 1988	% change
Subscriptions	2,269	1,925	+17.8
Advertising	128	126	+1.5
Other	42	48	-12.5
Total	2,439	2,100	+15.0
OPERATING INCOME	679	583	+16.5
Operating margin %	27.7	27.8	-
INCOME BEFORE INCOME TAXES	635	573	+10.5
NET INCOME GROUP SHARE	405	347	+17.0
Net margin (%)	16.5	16.5	-
NET INCOME PER SHARE (FF)	22.5	17.8	+26.4

At June 30th, 1989, the number of private subscribers reached 2,656,000, which represents an increase of 13% over 1988. Although the increase in subscriber numbers should be noted, the present half results (which are consolidated) are not significantly higher than the previous half.

Compared to the first half 1988 report, newly consolidated companies include MEDICAL, VEICAMER and FRANCHISE DE VEICAMER, which will be presented in the next report.

Outlook: By December 31, the number of private subscribers should reach 2,800,000. Total revenues should grow by 13% over 1988. Although the increase in subscriber numbers should be noted, the present half results (which are consolidated) are not significantly higher than the previous half.

CANAL+ is a member of the Canal+ Group, which is a subsidiary of the Canal+ Group.

This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange").

Application has been made to the Council of The Stock Exchange for the company's Ordinary shares, issued and to be issued, to be traded on the Third Market. It is emphasised that no application has been made for these securities to be admitted to listing nor for permission to deal in these securities on the Unlisted Securities Market.

Transactions in the Ordinary shares of the company will be effected in accordance with the rules and regulations of The Stock Exchange governing the Third Market. This investment may carry a high degree of risk.

DSC HOLDINGS PLC

To be renamed Mid-States PLC
acquisition of

Mid-State Automotive Distributors, Inc. and
26 for 5 Rights Issue
of up to 40,689,402 New Ordinary Shares of
10p each at 75p per share

SHARE CAPITAL

Authorized £6,250,000 Ordinary Shares of 10p each £4,851,429

Particulars relating to the Company are available from the Company Announcements Office of The Stock Exchange at 40-50 Finsbury Square, London EC2A 1DD for the two business days following the date of the publication of this notice and in the Eitel Third Market Statistical Services; and copies of the circular dated 18th September, 1989 may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 25th October, 1989 from:

Smith New Court DSC Holdings PLC Charterhouse Three
Corporate Finance Ltd 11 Devonshire Square 1 Paternoster Row
30 St. Swithin's Lane London EC2M 4YR London EC4M 7DH
London EC4N 8AE

This advertisement is issued by Smith New Court Corporate Finance Limited, members of The Securities Association and of The Stock Exchange.

5th October, 1989.

Weekly net asset value

Tokyo Pacific Holdings
(Seaboard) NV
as at 2/10 was US\$ 205.02.

Listed on the Amsterdam
Stock Exchange

Information:
Piermont, Hedges & Piersen NV

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UK COMPANY NEWS

Queens Moat gives 700 holders second chance

By Clay Harris

QUEENS MOAT Houses is giving nearly 700 shareholders a second chance to subscribe for shares they missed in a recent £14m rights issue because of a string of errors arising from an incorrectly printed postal code on the application form.

If fully taken up, the offer will raise another £1.6m before expenses for the 20m-based rights issue.

Queens Moat is also reviewing its procedures for similar issues in future. It is likely to approach other receiving banks in addition to National Westminster, the bank which

handled the recent offer and the follow-up exercise.

The number of shareholders known to have had applications returned for arriving after the closing date has risen sharply since Queens Moat first started making inquiries with NatWest two weeks ago, Mr. Martin Marcus, deputy chairman and joint managing director, said yesterday.

Queens Moat was first told only about two dozen shareholders had missed out, but that was revised to 80, then to 200 and finally to 681, Mr. Marcus said.

Each affected shareholder is

now being offered the same number of shares as before. The revised price of 108.75p was reached by adding the original rights price of 85p to the premium for which the renounced rights were sold in the market. Shareholders have already been sent cheques for the latter amount, so the net cost is unchanged.

More attention than usual has been paid to checking the latest application form. "We have all read it," Mr. Marcus said. Moreover, unlike previously, an addressed envelope has been enclosed. The offer closes at 3pm on October 25.

Ketson cuts loss in first six months

THE REORGANISATION at Ketson, the public relations and marketing group, is working through and it has cut its loss to £161,000 in the first half of 1989.

Mr. Walter Dickson, chairman, said given the very serious problems of 1988 it was a creditable performance, and in line with expectations. In May, Ketson shareholders rejected a hostile bid approach from a consortium led by City and Westminster Financial in favour of a refinancing proposal.

In the first half of 1988 the group made a profit of £282,000 and paid an interim dividend of 1p; but trading losses, and particularly at Mortgage which was bought in the summer, in the second half left the year £980,000 in the red and shareholders' funds £5.45m in deficit.

No final dividend was recommended and no interim is declared for this year.

Mr. Dickson said the various steps taken were leading to a stronger and more stable group. In the short term a number of companies, especially Mortgage financial marketing, had been experiencing a quiet summer, although there were signs of a pick up in business.

Both IFTC (sales training and consultancy) and Mortgage topped their budgets. Cost savings in the latter were being achieved faster than originally envisaged, and continued reorganisation had lowered the cost base substantially.

In the Far East the performance of Jeff Mann (PZ consultancy) was disappointing, and the results from Whitson (video facilities house) were also below expectations.

Correction

Lon Merchant Secs

In its proposed capitalisation issue, Lon Merchant Securities plans to issue one new ordinary share for every three ordinary shares. An incorrect figure was published in Tuesday's edition.

Feltrim merger with Pan Andean

By Andrew Bolger

FELTRIM MINING, a Dublin-based Third Market group run by the son of Irish prime minister Mr. Charles Haughey, has announced a conditional agreement to merge with Pan Andean Resources, a non-quoted company engaged in exploration in Ireland and Bolivia.

The terms have not yet been disclosed.

Feltrim, which was launched in 1988, had its shares suspended in July after two businessmen, Mr. James Fitzsimons and Mr. Derek Kelly, took a 25 per cent stake.

A spokesman for Feltrim said Mr. Fitzsimons and Mr. Kelly intended to reverse their

private company into Feltrim to turn it into a leisure vehicle. They announced their stake on July 19. The shares were suspended two days later at 45p, up from a low of 25p in June.

Feltrim, whose managing director is Mr. Conor Haughey, said it had then received an approach regarding a merger from Pan Andean, which it preferred.

This decision had been agreed with Mr. Fitzsimons and Mr. Kelly.

Feltrim, which was valued at £1.2m at its suspension price, holds 22 prospecting licences in Ireland with the emphasis on gold, although many of the

licences also have base metal potential. It is also involved in gold exploration in Alaska and New Mexico.

Pan Andean, which was formed in 1988, has cash resources of over \$300,000. It is mainly involved with gold mining and exploration in Bolivia. However, it has reached a joint venture agreement, subject to approval from the Irish Department of Energy, with Kemmure Resources involving four base metal licences and eight gold licences in Ireland.

Feltrim's shares will remain suspended, pending the approval of the proposed merger by shareholders and the Stock Exchange.

B&C beefs up stockbroking side

By Sara Webb

BRITISH & COMMONWEALTH Merchant Banking Group yesterday launched its private client stockbroking operation under a new name - the Stock Group.

BCMB has built up its private client business to become one of the larger stock brokers to court the private investor: it has £35m in funds under management and about 50,000 clients.

Last December, it acquired

Roare Góvett's private client business from Security Pacific, which will now be absorbed by the Stock Group.

However, Mr. Bruce Orrell, chief executive of BCMB, said the group's two regional brokers - Stock Beech, which has offices in Bristol and Birmingham, and Campbell Neill, which is based in Glasgow - would continue to operate under their existing

names in the immediate future in order "to maintain their local identity" while drawing on the group's research and fund management services.

Mr. Orrell added: "We won't carry on with the same pace of acquisition, but we'll be filling in the gaps with companies and teams."

The group launched two personal equity plans yesterday.

Radaker sells half of his 9.6% Blacks' stake

By Clay Harris

MR. BYRON RADAKER, a US-based entrepreneur, sold nearly half of his 9.6 per cent stake in Blacks Leisure Group less than a week after the sports retailer failed in a £32m takeover bid for a Goldring, the Scottish store company.

Judging by Blacks' market

price, he has sold at a loss. Mr. Radaker's family interests paid 114p per share in March. Yes-

terday, Blacks' shares were trading at 89p.

The 19.5m shares were placed on Tuesday with clients of Channel Trust, a Jersey-based company which had held the shares for Mr. Radaker. Family interests of the US businessman, who runs his own Nevada-based Radaker Financial Management, retain 4.9 per cent of Blacks' shares.

Royal Insurance launches life company in Spain

By Eric Short

ROYAL LIFE Holdings, the life assurance and financial services arm of Royal Insurance Group, is expanding its European operations into Spain with the launch this week of Royal Life Spain.

Royal is spending £500,000 on a high profile advertising campaign over the next few weeks, half of which will be earmarked for prime time television commercials with the remainder being used for press advertising and direct mailing.

Royal Life has a strategy of overseas expansion of its long-term business, with particular emphasis on establishing a firm European presence in advance of 1992.

The group already operates in the Republic of Ireland and the Netherlands, where Royal Leven, formed in 1987, is proving most successful.

Mr. David Graham, Royal Life's overseas actuary, said

that "We have examined all the European options carefully and Spain seems to be a particularly attractive market." Royal Life is making a total capital investment of £100m over the next ten years, aiming for a 2 per cent share of the individual life market by 1992.

The Royal Insurance Group already has an established general insurance operation in Spain.

Royal Life Spain will be using these established distribution channels of the general insurance operation. In addition it will be marketing through its own direct sales team and through established brokers.

Currently, there are 414 companies operating in the Spanish life market, of which 28 are foreign.

Earlier this year, Friends' Provident Life Office announced its entry into the Spanish life market.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY: Index of industrial production, manufacturing output (1985=100) engineering orders (2 billion); retail sales volume (1985=100) retail sales value (1985=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemployed	Vaca.
1988-1989	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1987-1988	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1986-1987	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1985-1986	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1984-1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1983-1984	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1982-1983	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1981-1982	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1980-1981	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1979-1980	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1978-1979	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1977-1978	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1976-1977	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1975-1976	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1974-1975	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1973-1974	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1972-1973	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1971-1972	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1970-1971	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1969-1970	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1968-1969	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
3rd qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
October	100.0	100.0	100.0	100.0	100.0	100.0	100.0
November	100.0	100.0	100.0	100.0	100.0	100.0	100.0
December	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1967-1968	100.0	100.0	100.0	100.0	100.0	100.0	100.0
1st qtr	100.0	100.0	100.0	100.0	100.0	100.0	100.0
2nd qtr	100.0	10					

COMMODITIES AND AGRICULTURE

Government refuses help as haddock quota runs out

By James Buxton, Scottish Correspondent

THE Government yesterday ruled out measures to help fishermen who say they are facing their biggest crisis in 20-30 years because of the near exhaustion of the UK's North Sea haddock quota.

Lord Sanderson, the Scottish Office agriculture minister, said it would be "irresponsible" to amalgamate the North Sea quota with the smaller west coast quota as a stopgap measure to enable fishermen to go on catching haddock legally.

Mr George Sutherland, chairman of the Scottish White Fish Producers' Association, told Lord Sanderson that the 54,000 tonne North Sea haddock quota for 1989 would be exhausted within a week or two. The quota was cut from the 1988 figure of 90,000 tonnes by EC fishery ministers last December because of scientific evidence of a drastic decline in

the number of juvenile haddock.

He proposed that the Government should amalgamate the North Sea quota with the separate west coast quota which would allow about another 15,000 tonnes to be caught in the North Sea before the end of the year. He said it was too dangerous at this time of year for east coast boats actually to venture to the west coast to fish that area's quota.

Lord Sanderson said that to amalgamate the quotas would violate the established quota systems and risk opening up Britain's North Sea quotas to fleets from other EC countries.

Mr Sutherland said that fishing boats would continue to go on fishing in spite of the exhaustion of the quota. "They've got to make a living," he said. They would have to dump overboard the haddock which they would inevitably

catch as they sought other species such as cod and whiting. Some fishermen, he said, would sell haddock which they caught outside the quotas in spite of this being illegal.

"It's the worst crisis we've known for 20-30 years," he said. A number of fishermen are appearing in court in Scotland this week for alleged offences related to breaches of quota. Mr Sutherland said the fishermen wanted the Government to establish a three to four-year programme with the EC which would combine decommissioning of some fishing boats with a quota system.

He said the fishermen disputed the scientific evidence of a decline in young haddock. The Government believes the decline, which began with the 1987 year class and has worsened since, is due to unexplained biological causes and not to overfishing or net size.

Chinese farmers want cash, not IOUs

Lynne Curry reports on Peking's attempts at increasing agricultural growth

IN RESPONSE to discontent among farmers who were paid for last year's grain crop with IOUs, the Chinese Government is stepping up pressure on banks nationwide to set aside enough money to pay for the country's autumn grain harvest.

But analysts believe that Peking may face a cash shortage and that again some farmers will have to accept credit notes.

"The Government does not have sufficient funds to buy all of the grain it has contracted for," one western diplomat said. "The Agricultural Bank of China will have to distribute some IOUs and there will be some discontent."

In spite of this, the autumn grain crop is expected to be significantly above last year's 394m tonnes, but it is unlikely to reach the target of 410m tonnes.

Western analysts say drought in the north eastern provinces of Heilongjiang and Liaoning are likely to reduce the corn and soyabean harvest with the result that the overall grain forecast is 400m to 405m tonnes. This is below 1988's record of 407m tonnes.

The forecast for a good harvest comes at a critical time for the Chinese leadership, whose public support has been eroded since the massacre of pro-democracy demonstrators in June in Peking and the subsequent crackdown in other Chinese cities.

While a big harvest reduces the chance of peasant unrest, the Government still faces the enormous task of paying for the autumn crops, which are the most important of the year's harvest and require the largest single annual cash expenditure by the Agricultural Bank.

Last year, farmers were paid in IOUs for wheat, cotton, rice and other crops and there has been concern this year that



Lack of mechanisation means hard work for peasants harvesting in Shandong Province

they may simply refuse to hand over the crops unless they are paid in cash.

Analysts believe, however, that farmers will have little choice but to deliver the grain. Those who do not will not get more seeds, diesel oil, or fertilizer from the state and are likely to have to pay a penalty for not fulfilling their contracts.

With the Government placing a high priority on paying the farmers, Peking has also emphasised increasing agricultural growth, which has languished well behind that of industry and rural enterprises.

Since the recent harvest, the government has begun to plan a move away from making the country a self-sufficient grain producer.

He Kang, the Minister of Agriculture and the primary architect of the current policy, pinpointed the country's grain problems several years ago.

Although he adopted Zhao's more market-orientated approach, he is not seen as an advocate of reform but more as a knowledgeable technocrat.

To boost grain production the Government has recently established an agriculture investment fund, which will invest in various provincial projects and sign contracts, and has plans to introduce direct taxation of farmers.

Farmers have traditionally not paid taxes, but have delivered grain as payment, which has led to various instances of abuse and corruption.

A highly sensitive issue, taxation of farmers will move forward slowly, western diplomats said, adding that the state's credit situation is acute.

The state budget is not matched by its income and the fact that it has sent out policemen on occasion to collect taxes shows the bad need, one source said.

Beijing is also attempting to increase grain production by experimenting with a kind of group contract system to replace the individual household system. The current plan would group together small plots of land to reach economies of scale and allow better

mechanisation. It would also enable irrigation facilities to be better maintained.

With the move towards more private farming in the last decade, irrigation and storage facilities have broken down and are in a state of disrepair.

"China has been abandoned into too many small plots and is now being reshaped into larger entities to be more economic," one diplomat said.

Diplomats said this is not a return to the collectivisation that existed under Mao Zedong and which farmers were forced to join. This new system is reportedly not compulsory and farmers are allowed to keep control of their land and have their own tools.

"If collectivisation takes place again the way it did in the past, you could expect farmers to have an uprising," one western analyst said.

The central government is also attempting slowly to change the diet of its citizens in an effort to reduce grain consumption, which, collectively, emphasises poultry production instead of pig farming because the feed conversion ratio is much more efficient.

In the past two years, more foreign companies have become involved in assisting the Chinese with setting up at least eleven integrated poultry complexes, which, collectively, are worth an estimated \$100m to \$200m, diplomats said.

In spite of efforts to reduce grain consumption, agriculture still faces serious shortages of energy, water, fertiliser, and other raw materials.

One of the most important tasks, though, is how to restructure the grain pricing system to induce farmers to grow more grain and restrict their efforts from raising more lucrative cash crops. "The Chinese have to get the prices right and that's where the challenges are," one western banker said.

Coffee continues to plunge

By David Blackwell

COFFEE prices continued this week's free-fall yesterday in both London and New York, hitting fresh 14-year lows. The January robusta contract in London closed at \$684 a tonne, a fall of \$31 on the day and \$84 so far this week.

Yesterday's liquidation and heavy selling continued the downward momentum which started on Monday and was given impetus on Tuesday by remarks given by Mr Jorio Dauster, president of the Brazilian Coffee Institute. He said in London that Brazil saw no chance of export quotas being reintroduced by the International Coffee Organisation in the near-term.

Analysts believe the price could now go even lower as producers sell in order to increase their share of the market. "The market is utterly demoralised," said one.

Mr Peter Greenhalgh, of Landell Mills Commodities Studies, said the prospects for the coffee market were grim. Overall production of coffee for 1989/90 was 84m bags (60kgs each),

while consumption by ICO members was 59m bags and total stocks were 61m bags. Against this background, Madagascar "hardly a big player in the market" - had been the only producer to announce a reduction in output since the international coffee agreement collapsed in July, he said.

The two-week annual meeting of the ICO is now going on in London, and is scheduled to end tomorrow. Delegates yesterday said they were trying to agree on how to work towards reviving the agreement.

However, European consumer delegates said it looked at present as though the most that could happen this week was "a goodwill declaration of intention to begin real negotiations once consultations show that the time is right."

At the same time, the world's biggest cocoa producer, yesterday set a \$700 per tonne market price for its main 1989-90 cocoa crop. The price paid to producers was cut by 15 per cent last week to a new low of 200 CFA francs per kilo. The Ivory Coast said the breakeven price was \$567 per tonne, writes Mark Hubbard in Abidjan.

Felix Houphouët-Boigny, the Ivorian president, yesterday met cocoa farmers at his villa in Yamoussoukro, the country's administrative capital, in an effort to justify last week's cut in the producer price.

Both price cuts come against the background of talks between the Ivory Coast and its main creditors. On Monday, the political leaders will be meeting creditors in Paris. The country's debt burden - the highest per capita in Africa - stands in excess of US\$3bn.

Against this background, Madagascar "hardly a big player in the market" - had been the only producer to announce a reduction in output since the international coffee agreement collapsed in July, he said.

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Jamaica plans alumina expansion

By Robert Gibbens in Montreal

JAMAICA wants to expand its bauxite and alumina capacity to meet the needs of a steadily-growing world aluminium smelting industry.

Mr Hugh Small, Minister of Mining and Energy, told an industry symposium that as a first step the alumina refinery jointly owned by Alcoa, of the US, and the Government would be doubled in capacity to 1.5m tonnes and expanded further in the mid-1990s.

To achieve this, Jamaica is trying to attract investment from North America, Europe and Asia.

Jamaica now has five alumina refineries with total capacity of 3m tonnes, or 10 per cent of world capacity. With the help of Hydro Aluminium, of Norway, the first European investor, the Alpart plant was re-opened last year.

Mr Small said it had performed well and the Government

ment hopes the new consortium, with a 35 per cent Norwegian share, will seriously consider adding to the present 1m tonnes capacity.

He also favours expansion at two other plants controlled by Alcan Aluminium of Montreal.

Last year, Jamaica produced 7.4m tonnes of bauxite and the figure in 1989 will be 9m tonnes, increasing to 11m in 1991. But that level will still be below a decade earlier.

Strike halts S African antimony production

By Jim Jones in Johannesburg

PRODUCTION of about one fifth of the world's antimony has been halted since last week by a strike at Consolidated Minerals South Africa's only producer of the metal.

The legal strike by members of the all-black National Union of Mineworkers (NUM) comes after weeks of negotiations and arbitration had failed to bring about an agreement on this year's wage increases. Yesterday a company spokesman was unable to say when the strike might end.

In its financial year to June 30 1989 Murchison reduced production to 8,838 tonnes of antimony sulphide concentrates containing 5,201 tonnes of metal from the previous year's

10,855 tonnes containing 6,384 tonnes of metal. Nevertheless turnover increased to R54.6m from R42.0m and the pre-tax profit rose to R11.1m from R5.8m.

In his annual statement to shareholders this week Mr Michael Hawarden, the chairman, said demand for antimony oxide, used in flame retardants, was firm. However, price discounting by Chinese producers left prices static.

China has long been a thorn in Murchison's flesh and is periodically criticised for its disruptive marketing strategies - strategies apparently needed to sell poor quality and impure concentrates produced by ill-equipped Chinese mines.

Burma signs foreign oil deal

By Steven Butler

BURMA has concluded its first oil exploration and production sharing agreement with a foreign company since the oil industry was nationalised in 1962, when a military government headed by General Ne Win came to power.

The agreement, with Yukong, South Korea's biggest oil refiner, will run for 25 years and was signed with the Myanmar Oil and Gas Enterprise of the Energy Ministry.

A number of international oil companies are currently in discussions with the Burmese government and hoping to sign similar agreements. The Burmese socialist government, which was nearly toppled last year, has traditionally been hostile to foreign involvement in the economy.

However, the international oil companies have expressed keen interest in resuming exploration in the country as they expand exploration programmes elsewhere in the region. Vietnam has recently awarded offshore drilling concessions to foreign exploration consortia, and a number of companies are hoping to sign exploration agreements in Laos.

Rear Admiral Maung Maung Khin, the Burmese Energy Minister, was reported as saying at the signing: "Today we show to the international community that we mean real business by joining hands with an international investor in a venture which is a quarter of a century into the future."

Petrobras, Brazil's state-owned oil company, has discovered reserves of oil and gas in the Tubarao field off the coast of the states of Parana and Santa Catarina - well to the south of its main offshore field at Campos, writes Ivo Dawney in Rio de Janeiro.

Drilling 1,600m from the coast, the company has its reserves estimated at between 60m and 100m barrels of oil and gas equivalent.

Mr Wagner Freire, director for exploration and production, said that the find appeared on preliminary evaluations to be commercially viable and possibly larger than the Merizita gas field off Sao Paulo state, now entering production.

Testing should be completed by the end of this week. Initial trials were "positive and auspicious," Mr Freire said.

LONDON MARKETS

NICKEL prices closed near the day's low on the London Metal Exchange yesterday. Influential merchant selling in morning trading attracted some buying, dealers said. But analysts now believe the market is likely to retest the recent low of \$10,050 a tonne unless significant fresh European offshore emerges. Copper prices eased in a market continuing to lack definite direction. Many major overseas players were absent from their offices following the annual LME dinner last night, traders said. Meanwhile copper prices recovered most of the losses suffered in the morning. Technical factors inspired the rally. Dealers said the prospect of origin selling by the Ivory Coast and Ghana continued to overhang the market, although manufacturer buying interest remained fairly strong.

SPOT MARKETS

Crude oil (per barrel FOB)

Dubai \$16.95-6.054 -0.05

Brent Blend \$17.6-6.054 +0.05

W.T.I. (1st est) \$20.15-0.054 +0.05

Oil products

NWE prompt delivery (per tonne CIF) +0.05

Premium Gallium \$210-212 -3

Gas Oil \$174-175 -4

Heavy Fuel Oil \$156-157 -3

Naphtha \$156-157 -3

Petroleum Argus Estimates

Other +0.05

Gold (per troy oz) \$366.25 +0.25

Silver (per troy oz) \$4.85 -0.2

Platinum (per troy oz) \$1,400 -0.5

Palladium (per troy oz) \$1,400 -0.5

Aluminium (free market) \$1,770 +20

Copper (US Producer) \$1.35-1.36c +2

Lead (US Producer) \$0.50c +5

Nickel (free market) \$49.75 -2

Tin (Kuala Lumpur market) \$22.00 -0.18

Tin (New York) \$27.50 -0.18

Zinc (US Prime Western) \$0.25c +0.05

Cattle (live weight) \$115.24p -0.24

Sheep (meat weight) \$152.25p +0.83

Pigs (live weight) \$158.25p +0.57

London daily sugar (raw) \$34.25p

London daily sugar (white) \$34.00p

Yate and Lyle export price \$34.00p

Barley (English feed) \$107.00p

Maize (US No. 3 yellow) \$123.75p

Wheat (US Dark Northern) \$127.50p

Rubber (SRISS) \$60.00p

Rubber (DRC) \$55.00p

Rubber (KL RSS No 1 Nov) \$24.50m -0.5

COCOA - London FOX

Close Previous High/Low

Dec 728 729 736 704

Jan 728 729 736 704

Mar 728 729 736 704

May 728 729 736 704

Jul 728 729 736 704

Sep 728 729 736 704

Nov 728 729 736 704

Dec 728 729 736 704

Turnover: 2273 (19134) lots of 10 tonnes

ICO indicator prices (US cents per pound) for Oct 2 Comp. daily \$4.51 (\$2.24). 15 day average \$2.93 (\$2.19)

COFFEE - London FOX

Close Previous High/Low

Nov 694 730 736 693

Dec 694 730 736 693

Jan 694 730 736 693

Mar 694 730 736 693

May 694 730 736 693

Jul 694 730 736 693

Sep 694 730 736 693

Nov 694 730 736 693

Dec 694 730 736 693

Turnover: 7715 (7372) lots of 5 tonnes

ICO indicator prices (US cents per pound) for Oct 2 Comp. daily \$4.51 (\$2.24). 15 day average \$2.93 (\$2.19)

SUGAR - London FOX

Close Previous High/Low

Dec 321.00 316.00 313.00

Jan 316.00 311.00 320.00 306.00

Mar 316.00 311.00 320.00 306.00

May 316.00 311.00 320.00 306.00

Jul 316.00 311.00 320.00 306.00

Sep 316.00 311.00 320.00 306.00

Nov 316.00 311.00 320.00 306.00

Dec 316.00 311.00 320.00 306.00

Turnover: 135 (246) lots of 50 tonnes

White: 135 (246) lots of 50 tonnes

Partials: 135 (246) lots of 50 tonnes

May 2000, May 2000, Aug 2000, Dec 2000

LONDON METAL EXCHANGE

Close Previous High/Low

Aluminium, 99.99% purity (5 tonne)

Cash 1787.4 1787.4 1770 1790-71

3 months 1787.4 1787.4 1770 1790-71

Copper, Grade A (2 tonne)

Cash 1787.4 1787.4 1770 1790-71

3 months 1787.4 1787.4 1770 1790-71

Lead (5 tonne)

Cash 400-4 400-4 400-4 400-4

3 months 400-4 400-4 400-4 400-4

Nickel (5 tonne)

Cash 1000-0 1000-0 1000-0 1000-0

3 months 1000-0 1000-0 1000-0 1000-0

Tin (5 tonne)

Cash 6410-0 6410-0 6410-0 6410-0

3 months 6410-0 6410-0 6410-0 6410-0

Zinc, Special High Grade (5 tonne)

Cash 1600-0 1600-0 1600-0 1600-0

3 months 1600-0 1600-0 1600-0 1600-0

Zinc (5 tonne)

Cash 1600-0 1600-0 1600-0 1600-0

3 months 1600-0 1600-0 1600-0 1600-0

Turnover: 150 (200) lots of 40 tonnes

SOYABEAN MEAL - BSE

Close Previous High/Low

Oct 143.00 143.00 143.00

Nov 143.00 143.00 143.00

Dec 143.00 143.00 143.00

Jan 143.00 143.00 143.00

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LONDON SHARE SERVICE

[illegible]

AMERICANS - Contd.										BUILDING, TIMBER, ROADS - Contd.										DRAPERY AND STORES - Contd.										ENGINEERING - Contd.										INDUSTRIALS (Miscel.) - Contd.										INDUSTRIALS (Miscel.) - Contd.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	1

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[illegible]

Year	Stock	Price	Vol	High	Low	Open	Close	Change
1998	1458 Warner Bros. Co.	14	1	14	14	14	14	0
1999	1459 Warner Bros. Co.	14	1	14	14	14	14	0
2000	1460 Warner Bros. Co.	14	1	14	14	14	14	0
2001	1461 Warner Bros. Co.	14	1	14	14	14	14	0
2002	1462 Warner Bros. Co.	14	1	14	14	14	14	0
2003	1463 Warner Bros. Co.	14	1	14	14	14	14	0
2004	1464 Warner Bros. Co.	14	1	14	14	14	14	0
2005	1465 Warner Bros. Co.	14	1	14	14	14	14	0
2006	1466 Warner Bros. Co.	14	1	14	14	14	14	0
2007	1467 Warner Bros. Co.	14	1	14	14	14	14	0
2008	1468 Warner Bros. Co.	14	1	14	14	14	14	0
2009	1469 Warner Bros. Co.	14	1	14	14	14	14	0
2010	1470 Warner Bros. Co.	14	1	14	14	14	14	0
2011	1471 Warner Bros. Co.	14	1	14	14	14	14	0
2012	1472 Warner Bros. Co.	14	1	14	14	14	14	0
2013	1473 Warner Bros. Co.	14	1	14	14	14	14	0
2014	1474 Warner Bros. Co.	14	1	14	14	14	14	0
2015	1475 Warner Bros. Co.	14	1	14	14	14	14	0
2016	1476 Warner Bros. Co.	14	1	14	14	14	14	0
2017	1477 Warner Bros. Co.	14	1	14	14	14	14	0
2018	1478 Warner Bros. Co.	14	1	14	14	14	14	0
2019	1479 Warner Bros. Co.	14	1	14	14	14	14	0
2020	1480 Warner Bros. Co.	14	1	14	14	14	14	0
2021	1481 Warner Bros. Co.	14	1	14	14	14	14	0
2022	1482 Warner Bros. Co.	14	1	14	14	14	14	0
2023	1483 Warner Bros. Co.	14	1	14	14	14	14	0
2024	1484 Warner Bros. Co.	14	1	14	14	14	14	0
2025								

10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
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"all" distribution basis, earnings per share being computed on "all" after taxation and unrelated ACT where applicable; (iii) "all" distribution basis, earnings per share being computed on "all" distribution. Covers are based on the "all" distribution basis, excepting exceptional profits/losses but, using estimated extent of offsettable ACT. Yields are based on the "all" distribution basis, excepting exceptional profits/losses but, using estimated extent of offsettable ACT. Yields are based on the "all" distribution basis, excepting exceptional profits/losses but, using estimated extent of offsettable ACT.

[illegible]

REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

Say See Zilo.....	96	Arocco.....	484
C. & Ross E.L.V.....	830	Carroll O.J.....	701
W.D. & H.O. Wills.....	1,340	Hall R. & H.....	179
Unilever.....	1,340	Hendon Holdings.....	210
		P. For Irish Road.....	210
IRISH		IRC.....	210
Anglo-Irish.....	597	United Drug.....	210
Cap. Ltd. 1991.....	298		
15% 97/00.....	5110		

TRADITIONAL OPTIONS

3-month call rates

Nat West Bk.....	25
P & O Dm.....	25
Picard.....	25
Polly Post.....	25
Prudential.....	25
Royal Bank.....	25
St James's Place.....	25
Tesco.....	25
Union Bank.....	25
Yorkshire Bk.....	25

Financials	3
De-Lovos.....	3

Grp	42	Reef lateral	34	34
Grp	43	STC	34	34
Grp	44	Sears	34	34
Grp	45	Sunshine Bldg. A	34	34
Grp	46	TSB	34	34
Grp	47	TSB	34	34
Grp	48	TSB	34	34
Grp	49	TSB	34	34
Grp	50	TSB	34	34
Grp	51	TSB	34	34
Grp	52	TSB	34	34
Grp	53	TSB	34	34
Grp	54	TSB	34	34
Grp	55	TSB	34	34
Grp	56	TSB	34	34
Grp	57	TSB	34	34
Grp	58	TSB	34	34
Grp	59	TSB	34	34
Grp	60	TSB	34	34
Grp	61	TSB	34	34
Grp	62	TSB	34	34
Grp	63	TSB	34	34
Grp	64	TSB	34	34
Grp	65	TSB	34	34
Grp	66	TSB	34	34
Grp	67	TSB	34	34
Grp	68	TSB	34	34
Grp	69	TSB	34	34
Grp	70	TSB	34	34
Grp	71	TSB	34	34
Grp	72	TSB	34	34
Grp	73	TSB	34	34
Grp	74	TSB	34	34
Grp	75	TSB	34	34
Grp	76	TSB	34	34
Grp	77	TSB	34	34
Grp	78	TSB	34	34
Grp	79	TSB	34	34
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Grp	81	TSB	34	34
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Grp	83	TSB	34	34
Grp	84	TSB	34	34
Grp	85	TSB	34	34
Grp	86	TSB	34	34
Grp	87	TSB	34	34
Grp	88	TSB	34	34
Grp	89	TSB	34	34
Grp	90	TSB	34	34
Grp	91	TSB	34	34
Grp	92	TSB	34	34
Grp	93	TSB	34	34
Grp	94	TSB	34	34
Grp	95	TSB	34	34
Grp	96	TSB	34	34
Grp	97	TSB	34	34
Grp	98	TSB	34	34
Grp	99	TSB	34	34
Grp	100	TSB	34	34

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Strong D-Mark hits sterling

DEMAND for the D-Mark increased ahead of today's West German Bundesbank council meeting. Expectations of a rise in German interest rates pushed the D-Mark higher, putting particular pressure on sterling, with the dollar and yen also losing ground.

The pound required sustained support from the Bank of England and it closed well below a strong technical support point of DM3.0225. Attention is focused on the Bank's exchange rate index, as calculated by the Bank of England. The index declined to 90.9 from 91.2, with the next support level seen at 90.1.

In terms of other major currencies sterling also lost ground, but the larger movements were confined to units tied to the D-Mark through the European Monetary System, with the rate against the French franc falling to FF10.2200 from FF10.2750. The situation was very nervous, but sterling lost only 10 points to \$1.6045, while falling to £226.25 from £226.75 and to SF2.6100 from SF2.6250.

The threat of higher German rates also weakened the yen against the D-Mark. The German currency rose to ¥75.13 from ¥74.87. Apart from some support for the pound Bank of Japan intervention appeared to be confined to buying the yen against the dollar.

The Bank of Japan is unlikely to be forced into an early discount rate rise. Short term rates fell in Tokyo yesterday, but longer rates were firm. The dollar traded relatively quietly, with attention turned towards cross rates against the D-Mark. The US currency had a slightly softer tone, falling to DM1.8775 from DM1.8850, to ¥141.05 from ¥141.20, to SF1.6370 from SF1.6390, and to FF6.3700 from FF6.4000. On Bank of England figures the dollar's index was unchanged at 69.9.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% change	% change	% change
Belgian Franc	100	42.482	-0.01	-0.01	-0.01
French Franc	100	6.5595	-0.01	-0.01	-0.01
German Mark	100	1.936	-0.01	-0.01	-0.01
Italian Lira	1,000	1,936	-0.01	-0.01	-0.01
Spanish Peseta	100	166.637	-0.01	-0.01	-0.01
Swiss Franc	100	2.00	-0.01	-0.01	-0.01
UK Pound	100	1.6045	-0.01	-0.01	-0.01
Yen	100	75.13	-0.01	-0.01	-0.01

Changes are for £1, therefore positive change denotes a weak currency against the pound.

Source: Bank of England, London. Figures are for 100 units of foreign currency against £1.

Commercial rates taken towards the end of London trading. Bank rates for 100 units of foreign currency against £1.

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FINANCIAL FUTURES AND OPTIONS

LIVE LONG GULF FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.03	0.02	0.03	0.02
92	0.04	0.03	0.04	0.03
93	0.05	0.04	0.05	0.04
94	0.06	0.05	0.06	0.05
95	0.07	0.06	0.07	0.06

Estimated volume total, Call 1200 Put 200
Previous day's open call, Call 1200 Put 200

LIVE US TREASURY BOND FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.03	0.02	0.03	0.02
92	0.04	0.03	0.04	0.03
93	0.05	0.04	0.05	0.04
94	0.06	0.05	0.06	0.05
95	0.07	0.06	0.07	0.06

Estimated volume total, Call 1200 Put 200
Previous day's open call, Call 1200 Put 200

LIVE EUROPEAN FUTURES OPTIONS

Strike	Call	Put	Call	Put
90	0.02	0.01	0.02	0.01
91	0.03	0.02	0.03	0.02
92	0.04	0.03	0.04	0.03
93	0.05	0.04	0.05	0.04
94	0.06	0.05	0.06	0.05
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95	0.07	0.06	0.07	0.06

Estimated volume total, Call 1200 Put 200
Previous day's open call, Call 1200 Put 200

LIVE EUROPEAN FUTURES OPTIONS

7.75-7.95	7.75-7.95	7.80-8.00	7.00	Bankmark Bank PLC	14	Heritage
9B	9A-9A	9A-9A	8.75	Bk of W. Md East	14	● Hill SA
	7.70-7.75	-		● Brown Shiley	14	C. Nunn
	7.70-7.80	-		Business Mrgt Bank	142	● Hongkong
	7.75-7.80	-		CL State Nederland	14	● Leapside
	12A-13	-		● Charterhouse Bank	14	Lloyds
	9A-9A	-		Citibank NA	14	Western
-10A	10A-10A	10B-11A		City Merchants Bank	14	Michn
						Midian

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AMERICA

Strong gains produce second record in a row

Wall Street

FOLLOW-THROUGH buying by investors who missed Tuesday's move to record highs ensured gains for leading equity indices by midsession yesterday, but heavy volume suggested that there was also some profit-taking, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average stood 18.24 higher at 2,772.50, another all-time high. Volume on the New York Stock Exchange was an active 125m shares by mid-session.

The sharp rally on Tuesday took many analysts by surprise. Although the buying was concentrated in blue chip, recession-resistant stocks - and notably bypassed technology issues - they judged it to be an impressive performance.

The surge to all-time highs, and not just on the narrow Dow Jones Industrial Average, has come in spite of worries that third-quarter earnings will be disappointing, fears of recession and turmoil in the junk bond market.

The question now is whether this year's impressive rally can go much further. Opinion is clearly divided according to whether people think there will be recession or not.

Those who believe the Federal Reserve will be able to extend the economic expansion at a slower, less inflationary pace believe that cyclical stocks, which have underperformed non-cyclical because of fears of recession, represent good value.

Others fear that non-cyclical, such as Philip Morris, will not make much more headway, and cyclical could do even less well as the economy dips into recession.

For the time being, as this perennial economic debate continues, there seems to be a sense of overall optimism about this market, although institutional buying has become more selective.

Technology issues, which took a beating on Tuesday as consumer stocks surged, yesterday recovered some ground.

IBM, which fell on Tuesday to within a few dollars of its low of October 19, 1987, rebounded by \$1 1/4 to \$107 1/4. Digital Equipment added \$1 to \$89 1/4 and Motorola \$1 to \$57 1/4.

Sun Microsystems added \$2 1/4 to \$17 1/4 after the company said that it expected a small operating profit in the last quarter.

Among other blue chips, Philip Morris fell \$1 to \$170 1/4 after its gain of more than \$5 on Tuesday. Procter & Gamble continued to do well, adding \$1 1/4 to \$125 1/4, and Coca-Cola dipped \$1 to \$59 1/4.

Boeing, which rose strongly on Tuesday on analysts' expectations that its machinists union would not walk out, fell \$3 1/4 to \$88 1/4 as the union voted to strike.

Federal National Mortgage Association rose \$2 1/4 to \$134 1/4 after its chairman told European investors that Fannie Mae expected 1989 net income easily to surpass its 1988 earnings.

Essete Business Systems surged \$4 1/4 to \$42 1/4 after its parent company, Essete AB of Sweden, said it had begun discussions on acquiring the shares it does not already own for about \$40 a share.

Canada

THE RALLY in Toronto continued at midsession, inspired by evidence that the economy is growing slowly and inflation is low. The composite index rose 1.6 to 4,025.5 on volume of 16.5m shares.

Connaught Biosciences fell \$2 to \$34.2 after a bid from Ciba-Geigy of Switzerland and Chiron of the US was dropped.

Another offer from Institut Merieux of France at \$37 a share stands, although a lawsuit against foreign ownership of the company is being brought.

SOUTH AFRICA

GOLD shares finished mixed in Johannesburg as the bullion price remained fairly static. Turnover was light.

EUROPE

Buyers undeterred by wait for Bundesbank decision

ALTHOUGH a rise in West German interest rates looked increasingly likely, there were some healthy gains in Europe, writes Our Markets Staff.

FRANKFURT simmered away as the Bundesbank's "repo" tender took DM85m out of money market liquidity. It accepted tenders for DM15bn, against DM26bn expiring, at rates about half a percentage point to between 7.4 and 7.8 per cent.

Mr John Whitehead, strategist at Robert Fleming, said the combination of lower liquidity and higher rates would be consistent with a rise of half a percentage point in key discount and Lombard rates when the Bundesbank has its much-awaited, fortnightly meeting today.

Fleming did not think a simple rise in key rates would present the most bullish scenario for the market. What they would favour would be a concerted cut in US rates, and a change in the structure of the German Lombard rate.

Share prices rose again yesterday, the FAZ putting on 6.76 to 678.89, but the DAX indicated an afternoon slowdown with a net rise of 10.87 to 1,612.27 in healthy turnover of DM5.3bn, after an intra-day high of 1,619.71.

Preussag, the energy, metals and commodities group, fell DM7.50 to DM201.50, its third consecutive fall this week and a 10 per cent loss since last Friday, following the announcement of plans to take over Salzgitter, the state-owned steelmaker.

AMSTERDAM had a second strong day, as buyers continued to focus on Philips and the insurance sector. One analyst said investors in the Netherlands had started to think there might not be a rise in

ISTANBUL surged to its sixth record high in a row, as the stock exchange index leapt 7.1 per cent to 1,344.83. This took its rise since August 9, when the market was opened to foreigners, to 138 per cent.

German rates after all, and that in any case the Dutch central bank might not follow suit. Philips briefly breached F150, which is seen as a psychological threshold, but it edged back to end 60 cents higher at F149.80. Enthusiasm for the stock, which had been a market laggard, has grown strongly over the past month.

"A lot of investors thought that if they didn't pick it up they might miss the rally," said the analyst.

Among insurers, Aegon climbed F11.50 to F114.80 and Amey was up 50 cents at

F155.70. They have been helped by the insurance mergers elsewhere in Europe and by a turnaround in the US accident and health insurance market, where the companies have significant business.

The CBS tendency index gained 0.8 to 196.9 and turnover was put at over F190m, the highest this week.

PARIS continued to focus on special situations and ended mixed, and off its highs, with volume estimated at over FF2bn and the session described as "uneventful".

Eurotunnel saw another FF5.70 shaved off to end at FF57.80, a fall of 21 per cent this week.

There was a lot of activity in banks, with Credit Foncier de France rising FF79 to FF120 on a hefty 71,000 shares traded, as its property assets drew attention. Societe Generale rose FF14 to FF536 before

reporting a 21 per cent increase in interim profits.

The OMF 50 index closed just 0.13 lower at 526.40 and the opening CAC General index was up 7.2 at 550.1.

MILAN ended a streak of three negative sessions with some light buying of selected blue chips. Fiat rose L115 to L117.20, Montedison L15 to L130.00 and Pirelli Spa L28 to L13.50. Olivetti fell L240 to L1,520 against the trend.

The Comit index rose 1.61 to 690.04 but the underlying tone of the market remained weak, with selling pressure in the banking and insurance sectors.

ZURICH saw high turnover in selected blue chips and the market closed higher after the board in moderate trading. The Credit Suisse index rose 6.6 to 697.2. Dealers said the Swiss discount rate could be raised if the Bundesbank raises key interest rates today.

STOCKHOLM responded to the overnight surge on Wall Street with a sharp rise in fairly active trading. The Allshare index rose 9.4, or 0.7 per cent, to 1,201.6.

COPENHAGEN was again pushed higher by insurance and banking stocks, with Hella Holding jumping DKR18 to DKR428 after reporting results on Tuesday.

BRUSSELS regained some ground as the cash market index rose 45.78 to 6,665.28, after interest rate fears had pushed shares down earlier in the week.

VIENNA continued to rally, with the house index up 11.82, or 2.2 per cent, at 530.68, as small investors joined a foreign buying spree.

HELSINKI eased as interest rates were raised again. The Unifas all-share index lost 3.3, or 0.5 per cent, to 601.4.

Buoyant Pacific markets lead the global advance

Alison Maitland on the successful third quarter

THE THIRD quarter proved to be the most successful for the world's stock markets since their 12.9 per cent recovery from the global crash in the first three months of 1988.

The FT-Actuaries World Index climbed by 8.9 per cent in local currency terms, well up on the 2.9 per cent advance in the second quarter and the feeble rise of 0.3 per cent in the third quarter of last year.

Out of 24 markets, nine showed double-figure gains, led by Austria (up 27.8 per cent), Hong Kong (up 23.8 per cent) and Mexico (up 23.7 per cent).

The best performing region was the Pacific excluding Japan, which climbed 18.5 per cent after its fall of 5.4 per cent in the previous quarter. This turnaround reflected a recovery in sentiment after the Tiananmen Square massacre in Peking in June, which sent Hong Kong shares plunging and initially shook neighbouring exchanges.

The tables turned for the Nordic region, making it the third quarter's worst performer after it had led the world for

the previous nine months. The region was dragged down by Finland (-13 per cent) and Denmark (-4.7 per cent), the only two markets in the world to end the quarter in the red. Finland did poorly in the second quarter, too, falling 3.2 per cent, but Denmark was one of the top performers with a jump of 22 per cent. Last quarter's showings by Sweden (up 6.4 per cent) and Norway (up 1.3 per cent) were also not inspiring.

The world's three leading markets, Japan, the US and the UK, showed solid gains of 8.9 per cent, 9.5 per cent and 6.5 per cent respectively.

But the UK's rise was restrained in comparison with many of its Continental neighbours, and a gain of 7.9 per cent for Europe as a whole, down from 8.5 per cent when the UK is excluded.

As usual, the picture was very different for dollar and sterling investors. The dollar was actually slightly weaker in the third quarter as a whole than in the second, and this enhanced profits from most overseas markets for dollar

investors, who had lost out for much of the first half when the currency was strong.

The UK rose 11 per cent in dollar terms, while Japan was up 12.4 per cent. In Continental Europe, France was up 17 per cent compared with a local currency rise of 12 per cent, and Spain gained 13 per cent compared with 8.4 per cent in local currency terms.

Sterling-based investors had a more mixed bag to cope with. In dollar-linked markets, the relative strength of the pound detracted from local gains, with the US rising only 5 per cent in sterling terms, Hong Kong 18.7 per cent and Mexico 14.4 per cent. But there were some profitable exceptions in Europe, as France rose 12.3 per cent in sterling terms and Spain 8.7 per cent.

Japan regained some weight, its share of world market capitalisation rising to 41.6 per cent from 40.7 per cent at the end of June. Europe's stake increased to 21.1 per cent from 20.8 per cent, while the US ended slightly slimmer, with a 32 per cent share against 33.3 per cent previously.

ASIA PACIFIC

Nikkei ends little changed as yen declines

Tokyo

INTEREST rate worries resurfaced yesterday, as the yen slipped back against the dollar and share prices closed only moderately higher, writes Michiko Nakamoto in Tokyo.

The Nikkei average ranged narrowly between a high of 35,418.80 and a low of 35,337.80, before closing 16.43 higher at 35,382.80. Advances led declines by 533 to 439 while 162 issues were unchanged.

Turnover rose to 888m shares from the 800m traded on Tuesday. The Topix index of all listed shares declined 8.40 to 2,679.40. In London, the ISE/Nikkei 50 index picked up 3.66 to 2,025.71.

Investors in Tokyo were losing faith in intervention, as the dollar showed remarkable resilience in the face of concerted selling by central banks in the Group of Seven industrialised nations. Concern spread about the possibility of a rise in the official discount rate to keep the dollar down.

The market was divided between companies which fell out of favour, and those which continued to win investors' approval. Heavily-capitalised

issues fell further as the yen weakened and interest rate fears were aggravated, but special situations were actively pursued by individuals.

Nippon Steel fell Y16 to a low for the year of Y735 during the day, a drop of 25 per cent from its record high of Y944 on February 23. Mitsubishi Heavy Industries lost Y20 to Y1,110.

Toshiba, the electricals manufacturer, topped the volume list with 15.1m shares and fell Y50 to Y1,140. This reflected continued selling, following a leading broker's downward revision of earnings estimates.

Selling continued in Life Stores, but the sector as a whole rebounded from Tuesday's losses. Life Stores dropped Y50 to Y3,440; takeover speculation has diminished since Shinwa, the real estate group, sold its stake.

Investors also turned their attention to the small regional banks. Rumours that the big city and regional banks were buying shares in smaller regional banks channelled takeover speculation to that sector. Awa Bank, based on the island of Tokushima in western Japan, rose Y20 to Y1,200 and Bank of Ikeda, in north Osaka, gained Y600 to Y3,900.

Losses in large capital issues led the Osaka market lower with the OSE average down 71.26 at 36,291.72.

Roundup

MIXED pickings in the Asia Pacific region suggested that some markets were getting the benefit of profit-taking elsewhere in the area.

AUSTRALIA surged again and then ebbed as rises on Wall Street's overnight performance were overtaken by profit-taking. The early push sent the All Ordinaries index up 13.1 to 1,785.2, only slightly below its post-Asian peak, but it finished only 3.5 higher at 1,775.6. Turnover rose to 12m shares worth A\$284m.

The Government's comment that any merger of National Australia Bank with ANZ would present "grave difficulties" pushed down bank stocks after recent gains caused in part by merger speculation.

ANZ fell 10 cents to A\$5.75 and National Australia lost 6 cents to A\$6.84.

HONG KONG, too, edged higher as profit-taking took away most of the gains achieved in a powerful opening rally. The Hang Seng index

closed 7.74 higher, just below the 2,800 resistance level at 2,794.39, after gaining 30 points within the first 15 minutes. Turnover rose from HK\$11bn to HK\$15bn.

SINGAPORE was more positive, responding to Wall Street's surge and to heavy buying of DBS Bank over several days which helped bring in foreign investors. The Straits Times Industrial Index rose another 19.94 points to 1,406.26 in turnover doubled from 60m shares worth S\$143m to 120m and S\$291m.

DBS topped the active list and rose 30 cents to S\$10.50. NEW ZEALAND put on 2.4 per cent in heavy turnover, as Barclays index closing 54.57 higher at 2,327.11. Fears that foreign investors would abandon the market after the financial failure of the investment bank, DFC New Zealand, were proved groundless in a wave of overseas buying.

Volume doubled to 18m shares worth NZ\$41m from 8m and NZ\$20m respectively.

TAIWAN plunged as sellers dominated the market, and the weighted index closed at 9,669.94, down 374.02 or 3.7 per cent, the largest one-day decline since June 26.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL MARKETS	TUESDAY OCTOBER 3 1989					MONDAY OCTOBER 2 1989					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)	
Australia (85)	159.02	+1.9	146.85	135.88	+1.8	4.86	166.01	142.95	133.44	159.02	128.28	136.88	
Austria (19)	180.29	-0.4	148.02	156.02	+0.0	1.56	160.65	147.39	156.69	162.96	92.84	88.86	
Belgium (63)	141.28	-1.0	130.46	138.14	-0.5	4.00	142.85	130.71	138.78	144.47	125.58	121.82	
Canada (123)	122.23	+1.1	141.13	130.20	+1.0	3.10	157.14	138.52	126.30	155.59	124.67	120.28	
Denmark (36)	156.70	-0.3	151.64	156.16	-0.1	1.62	161.24	151.29	166.43	219.89	165.35	163.85	
Finland (26)	125.57	-0.3	115.98	112.42	-0.3	2.46	125.95	115.41	112.73	159.18	123.12	114.17	
France (126)	136.74	+0.0	126.27	137.28	+0.7	2.74	136.72	125.25	135.35	139.67	112.57	99.99	
Germany (97)	101.55	+0.5	93.78	99.58	+1.1	2.05	101.08	92.62	96.53	102.43	78.98	79.34	
Hong Kong (48)	117.77	+1.7	108.75	117.82	+1.7	4.79	115.02	106.12	110.01	140.33	88.41	98.50	
Ireland (17)	159.52	+0.4	147.20	158.57	+0.7	2.79	158.85	145.55	157.45	166.89	125.00	181.72	
Italy (97)	92.67	-1.1	85.57	85.50	-0.5	2.39	93.73	85.89	96.02	98.73	74.97	75.82	
Japan (456)	188.38	-1.9	173.96	168.14	-0.7	0.48	182.03	175.96	189.27	200.11	164.22	160.83	
Malaysia (38)	202.82	+0.2	187.94	211.18	+0.4	2.49	203.08	185.04	210.31	203.98	143.35	132.49	
Mexico (13)	90.98	-0.3	89.48	870.84	-0.2	0.58	89.76	882.18	872.12	83.32	105.36	102.74	
Netherlands (43)	130.18	+0.7	120.21	128.58	+1.3	4.19	129.33	118.51	124.94	129.98	110.63	102.74	
New Zealand (19)	81.26	-0.4	75.04	73.42	-0.2	4.68	81.63	74.80	73.80	88.16	82.64	70.77	
Norway (24)	184.31	-0.3	170.20	173.99	+0.3	4.49	184.81	169.34	173.49	198.29	139.92	114.28	
Singapore (26)	162.72	+0.5	150.26	147.68	+0.9	1.99	161.69	146.35	146.35	170.52	114.57	115.01	
South Africa (60)	158.53	-1.2	146.21	135.19	-0.8	1.98	150.24	146.83	139.29	150.24	115.36	108.32	
Spain (43)	166.90	-0.5	154.13	151.29	+0.0	3.45	167.57	153.64	151.36	159.75	143.14	141.45	
Sweden (35)	181.18	-0.1	167.31	173.07	+0.3	1.29	161.36	165.19	172.84	188.94	138.45	121.85	
Switzerland (64)	82.85	-0.1	82.98	81.09	+0.8	2.07	89.91	82.35	80.55	84.16	67.81	77.51	
United Kingdom (306)	153.04	+0.4	141.32	141.32	+1.1	4.28	152.50	139.74	139.74	156.41	127.69	127.69	
USA (548)	144.17	+1.1	133.14	144.17	+1.1	3.18	142.63	130.69	142.63	144.17	112.13	110.57	
Europe (996)	181.08	+0.1	121.08	125.31	+0.8	3.35	130.91	119.98	124.34	182.95	112.83	105.57	
Nordic (121)	186.75	-0.3	170.41	164.90	-0.5	1.83	187.25	158.26	158.26	178.36	137.58	114.83	
Pacific Basin (668)	184.54	-0.7	170.41	164.90	-0.5	0.72	187.73	172.02	165.80	194.72	160.44	157.22	
Euro-Pacific (1865)	163.26	-1.1	150.78	149.99	-0.1	1.58	165.10	151.28	149.16	188.98	141.56	136.58	
North America (871)	144.59	+1.1	133.52	143.80	+1.1	3.19	143.04	131.07	141.77	144.69	112.79	111.08	
Europe Ex. UK (880)	118.44	-0.1	107.90	115.36	+0.5	2.68	116.90	107.12	114.76	112.18	96.80	97.70	
Pacific Ex. Japan (214)	138.28	+1.8	127.70	124.27	+1.5	4.54	138.17	124.77	122.99	138.28	111.93	116.13	
World Ex. US (1801)	162.94	-1.0	150.46	149.47	-0.1	1.65	164.56	149.77	146.59	166.35	141.49	135.73	
World Ex. UK (2103)	155.37	-0.4	143.48	147.51	+0.2	1.94	155.04	142.96	147.20	158.04	136.98	125.78	
World Ex. So. At. (2349)	155.13	-0.4	143.26	147.00	+0.3	2.14	155.08	142.88	146.56	155.92	136.67	126.06	
World Ex. Japan (1954)	138.56	+0.7	128.87	136.27	+1.0	3.21	138.55	128.95	134.95	138.56	114.51	105.35	
The World Index (2409)	155.15	-0.4	143.27	146.91	+0.3	2.15	155.71	142.65	148.49	155.89	136.88	125.94	